

Self-promotion
How to blow your own trumpet
Management, Page 8



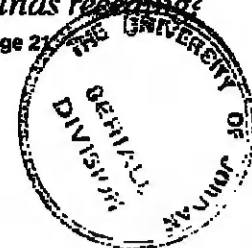
Privileged quarters
Hotels open doors to 'Club floors'
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Emerging markets
Is the flow of funds reversing?
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FINANCIAL TIMES

Europe's Business Newspaper

MONDAY MARCH 21 1994

Militant Kurds stage violent German protests

About 6,000 militant Kurds went on the rampage in the southern German town of Augsburg and on a nearby motorway after authorities barred them from holding a rally. Protesters commandeered several buses, blocking the motorway, and poured fuel on the asphalt and set it alight. Other demonstrators, supporters of the banned Kurdistan Worker's Party (PKK), blocked intersections in Augsburg and threw firebombs, police said. Kurds also set fire to a train car in Wiesbaden, and held demonstrations in Berlin. Police said in all about 30 protesters were arrested and 85 police officers injured. Germany banned the PKK in November, saying its members used violence.

Crédit Lyonnais rescue packages The French government is reported to be ready to inject about FF4bn (\$600m) of fresh capital into Crédit Lyonnais in a rescue package for the state-owned bank, expected this week. Page 15

Main parties hit in German polls Both Germany's main political parties, Chancellor Helmut Kohl's Christian Democrats, and the opposition Social Democrats, suffered a significant loss of support in local elections in the northern state of Schleswig-Holstein. Page 15

Ireland backs temporary IRA ceasefire The Irish government sought to breathe fresh life into the Northern Ireland peace process with deputy prime minister Dick Spring saying a temporary ceasefire by the IRA would be "a step in the right direction". The decision to encourage a temporary ceasefire contrasts with the previous approach in both London and Dublin of concentrating on the prospects for a permanent cessation of violence. Page 14

EU enlargement threatens UK split The prospects of a damaging split in Britain's Conservative party over enlargement of the European Union increased as opinion hardened on both sides of the English Channel ahead of a crucial meeting tomorrow in Brussels. Page 15

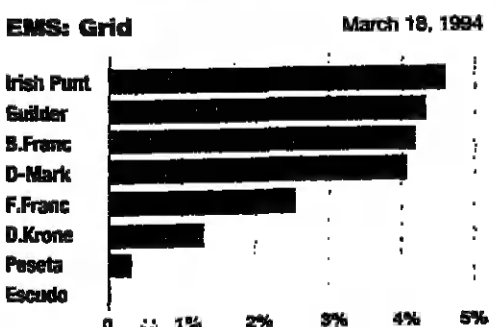
Privatisation alliances An alliance between merchant bank Kleinwort Benson and BZW, investment-banking arm of Barclays Bank, is bidding to advise the government on electricity privatisation, a move which could mark the start of a trend. Page 15

The meaning of 'm' Two British businessmen are threatening to sue Union Bank of Switzerland after one of its Swiss branch managers supplied a reference saying that a customer was good for £18m, but later insisted that it had meant £18,000. The manager said "m" refers to "million" in Switzerland, not millions. Page 7

Apec seeks economic alliance The 18 finance ministers of the Asia-Pacific Economic Co-operation forum took a tentative step toward an economic alliance. Page 6

El Salvador holds elections Salvadorans voted in historic elections with leftist former rebels and the ruling right-wing party both predicting victory in their first electoral battle after 12 years of civil war. Page 5

European Monetary System The D-Mark last week again slipped below the Belgian franc to fourth spot in the EMS grid. The Irish punt remains the strongest currency and the Portuguese escudo the weakest. The French franc and the Danish krone both weakened leaving a fairly clear divide between the top and bottom four currencies. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies are permitted to fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the gulder which move in a 2.25 per cent band.

González deal on top party jobs Spain's prime minister Felipe González was forced to accept a compromise with hardliners in the allocation of top Socialist party posts. The deal avoided an open rift ahead of European and regional elections in June. Page 4

Somalia hit by cholera A cholera epidemic has hit Somalia as it struggles to recover from famine and civil war. More than 1,700 cases, and 100 deaths, have been reported since the first outbreak of the disease last month. Page 3

Hopes rise for British soldiers Hope of finding five British and Hong Kong soldiers lost for three weeks in dense jungle surrounding Mt Kinabalu in Malaysia's north Borneo state of Sabah was raised when rescuers found remains of the men's food.

Africa	202.02	Greece	143.18	Lib	143.18	Qatar	OR13.00
Bahrain	201.15	Hong Kong	143.18	Malta	143.18	S.Africa	SR11
Belgium	201.15	India	143.18	Morocco	143.18	Singapore	S\$4.30
Bolivia	201.15	Indonesia	143.18	Nepal	143.18	South Africa	R12.00
Canada	201.15	Italy	143.18	Nigeria	143.18	Spain	Pes25
Czech Rep.	201.15	Japan	143.18	Peru	143.18	Sweden	SKr16
Denmark	201.15	Kenya	143.18	Philippines	143.18	Switzerland	Sfr1.20
Egypt	201.15	Laos	143.18	Poland	143.18	Taiwan	NT\$20.00
France	201.15	Lebanon	143.18	Romania	143.18	Turkey	Liras1.00
Germany	201.15	Lithuania	143.18	Saudi Arabia	143.18	Ukraine	Dr1.00
Ghana	201.15	Madagascar	143.18	Senegal	143.18	USA	\$1.00

US to seek UN backing in row with North Korea

By Nancy Dunne in Washington and John Burton in Seoul

The US said yesterday it would seek United Nations support in an attempt to force North Korea to allow international inspectors full access to its nuclear facilities.

Washington said it was also ready to act bilaterally, increasing its military activities in the region. Mr Warren Christopher, US secretary of state, said the US was preparing to deploy Patriot missiles in South Korea and to reinstate joint military exercises

with South Korea "in the very near future".
"We're not seeking a confrontation with North Korea, but if they insist on it, I'm sure we'll prevail," Mr Christopher said on US television.
He said the US would be seeking a resolution at the UN Security Council. "I think we'll be preparing for trade sanctions," Mr Christopher added, but this depended on North Korea's actions.
Congressional leaders put their weight behind the administration's increased pressure. Con-

gressman Richard Gephardt, the House majority leader, said US aircraft carriers would be dispatched to the region unless Pyongyang complied with inspectors from the International Atomic Energy Agency. The US may also increase its troop strength there, he added. Currently 37,000 US troops are stationed in South Korea.
The board of governors for the IAEA is expected today to decide to refer the North Korean nuclear issue to the Security Council.
In Beijing yesterday, Chinese

leaders told Mr Morihiro Hosokawa, the visiting Japanese prime minister, they would try to persuade North Korea to open its nuclear sites in an effort to avoid an international crisis, but Beijing counselled patience.
China is the key to any international approach. If China blocks sanctions in the UN Security Council, the US and South Korea will have few options left, short of military action, to force the North to accept nuclear inspections. Mr Christopher said China would support the US plan because it was in its own inter-

est. However, China's ambassador to South Korea warned that his country would not support sanctions against the North. "Such measures are not only ineffective, but would also complicate matters and aggravate the situation," Mr Zhang Tingyan, the Chinese ambassador, told a South Korean news agency.
He proposed instead that the US grant diplomatic recognition to North Korea to resolve the nuclear dispute. "North Korea-US diplomatic normalisation will contribute to peace and stability on the Korean peninsula."

South Korean President Kim Young-sam will travel to Beijing this week to ask China to intervene and persuade the North to accept nuclear inspections, or support sanctions if persuasion fails.
Any military response, such as an air strike on the North's nuclear facilities, is considered unlikely, however, since it would almost certainly provoke a North Korean attack on the South and destabilise the north-east Asian region.

Beijing's promise, Page 2

Russia and IMF unable to agree on \$1.5bn loan

By John Lloyd in Moscow

Russia and the International Monetary Fund have failed to agree on a further \$1.5bn loan which Russia is seeking to help economic reform.

After three days of talks, Mr Victor Chernomyrdin, the Russian prime minister, will today make a last attempt to persuade top IMF officials to release the funds before they return to the US.

Mr Chernomyrdin will meet Mr Michel Camdessus, the IMF managing director, for a final round of talks.

The loan, which is vital to the Russian government, is the second tranche of \$3bn in funds to help reform and part of a \$43bn package agreed by the Group of Seven leading industrial nations last year in Tokyo.

The loan would inject desperately needed hard currency into Russia at a time when capital continues to be exported.

● Signal the IMF's belief that continued reform is possible under Mr Chernomyrdin's leadership.

● Allow Russia to service its debt obligations and thus increase its chances of receiving further debt relief and loans.

However, the indications from both sides are that the IMF officials cannot reconcile the budget's assumptions with what they believe will be the outcome at the end of the year.

According to one source, the Russian side had withheld details from the IMF team until the last moment in order to weaken the team's position during the talks.

The IMF is concerned that the expenditure in the budget, Rb183,000bn, will be exceeded long before the end of the year and that the income, of Rb120,000bn, will not be gathered in because of rapidly falling tax revenues. The IMF also thinks that the Russian parliament, which has only just been sent the draft budget, will not approve it and will demand much higher spending.

Mr Chernomyrdin issued the invitation to Mr Camdessus to visit Moscow earlier this month in the hope that face-to-face discussions would break the deadlock in talks over the loan. Previous meetings between the two men have been frosty.

But Mr Camdessus - aware that assisting Russian reform is the biggest challenge to the IMF's abilities since the war - is determined to make every effort to secure agreement. If one can be reached within under the IMF's lending criteria.

The Russian prime minister has striven in the past two months to promote his image as a reformer, following the departure from the cabinet of Mr Yegor Gaidar and Mr Boris Fyodorov, formerly deputy prime ministers and the most prominent radicals.

However, it has been widely assumed outside Russia that the reforms are at best stalled. Russian debt traded on the international markets at 55 cents to the dollar in December but has halved to 30 cents today, and it is "still under pressure", according to H. Rivkin and Co, a New York investment house specialising in distressed bonds.



Li Gen Sir Michael Rose, UN commander in Bosnia, shakes hands with a Sarajevo football supporter after the city's team beat a UN side 4-0. Around 20,000 people watched the match, the largest crowd to gather in the city since war broke out nearly two years ago. Associated Press

Italy to speed up telecoms sell-off

By John Simkins in Milan

The Italian government is to speed up plans to sell its 52 per cent stake in Stet, the national telecommunications utility, in what it is describing as "the mother of privatisations".
At the same time, it is preparing its telecommunications operators for international competition by merging five separate networks into a single unit, under plans announced at the weekend. This new company, Telecom Italia, will be the principal asset of Stet.

Italy is to hold a general election next weekend, but a new government is expected to proceed with the sell-off of Stet, which may now take place before the end of the year.

The cabinet, which has yet to name advisers to the flotation, is aiming at wide ownership. This will include a core of financial institutions as leading shareholders, which the government hopes will provide stable ownership. A

5.5 per cent limit is likely to be set on holdings acquired in the public offer, while the institutions will be able to hold up to 2 per cent.
The rationalisation of the five groups, long held up by vested political interests, was agreed by their boards and is to take place in August. Telecom Italia will be the world's sixth largest telecoms operator in terms of turnover, which topped £26,800bn (\$15.5bn) last year, and will have nearly 100,000 employees.
The merger of Sip, the quoted

domestic network operator, and the four smaller groups, is intended to cut costs, integrate overlapping organisations and provide a single group able to compete in Europe's deregulated market due to come into force by 1998.
Sip has a monopoly in the domestic network, but the market in cellular telephones is being opened up. The winner of a race to run Italy's new Europe-wide GSM network is expected to be announced this week.
The merger of the five compa-

nies is to be achieved by converting their shares into shares in Sip, under terms of exchange based on the companies' stand-alone values as determined by the government's advisers to the restructuring, J.P. Morgan and Albertini Sim.
Interest has focused on the shares exchange with Italcable, the international telecoms operator which is the only other quoted company of the five. For each Italcable share, both ordi-

Continued on Page 14

Gillette under pressure over plan to close Spanish plant

By David White in Madrid

Gillette, the US consumer products group, will this week come under strong pressure from Spanish regional authorities to drop controversial plans to close a razor-blade factory near Seville and transfer production to the UK and Germany.

The closure plan carries echoes of the row early last year over the decision by Hoover of the US to stop making vacuum cleaners at Longvic, near Dijon, and move its operations to Cambuslang in Scotland.

Hoover's move brought French accusations against Britain of "social dumping" by using lower wages and less favourable working conditions to lure the US company away from France.

The Gillette case is another instance of a multinational opting to move its production base within the European Union's sin-

gle market. Gillette management told staff at the Alcalá de Guadaira factory at the weekend that its decision to close was "irrevocable".

Its plan for cutting excess European capacity involved concentrating production of razors and razor-blades at Berlin and Isleworth, west London.

The group announced earlier this year plans to cut 2,000 jobs worldwide. The Spanish plant, which employs about 250, was set up in the 1960s as part of an industrial development plan for the region. Of the three Gillette plants, it is considered to have the least advanced technology.

Employees' representatives claimed Gillette's decision was linked to new investments by the company in Russia, Poland and Turkey, where it could take advantage of lower wage costs.

Members of Andalucía's Socialist regional government are set

to meet Gillette managers this week to try to persuade the company to change its mind. Gillette sparked off a similar storm in France in the late 1990s over its withdrawal from manufacturing at Annecy, near the French-Swiss border.

Public sentiment in Andalucía has already been primed by a furore over job cuts at Santana Motor, a subsidiary of the Japanese Suzuki group making four-wheel-drive vehicles at Linares.

The workforce at Linares, where it is the only remaining industrial employer of any significance, is due to be cut by 1,500, leaving about 900. The reduction was one of the conditions under which the company agreed to lift its threat to close down completely.

Unions have called a general strike in the area on Tuesday as part of a series of widely-supported protests.

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NEWS: INTERNATIONAL

Japan to curb rise in car exports to EU

By William Dawkins in Tokyo

Japan has agreed to restrict the rise in car exports to the European Union to 0.4 per cent this year, reducing Japanese car industry hopes for an export-led recovery.

The deal, agreed on Saturday between trade officials from the European Commission and Japan's Ministry of International Trade and Industry, means Japan's EU market share is set, in theory, to fall fractionally.

Japan and the EU agreed three years ago to set annual Union-wide import quotas, to be reassessed every six months, to pave the way for an open European car market by the end of the decade.

Japan's car industry accepted the small increase in exports without complaint, reflecting the fact that their overall EU sales would be little affected as a result of the build-up in European-based production.

"We will continue to hold back our exports and respect

the spirit of the agreement, which was made under the premise that the EU car market will be liberalised in the year 2000," said Mr Yutaka Kume, chairman of Nissan and the Japan Automobile Manufacturers' Association.

The accord allows Japan to export 984,000 cars to the EU this year, 8.2 per cent of expected EU demand for 11.97m vehicles. Tokyo and Brussels differ over how much the European market will grow, but the accord is based on an expected 2 per cent increase in demand, a weak recovery from last year's nearly 16 per cent decline in the European car market.

Last year, Japanese car exports to the Union fell by 18.5 per cent to 980,000 units, and it achieved an 8.3 per cent share of a total market of 11.74m cars. However, a senior Commission negotiator said the EU expected Japan to ask for a change in its export ceiling if the market were to show a "substantial deviation" from forecasts.

Beijing promises to work on Pyongyang

Tony Walker reports on the visiting Japanese prime minister's concern over N Korean nuclear sites

China yesterday told Mr Morihiro Hosokawa, the visiting Japanese prime minister, it would continue initiatives to persuade North Korea to open its nuclear sites to inspection, in an effort to avoid an international crisis, but Beijing counselled patience.

Mr Hosokawa, in two hours of talks with Chinese prime minister Li Peng, spoke of Japan's "grave concern" over North Korea's reluctance to co-operate with the International Atomic Energy Agency, which has been rebuffed repeatedly in its attempts to gain access to Pyongyang's nuclear facilities.

"Japan is gravely concerned about the situation, and the possibility is increasing that the matter will be referred to the United Nations Security Council. I believe the international community is losing patience. The role of China is very, very important," said Mr Hosokawa.

Premier Li's undertaking, that China would try to persuade North Korea to accept IAEA inspections, was accompanied by the standard Chinese line that "the international community should take more time to settle the issue."

Mr Li added cryptically that it was important to "give



TALKING IN BEIJING: Morihiro Hosokawa (left) and Li Peng

North Korea what it wants." The Chinese official appeared to be suggesting that the US should accede to Pyongyang's demand for some form of diplomatic recognition.

Indications that Beijing might be prepared to increase pressure on Pyongyang reflect deepening concern among the Chinese leaders over the possibility of the dispute spiralling

Mr Warren Christopher, US secretary of state, yesterday voiced his hope that China would meet Washington's demands for improved human rights, while appearing to move away from the Clinton administration's linkage of trade and human rights in dealings with Beijing, writes Nancy Dunne in Washington.

Mr Christopher said on national television that China relied on the US market for about 40 per cent of its exports. This gave Washington substantial leverage.

But he also held out prospects that the US might move to separate, or "de-couple", its human rights and trade policies, particularly China's Most Favoured Nation (MFN) trade status. "For this year we are committed to using MFN," he said, adding "there are many other tools we can use down the road if we get past this year."

Mr Christopher said he was not talking of "the linking" so much as "broadening the relationship".

China is North Korea's largest trading partner and one of its few international "friends".

But Beijing also recognises that international patience is wearing thin and that the prospect of UN-sponsored action is drawing nearer. For several months, Chinese officials have been urging the international community to avoid backing North Korea into a corner.

The Japanese are making no secret of their increasing alarm over developments on the Korean peninsula.

A spokesman for Mr Hosokawa told foreign reporters in Beijing on Saturday that Tokyo feared a nuclear North Korea would have a "domino effect" throughout Asia.

Japan has pledged to support the Nuclear Non-Proliferation Treaty (NPT) indefinitely, but the Japanese official said that, if North Korea joined the nuclear club, there was certain to be strong pressure domestically for Japan to do the same.

"We have to defend ourselves," he declared.

Mr Hosokawa, on his first visit to China as prime minister, also raised the sensitive issue of Japan's wartime past.

The visiting premier, in a speech to parliament in Tokyo last August, went further in apologising for Japanese brutality than had any of his predecessors.

Mr Li was reported to have expressed satisfaction with those remarks.

Other issues raised by Mr Hosokawa included China's defence spending, which is to increase by more than 20 per cent, according to this year's budget. Japan wants more "transparency" in China's military spending, much of which takes place through budgetary items other than those marked as for defence.

Mr Li attributed China's defence budget increase to inflation and to the needs of a modernising military which lagged behind other sectors.

The two sides reviewed Japan's aid programme to China, which amounts to \$7.7bn (\$5.3bn in cheap credits in the five years to 1995).

Mr Hosokawa, reflecting Japanese concern about the environmental threat posed by China's rapid industrialisation, expressed the hope that additional funds would be allocated to pollution-control.

The Japanese premier, who is to leave for Shanghai tomorrow, also met Chinese President Jiang Zemin yesterday and lunched with Mr Zhu Rongji, the vice-premier in charge of the economy.

US clears way for Asian bank's capital increase

By George Graham in Honolulu

Negotiations on a capital increase of more than \$20bn (\$13.4bn) for the Asian Development Bank could be completed in the next few months, after the US agreed to the injection of funds.

Finance ministers from the 18-nation Asia Pacific Economic Co-operation forum agreed in Honolulu this weekend on the need for the ADB to double its capital resources - an increase which would amount to about \$23bn.

"A consensus on doubling the capital is in the making," said Mr Hirohisa Fujii, Japan's finance minister,

after the Apec meeting.

The Manila-based bank's lending for development projects in the Asia region is limited by its statutes to the total of its callable capital and reserves. It has already run close to that limit and, with new borrowing members such as the former Soviet republics of central Asia on board, it is expected to have to trim lending this year.

But the US has been in arrears on its current obligations to the ADB, and the Clinton administration, besides facing tight budget constraints, has only recently been convinced by the ADB's efforts to reform its operations to agree to the capital injection.

Mr Lloyd Bentsen, US Treasury secretary, said: "We look forward to the concluding negotiations for a general capital increase for the Asian Development Bank. It will mean more than \$30bn for this region, doubling the bank's resources."

The US and Japan are the largest shareholders in the ADB, with about 16 per cent each. Only a small percentage of the capital increase would have to be paid up, reducing the budgetary cost for each to an estimated \$40m.

The US also faces a larger payment for a \$40bn capital increase at the Inter-American Development Bank.

Apec moves: page 5

China probes labour exploitation

By Tony Walker in Beijing

China is to investigate labour conditions in state and foreign enterprises in an attempt to counter complaints of exploitation and a sharp rise in disputes.

Many of the complaints have been directed at foreign employers, who are accused of disregarding minimum standards set by the state.

The move also reflects increasing government concern over labour unrest: restless workers in loss-making state enterprises facing closure are seen as a threat to public order.

The Labour Ministry said its inquiries would cover all urban and township enterprises,

whether Chinese or foreign-funded. The survey would run from April 1 to June 30.

An official said inspectors would investigate whether enterprises had violated the law by using child labour or exploiting women. They would also check contracts, wages, working hours, insurance and welfare treatment.

Persistent criticism of foreign businessmen by representatives of the All China Federation of Trades Unions has revived images of exploitative bosses left over from China's colonial past. A union official said in an interview that some foreign employers violated workers' rights "randomly and openly".

"They prolong workers'

hours, cut or deduct their wages arbitrarily, neglect safety and sanitary requirements and even humiliate workers," said the official.

"One employer even locked his worker in a dog cage." The Labour Ministry's investigation coincides with growing signs of militancy among workers, including a recent call by labour activists for an independent trade union. The activists, who said their aim was to protect workers from exploitation in the current economic boom, were detained by the authorities.

Since China opened to the outside world in the late 1970s, tens of thousands of enterprises with foreign involvement have been established,

many of them benefiting from cheap labour.

The Beijing-based China Electronic News reported recently that there were more than 10,000 labour disputes last year. Many occurred in the Shensen special economic zone, adjacent to Hong Kong, which has attracted a flood of peasant labour to work in small processing concerns.

The All China Federation of Trades Unions began a drive last month to double union membership this year in foreign-run factories and joint ventures. Less than 30 per cent of companies in which foreigners are involved are unionised.

China's trade union law entitles unions to a seat on a company's board of directors.

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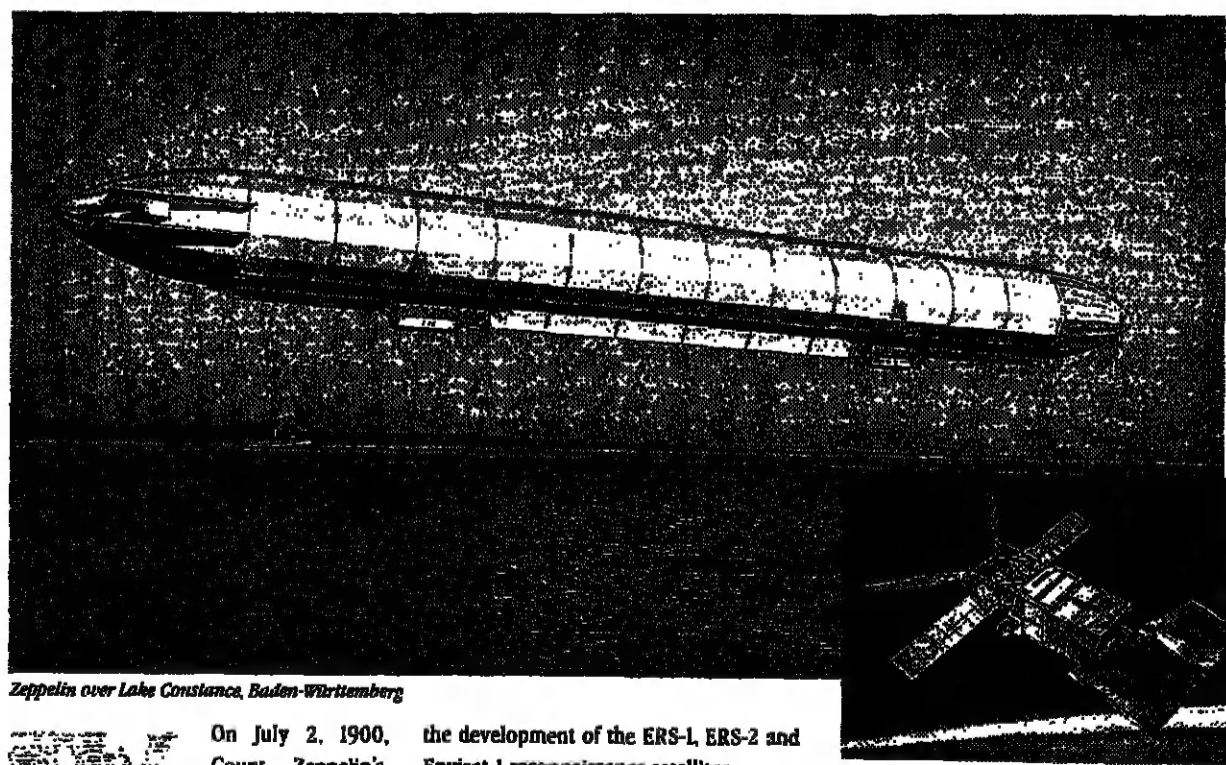
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The rise of technology on Lake Constance.



Zeppelin over Lake Constance, Baden-Württemberg

On July 2, 1900, Count Zeppelin's invention ascended for the first time into the skies over Lake Constance. The event marked the beginning of a much anticipated dream: man's scheduled exploitation of the skies.

Airships have long since been replaced by aircraft, even on Lake Constance, home of the Dornier 228 and 328. Today, the aircraft industry headquartered there is making a considerable contribution to Europe's large scale space programs, especially in

the development of the ERS-1, ERS-2 and Envisat-1 reconnaissance satellites.

The ascent of the zeppelin marked the start of a new century and a new direction of industrialization, then mainly characterized by the motor car. Invented in Baden-Württemberg by Gottlieb Daimler and Carl Benz, the automobile did much to bring about change in the industrialized world.

These are but two examples of the technological advances for which Baden-Württemberg has become known. Today the region is regarded as the premier research center in Germany.

European Remote Satellite ERS-1

Baden-Württemberg. The German Southwest. The better location.



For more information about Baden-Württemberg, please contact:
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Public posturing hides private diplomacy between leaders

Israeli team in Tunis to woo PLO

By David Horowitz
in Jerusalem

A team of senior Israeli officials flew to Tunis yesterday seeking to woo the Palestine Liberation Organisation back to the negotiating table.

Before their departure the team announced their acceptance of last Friday's UN Security Council Resolution 904, which called for the deployment of a temporary international force in the occupied territories to protect Palestinians.

Mr Warren Christopher, US secretary of state, said after the vote - which condemned the February 25 massacre by a Jewish settler of 30 Palestinians in Hebron's Cave of the Patriarchs - that he expected full Israeli-PLO peace talks to resume at an early stage.

There has been talk of a meeting this week between Mr Yasser Arafat, PLO chairman, and Mr Shimon Peres, the Israeli foreign minister, to announce formally the resumption of negotiations. But neither Israeli nor PLO officials sounded completely confident yesterday.

Mr Uri Savir, director-general of the Israeli Foreign Ministry, said as he left for Tunis that while he hoped to pave the way for a resumption of talks it would be foolish to predict a date.

He confirmed that Israel would allow the deployment of a temporary and unarmed international observer force in the West Bank. This would possibly be in the shape of an increased Red Cross presence, with a Red Cross office in Hebron to deal with Palestinian complaints of human rights abuses. Israel is also prepared to see a Palestinian police force established in Hebron, provided it is answerable to the Israeli army.

But as for the possibility of evacuating Jewish settlers from the heart of Hebron, Mr Savir was adamant this was an issue for the Israeli govern-

ment. "We won't open any debate with them [the PLO] on that issue," he said.

Mr Nebil Sha'ath, the PLO's chief peace negotiator, said he regarded the issue of radical settlers as of central importance. The Tunis talks would focus, he said, "on the measures to be taken by the Israeli government about the settlers' status in the occupied Palestinian land, especially Hebron".

Despite the public posturing, the two sides have engaged in considerable private diplomacy. Mr Yitzhak Rabin, Israel's prime minister, spoke to Mr Arafat several times by telephone over the weekend. He declined yesterday to brief his cabinet on the substance of some of the measures he was willing to take to get the peace talks going again as he feared leaks.

Meanwhile, Israeli troops yesterday shot and wounded nine Palestinians, and stone-throwers injured an Israeli motorist, during clashes in the occupied West Bank and Gaza Strip.

The violence, together with frustration over the continued Israeli closure of the territories which is keeping tens of thousands of Palestinians away from jobs inside Israel, has focused both Mr Rabin and Mr Arafat on the need to wrap-up the "Gaza-and-Jericho-first" autonomy deal.

Mr Peres promised at the weekend that the final deal could be sewn up in three weeks, and that the Israeli army could complete its pull-out from Gaza and Jericho a month after that.

If an accelerated timetable does not prove sufficiently attractive to bring Mr Arafat back to the talks, Mr Dennis Ross the US peace talks co-ordinator who is expected in Tunis today, will remind the PLO chairman that Syria, Jordan and Lebanon have agreed, in the wake of the UN resolution, to resume negotiations with Israel next month.



Mr Nelson Mandela, ANC leader, is thronged by orphans during a campaign tour in Cape Town yesterday. However, at an election rally in Maseru Mr Mandela's car was stoned by supporters of South African President F.W. de Klerk's National party. Reuter reports. He was not hurt. Marshalls carrying rifles battled to clear a path through the crowd of demonstrators.

Natal fans political fires in run-up to S African poll

It is easy to predict that next month's all-race elections in South Africa's Natal province will not be free and fair, whatever is done in the next five weeks to make it so. Those who live in areas controlled by the Inkatha Freedom party will not dare to vote, because the IFP will be boycotting the poll; those who live in African National Congress areas will not dare to stay at home, because the ANC will want them to vote.

The only remaining question is how many people will die before polling ends and, perhaps more importantly, how many will opt for violent resistance to the new government once it takes power.

Several events last week helped to stoke political fires in Natal.

ANC officials, including President Nelson Mandela, tried more or less openly to incite popular rebellion in the KwaZulu homeland. Chief Mangosuthu Buthelezi, the KwaZulu leader, replied with belligerence and aggression, and sabotaged a planned peace meeting between Mr Mandela and the Zulu King Goodwill Zwelithini by inviting armed Zulu warriors to attend.

The Independent Electoral

Commission said it would soon take measures to enforce free political activity in Natal, putting it on a collision course with Inkatha, which is preventing voter education and campaigning in many areas.

Then, on Friday, the prestigious Goldstone Commission of inquiry released details of how some of the most senior men in the South African police allegedly manufactured homemade guns and gave them to

ahead - indeed, Inkatha negotiators say they expect to announce the names of mediators today. But the results of mediation will be implemented only after the poll.

According to the best-case scenario, consensus will be reached on constitutional changes and the new constitution, to be written by an elected constituent assembly, will be changed to reflect it. Then Inkatha would prepare to

from what they have done", says the former police officer.

He says Inkatha cannot resist if the Electoral Commission uses the army to install polling booths and enforce voter education. "We don't even entertain the possibility of fighting the South African Defence Force. We have no army, no armoured vehicles, no helicopters." But such a move would galvanise support behind Chief Buthelezi, and provide recruits for a "low intensity guerrilla war against the [new] government of national unity".

The Vietnam war is a case in point, he says. "That war was won by people with bicycles and homemade hand grenades." Mr Powell concedes that no such war is likely in South Africa. After the decision of right-wing whites to take part in elections, fighting would be limited to Natal and Inkatha would lack the Vietcong's powerful backers.

But if a new ANC government seeks to crush Inkatha, or if the ANC-dominated Transitional Executive Council (which holds the true reins of power in the run-up to elections) chooses to impose elections by force, much bloodshed could result.

Patti Waldmeir on the regional events undermining peace hopes

Inkatha. On the same day, King Goodwill called on thousands of Zulu warriors - many of them carrying firearms - to boycott the elections and defend the "sovereignty" of the Zulu nation "at all costs".

So after months of uncertainty, some clarity seems to be emerging. Barring a last-minute miracle, Inkatha will not participate in the April poll and the Zulu king could take leave of reality entirely and declare KwaZulu independent from South Africa.

Nonetheless, international mediation of the country's constitutional dispute will go

fight the second elections (in 1999) from a base of extraparliamentary opposition.

But Mr Philip Powell, commander of the Maba training camp near the KwaZulu capital of Ulundi where some 5,000 Inkatha members have been given military training to form "self-defence units", makes clear that Inkatha's strategy will be to render Natal ungovernable, just as the ANC made South Africa ungovernable in the 1980s.

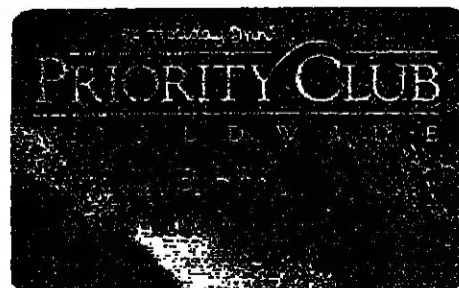
"The ANC has proved by mass action that you can make government impossible. We've learned lots of valuable lessons

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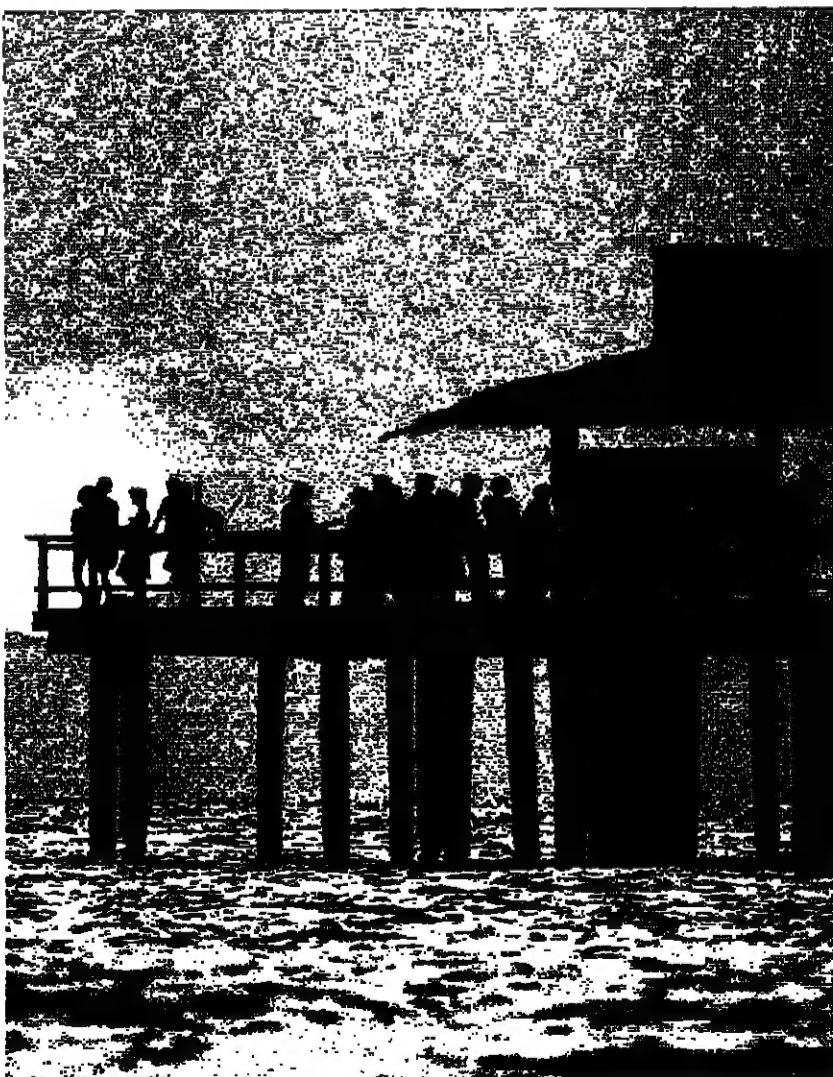
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War-weakened Somalia hit by cholera epidemic

By Leslie Crawford,
Africa Correspondent

A cholera epidemic is inflicting further suffering on Somalia, struggling to recover from famine and civil war. More than 1,700 cases, and 100 deaths, have been reported since the first outbreak of the disease in the northern port of Bossaso last month.

The Qaraan hospital in the capital, Mogadishu, has run out of beds and floor space, but is admitting more than 70 new cholera patients a day. Scores of sufferers are being treated outdoors, lying on rough blankets and attached to saline drips hanging from branches of acacia trees.

Dr Osman Duffe, who says the number of cases is rising exponentially, has begged the departing US military for tents and camp beds, as the rainy season is due to begin later this month. "The epidemic," he

"The epidemic will continue to rage out of control unless UN agencies help"

warns, "will continue to rage out of control unless UN agencies help us to chlorinate wells and improve the sanitation of this city."

Relief workers say cholera was a disaster waiting to happen. Big towns such as Mogadishu and Kismayo have no piped water or sewerage systems; both were destroyed during the civil war. Thousands of displaced people still live in overcrowded camps. Rubbish is left to rot on the streets and drinking water comes from a multiplicity of shallow wells, most contaminated by sewage.

The cholera epidemic also points to the failure of the UN Operation in Somalia (Unosom) to deliver humanitarian assistance. Most of the UN's

resources have been consumed in the failed military attempt to overpower Mogadishu's warring militias.

The UN has also spent more than \$80m (\$24.7m) building a fortified compound for 1,000 UN civilian and military staff. The sewerage system alone cost \$3m.

Outside the compound walls, however, human and animal waste - the breeding ground for cholera - lie in stagnant pools. With no government and no social services, Somalia is ill-equipped to cope with a national health emergency of this kind.

The few Somali doctors, like Dr Duffe, who did not flee during the war have worked without salaries for the past four years.

They depend on non-government organisations such as Médecins Sans Frontières for food and medical supplies. "Although we hoped Unosom or the World Health Organisation would pay our salaries, no help has been forthcoming," says Dr Duffe.

The epidemic has struck as the west is disengaging its troops from Somalia, following the deaths of UN peacekeepers and frustration over the unwillingness of rival Somali factions to reach a political settlement.

The last US troops will leave Mogadishu this week. The Italian, French, Belgian and German contingents are also leaving or have left.

The remaining UN peacekeepers, mostly Indians and Pakistanis, are unsure of their role and fear a renewed outbreak of fighting.

Uncertainty also surrounds the future of the UN operation, the mandate of which expires in May.

Two journalists working for Italian TV were gunned down in a drive-by shooting in Mogadishu, the Somali capital, yesterday, Reuter reports.

The two were shot dead near the old Italian embassy. Their corpses were airlifted by helicopter, apparently to a ship covering the withdrawal of Italian troops from Somalia.

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NEWS: INTERNATIONAL

Compromise avoids Socialist rift ahead of European elections

González deal on top party jobs



González: Internal tension

By David White in Madrid

Mr Felipe González, the Spanish prime minister, was forced yesterday to accept a compromise with hardliners in the allocation of top Socialist party posts.

The deal, reached after long hours of bargaining in the party's three-day conference here, avoided an open rift which threatened serious damage to the party ahead of European and regional elections in June.

Mr Alfonso Guerra, leader of the hardline faction, succeeded in placing his most senior allies in top posts, even though

his overall support within the party's executive committee was reduced from almost half to a quarter.

Mr Guerra himself kept his job as party number two under Mr González, after threatening to pull out if the leadership were not "balanced". Against opposition by senior moderates in the party, he also managed to keep a prominent ally, Mr José María Benegas, in the top leadership, although not in his previous job running the party's organisation.

That job finally went to a relatively obscure politician from Valencia, Mr Cipria

Ciscar, with Mr Benegas taking over the party's political and institutional relations.

The committee proposed by Mr González was approved by 89 per cent of delegates at the conference, the party's first since 1990. All-night negotiations, which broke off at dawn yesterday, were resumed yesterday, delaying the end of the conference.

Mr González had admitted earlier in the conference that there was "considerable internal tension" in party ranks.

He has brought two of his top ministers, deputy prime minister Mr Narcís Serra and

foreign minister Mr Javier Solana, into the executive committee. That was enlarged to make room for a larger number of women, who now make up a third.

Infighting over the top posts obscured the policy debate, in which the government's free-market and budget-cutting positions had an easy ride. The party gave top priority to job-creation, backed a "rigorous choice" in government spending and a curb on fraud, and pledged itself to "create conditions in which private initiative can act more effectively".

Black list may help stamp out EU's agriculture fraud

Deborah Hargreaves finds some countries more willing than others to crack down

Mr René Steichen, European agriculture commissioner, says he will soon propose a "black list" of people and companies which have fraudulently got hold of European Union farm funds.

Mr Steichen's plan follows a report last month by the European Court of Auditors, the EU's financial watchdog, which was highly critical of the Commission and member countries for not doing enough to stamp out fraud in the Ecu36bn (£27.2bn) agriculture budget.

The EU could be losing over Ecu200m a year from agricultural fraud, according to some estimates. But the complexities of the Common Agricultural Policy also mean companies can manipulate the system quite easily.

It is such a labyrinthine muddle of regulations that anyone with a keen mind can quite easily work out how to exploit the system legally or illegally with little risk," said Mr Brian Gardner, director of EPA Associates, an agriculture consultancy. The complicated regulations governing the CAP also make it difficult to track down fraud.

The court's report cited 5,775 reported cases of fraud and irregularities uncovered by the Commission since 1972. Those cases had cost the union Ecu725m, but the Commission and member countries had managed to recover only Ecu77.7m of the funds lost.

The Commission has to rely largely on member countries to police abuses of the system and some are more diligent than others.

Farmers themselves receive about a third of the agricultural budget directly. The rest of the money is spent on buying up and disposing of EU food mountains with funds being paid to exporting companies and other operators.

The auditors point to the payment of export refunds, which subsidise the sale of surplus produce outside the EU, as an area where exploitation has been rampant. Export subsidies account for around a third of agricultural spending.

Some of the abuse is caused by negligence on the part of government authorities, but some companies are plainly profiteering from agricultural pay-outs.

The Commission is reluctant to release names of companies or individuals involved in fraud because of pending civil actions in member countries.

But investigations conducted

by the Commission show the scope for abuse. For example, Commission officials investigating a tip-off from British government inspectors found that high quality beef was on sale in the UK and Italy at prices much lower than the market rate.

The fight against massive budget fraud will be on the agenda when European Union finance ministers meet in Brussels today, Reuters quotes diplomats in Brussels.

The meeting will discuss a report on the EU's 1992 budget from the Luxembourg-based Court of Auditors which calculates that some Ecu170m was wasted in irregular outlays and lost receipts that year.

Britain, which has pinned its flag to the fight against fraud in the run-up to the European Parliament elections in June, is pushing for fraud against the EU budget to be treated as a criminal offence as is fraud against national budgets.

The meeting will also discuss the tricky issue of setting a time limit on opening up access to the EU budget's emergency monetary reserve to include agri-monetary costs.

These sales involved beef that had been released from EU intervention stores which buy up surplus produce. It was destined for export as food aid to Russia.

However, some exporters had substituted lower quality meat to send to Moscow and were selling off the high quality beef at knock-down prices.

A Commission official points out that the mechanisms for recovering money lost in cases like this are complex and can take a long time to pursue. But a "black list" of offenders should crack down on fraud in future.

"Anyone on the 'black list' would not be eligible to apply for EU aid for several years - on a sliding scale depending on the degree of error or fraud," a Commission spokesman said.

Mr Steichen has outlined his proposals to a budgetary committee of the European Parliament, but he will need the approval of farm ministers before a list can be drawn up.

The Commission is responsible for investigating fraud, but member countries generally administer punishments and recover monies lost. Procedures for doing this can vary widely from country to country.

The court's report picks out the payment of export refunds as a particular problem area because of the complexity of the system for claiming subsidies leaves it open to abuse.

The auditors' report tells the tale of 10,000 tonnes of skimmed milk powder destined for export to Algeria. The powder was produced in various member countries and loaded on to seven ships in the Netherlands. The ships, however, never left the German port of Emden but the exporters, Dutch company with subsidiaries in the UK and Switzerland, claimed ECU5m of export subsidies.

It proved difficult to pursue the perpetrators of the fraud because applications for licences and subsidies had been made in several member countries.

That is the problem for the Commission in stepping up its fight against fraud - it needs co-operation from member governments and some are more willing than others to crack down.

Fate of Bulgaria loans in balance

By Virginia Marsh in Sofia

The future of a \$800m International Monetary Fund and World Bank loan package, aimed to help Bulgaria settle its \$9.3bn debt to the London Club of commercial banks, may be settled at a meeting of European Union finance ministers in Brussels today.

The ministers are due to consider Bulgaria's request for \$300m in balance of payments support for 1994 from the G24 group of countries.

The positive response would enable the IMF to go ahead with new stand-by loans and funds designed to help the reform worth \$400m. It would also unlock \$200m in linked World Bank loans.

The IMF cannot agree the loan unless Bulgaria has the necessary financial support needed to implement the economic reform programme it agreed with the Fund last December.

Foreign financing is needed if Bulgaria is to meet its June 30 deadline to reschedule its \$9.3bn foreign commercial debt. Under a framework agreement reached last November, the London Club banks, chaired by Deutsche Bank, agreed to halve the debt. In return, Bulgaria said it would pay \$850m immediately if it could get IMF and World Bank backing.

Bulgarian officials say it is essential that G24 should agree the funding without delay because of the severe devaluation of the leva.

"Everything will fall apart if we do not get support from the G24. Otherwise, we will have to renegotiate a whole new package with the IMF and the World Bank, which could take months," Mr Dimitar Kostov, deputy finance minister, said in an interview.

Kurds riot as Germans ban rally

By Alice Rawsthorn in Paris

About 6,000 militant Kurds went on the rampage over the weekend in the southern German town of Augsburg and on a nearby motorway, after authorities had banned them from holding a rally which had been declared illegal, police said yesterday, Reuters reports from Augsburg.

They said 85 police officers and two firemen were injured in the demonstrations at Augsburg and in Berlin. About 30 Kurds were arrested.

At Wiesbaden, Kurdish demonstrators poured petrol on a train carriage and set it alight, police said. Officers had earlier prevented the Kurds staging a rally in Frankfurt, after which about 100 militants took the train to Wiesbaden.

Nearly 50 of the officers were injured in the Augsburg disturbances, which broke out on Saturday after police had stopped the Kurds who were travelling in several buses outside the Bavarian city.

The demonstrators, supporters of the banned Kurdistan Worker's party (PKK), responded by commandeering the buses and using them to block the motorway. They also poured fuel on the asphalt and set it alight to block a motorway exit. Other Kurds blocked intersections at Augsburg and threw firebombs, a police spokesman said.

He said Kurds tried to douse two officers with petrol and set them on fire. Another officer was knocked down and his gun was taken. Police used a water cannon to clear the motorway after nine hours.

In Berlin, about 800 Kurds demonstrated on Saturday night against Turkish policies. The PKK has been fighting since 1984 for an independent Kurdish homeland in south-eastern Turkey. Germany banned the PKK in November.

French right claims success in local polls

By Alice Rawsthorn in Paris

Mr Edouard Balladur, the French prime minister, was last night anxiously awaiting the final outcome of the first round of voting in France's local council elections after exit polls suggested that his centre-right coalition had won a majority of the votes.

The centre-right won 44.3 per cent of the votes, according to a BVA poll for France Television, leaving the left, which triumphed when the same seats were contested six years ago, with 42.1 per cent. A Sofres poll for the TFI television station gave the government parties a larger lead with 46 per cent, against 40 per cent for the socialists and communists.

Yesterday's poll, which encompassed 2,018 of France's 4,033 local council seats, was the first significant test of confidence in Mr Balladur's centre-right government since its election in March last year. It has come at a critical time for Mr Balladur, whose popularity has slipped recently on concern about high unemployment and a wave of violent strikes and demonstrations.

Mr Balladur, whose capable manner made him one of Europe's most popular politicians during his first months in office, has seen his approval rating fall from 55 per cent to around 50 per cent since the end of last year. The prime minister, tipped as a contender for the centre-right presidential elections, desperately needs a vote of confidence in the local vote which will be concluded with a second round of voting next Sunday.

Mr Charles Pasqua, the hard-line interior minister who was a candidate in yesterday's vote, declared the result a "success for the government" pointing out that its share of the vote was "slightly higher" than in the 1988 local elections and



President François Mitterrand (left) leaves the polling bureau yesterday with his wife's dog

more than in the 1993 legislative elections.

However Mr Michel Rocard, the socialist leader, was swift to highlight the narrowness of the government's lead. Mr Jean-Marie Le Pen, head of the extreme-right wing National Front, described his party's 10 per cent of the votes as "a very good result".

Yesterday's vote included the local council seats which were last contested in 1988. France swung to the left during that year with the socialists triumphing in the parliamentary elections and winning an extra 89 seats in the local

vote.

The left has since lost support culminating in its crushing defeat in last spring's parliamentary elections. Opinion polls last week predicted that the Balladur centre-right coalition, which already controls 75 of France's 95 *conseils généraux* or general councils, would win up to 200 extra seats after next Sunday's second round.

The polls also forecast that the centre right eventually emerge with majorities of another eight *conseils généraux* thereby bringing the total under its control to 83 regions.

UN convoy reaches 20,000 people trapped in Moslem-held enclave since autumn

Relief of Maglaj bolsters Moscow's role

By Laura Silber in Belgrade and Judy Dempsey in London

Moscow's importance in the Yugoslav peace process was boosted yesterday when Bosnian Serb forces allowed a United Nations aid convoy access to the besieged Moslem-held enclave of Maglaj, in north-central Bosnia.

A UN official said the Serbs had abandoned their checkpoints on the road to the town as the convoy, carrying 80 tons of food, reached Maglaj.

In a letter sent to Mr Sergio de Mello, UN civil affairs officer, the leader of the Bosnian Serbs, Mr Radovan Karadzic, said he hoped that the "ordered ceasefire will suc-

ceed" in Maglaj. His remarks followed last week's warning by Mr Vitaly Churkin, Russia's special envoy to the former Yugoslavia, that Bosnian Serbs had to take a more "constructive approach" in the peace process led by Washington and Moscow.

About 20,000 people had been trapped in Maglaj by joint Serb and Croat offensives since last autumn. Despite this, the Bosnian government/Moslem forces had held on to the city, a strategic point in any eventual linkage of this part of the republic with other territory held by Bosnian-government troops.

Access by the UN convoy to Maglaj also follows from Russia's broader attempts to persuade President Slobodan Milosevic of Serbia to decide when, and how, he is prepared to sue for peace, which would lead to an overall regional settlement.

As part of this process, Mr Churkin is expected to hold talks tomorrow with Croatian officials and Serb leaders from the self-styled republic of Krajina, in south-western Croatia.

In the talks in the Russian embassy in Zagreb, the Croatian capital, Mr Churkin wants to persuade Croatian leaders to grant wide autonomy to Serbs in Croatia. In return, Serbia might be persuaded to sign a peace treaty with Croatia.

That treaty would involve Serbia giving up claims to Krajina in return for Zagreb gaining complete control over the south-western and central part of Croatia.

UN officials said at the weekend that any process towards attaining a peace treaty between Croatia and Serbia would involve the US and Germany applying pressure on Croatia to make substantial political concessions, and perhaps some territorial ones.

But they added that the federal treaty between Bosnian Croat and Bosnian Moslem troops in the region was holding. Several hundred prisoners of war and detainees were exchanged at

the weekend following the signing of the treaty in Washington last Friday.

Meanwhile, in Sarajevo Mr Karadzic pledged to respect the ceasefire around the Bosnian capital.

The ceasefire has held since February 10 following Nato's ultimatum to deploy air strikes against Serb-held positions overlooking the city.

Yesterday at least 8,000 people attended a football match between a Sarajevo club and a UN team.

General Sir Michael Rose, the British commander of UN troops in Sarajevo, told reporters that the match showed that normalisation was "an irreversible process".

EUROPEAN PRESS REVIEW

Bonn

Not a newspaper in Germany, however small, has been able to resist commenting on yet another hiatus in relations between Bonn and Paris.

Mr Klaus Kinkel, the German foreign minister, had obviously ruffled some feathers during the negotiations to get Norway into the European Union last week.

The Berliner Zeitung dismissed Mr Kinkel's playground bully approach to international diplomacy, while the General Anzeiger in Bonn warned the foreign minister not to go round smacking "foreign policy china".

The Wiesbadener Kurier even suggested that Mr Kinkel's fuse was shorter than usual because his party, the Free Democrats, had

performed so miserably in the Lower Saxony elections last Sunday. Feathers had obviously been so ruffled that Mr François Scheer, the ambassador in Bonn, decided to share his concerns with a group of German correspondents.

He told journalists the two neighbours should be consulting more often and that Mr Kinkel had been a bit rough with the Spaniards who were demanding more fish in return for Norway's accession. The Frankfurter Allgemeine Zeitung, Germany's most august daily newspaper, then caused waves by quoting Mr Scheer and on Thursday morning the ambassador was summoned to explain himself.

Among close friends ambassadors are rarely summoned as the Deutsche Tagespost at Würzburg pointed out: "That is a

well-learned method when it comes to dealing with German republics. It is supposed to be as a means of exchanging views between France and Germany."

But defending "German interests and goals" often called for a more forthright manner as the Allgemeine Zeitung at Mainz wrote: "For ages Germany was accused of behaving like a political dwarf. Is it not normal that it should be just as tenacious as other countries and should not constantly have the heavy burden of the past in its sights." As on previous occasions, the strain in the Bonn-Paris axis is explained by uncertainties surrounding the government's move to Berlin and its implications for Germany's foreign policy.

The Leipziger Volkszeitung, however, is convinced that "with the exception of

European separatists or Republicans there is the broadest possible consensus in this country about the continued expansion of Europe. Since this is undisputable, there is every reason to forcefully rebut charges that German politicians are apparently fickle or too brash when it comes to discussing Europe."

Overshadowing last week's diplomatic tussle are a series of celebrations to mark the collapse of Nazi Germany 50 years ago. "Unavoidably there are renewed complaints about some sort of new German danger," wrote the Bild Zeitung, Germany's biggest-selling tabloid. "The momentary tensions between Bonn and Paris are a symptom of this nervousness. That's why Chancellor Kohl and Foreign Minister Kinkel are required to use all the

sensitivity they can muster to persuade our French neighbours that Germany will continue to be an equally dependable but also equally entitled partner."

The biggest of the anniversary celebrations will take place in July in Normandy, an event Chancellor Helmut Kohl long hoped he would be able to attend because it would do him a world of good to be seen rubbing shoulders at such a European event.

Some German newspapers, including the Berliner Morgenpost, take a rather different view: "You cannot simply change the significance of historical events," it wrote. "The invasion is a matter for the then victors, not something for Germany which lost. Were England and Germany to commemorate Waterloo, they would hardly invite France."

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How Bill and Hillary bit back and raised a healthy laugh

Jurek Martin enjoyed a video coup by the First Couple at a white-tie night out for the media grand panjandrums of Washington

It is just possible that there are those in the darkest corners of America, where the light of television never shines, who have never heard of Harry and Louise.

Such ignorance will no longer be possible. The actors who play H & L in TV commercials paid for by the US insurance industry - an earnest middle-class couple who sit in their kitchen agonising over the costs of the Clinton healthcare plan, often for as long as the full minute allowed - have been

unspooled. They now stand revealed as Bill and Hillary.

It could have been a tricky Saturday night live for the president and the first lady. They were guests of honour at the Gridiron Club, a 109-year-old Washington institution of media grand panjandrums. Its only activity is a white-tie annual dinner at which politicians are roasted alive - all off-the-record, of course, but relayed like lightning around the country (well, inside the District of Columbia Beltway).

The Clintons hardly needed to dress up to be skewered by the media. The Whitewater affair, stemming from the Clintons' financial dealings in Arkansas in the 1980s, has them on the rack and their resentment is sometimes palpable. On Saturday, there was a frisson of expectation that the First Couple, in the lion's den, might let it all hang out.

Enter their inspired *coup de video*. The president commanded his audience to turn to the large

screen at one end of the hotel ballroom. There, sitting demurely on a sofa, was Louise (a.k.a. Hillary) leading through a vast tome. She was joined by a casually dressed, coffee cup-carrying Harry (Bill) and they agonised.

"Look," she said, "it says here on page 7,325 [or some such number] that we may actually get ill." Big letters on the screen: "Under the Clinton health plan you may actually get ill."

They agonised more: "It says

here on page 26,423 we may actually die." More big letters. The sign-off had them rolling in the aisles: "Brought to you by the scare-your-pants off coalition."

Yesterday, this private screening was all over the commercial networks. It bore the fingerprints of Harry Thomason, the Hollywood TV producer and FoB (Friend of Bill) who last week aired a spoof commercial killing off the insurance industry's Harry and Louise - she dies because her health

insurance has run out, of course.

Truth to tell, the real star turn of the evening was the reputed wooden man, Vice-President Al Gore. He was wheeled to the microphone on a delivery dolly, where he lay stiff as a board, and moved hardly a muscle beyond his lips during a very funny speech - "I'm an inspiration to the thousands of Americans suffering from Dutch elm disease."

The president got in a good crack at the young Republican Governor

Bill Weld of Massachusetts, an ambitious patrician. "His ancestors landed at Plymouth Rock in the Mayflower. Mine drove into Arkansas in a Plymouth truck and worked for Mayflower van lines."

Does an evening of laughter make a difference? Probably not, in the long term, given the media feeding frenzy over Whitewater, but it made a welcome break.

And we have seen the end of Harry and Louise, for which small mercy, great thanks.

BIS may have Brazil debt role

By Angus Foster in São Paulo

The steering committee of creditor banks in Brazil's planned \$52bn (£35bn) debt restructuring may ask the Basle-based Bank for International Settlements to act as collateral agent for the deal.

This follows the decision last week of the International Monetary Fund not to grant Brazil a stand-by accord. The US Federal Reserve, which was due to act as collateral agent if the IMF accord had been in place, is no longer willing to do so.

The steering committee is talking to the BIS about the details of the operation. Sixty-six per cent of creditor banks also need to waive the requirement for the Federal Reserve's involvement in the deal, due to be completed on April 15.

The involvement of an institution other than the Fed would not be unprecedented. The Bank of England was collateral agent in Argentina's debt restructuring rather than the Federal Reserve.

Banks are also being asked to waive the requirement that a stand-by agreement with the IMF should precede the deal.

The lack of an IMF accord further complicates the bank agreement since it means the US Treasury will be unwilling to issue special zero-coupon bonds to act as collateral in the restructuring. But Brazil has said it has executed arrangements that will ensure the collateral is in place in time.

Spielberg set for Oscar

By Martin Dickson in New York

Tonight promises to be the night that Steven Spielberg, financially the most successful director in film industry history, receives the artistic recognition that Hollywood has long denied him.

Spielberg, the director of the hit films E.T. and Jurassic Park, is the strong favourite to win the best-director award at that annual rite of prize-giving and mutual admiration, the Oscar ceremony. The awards are voted on by the 4,755 leading members of the US film industry who belong to the Academy of Motion Picture Arts and Sciences.

The award would be for Schindler's List, a black-and-white film about the Nazi holocaust against the Jews of Europe, which has been nominated for 12 Oscars and has won critical acclaim for its sensitive handling of the subject.

His film's main challenger in many of the Oscar categories could be The Piano, a highly original art-house film by the New Zealand director Jane Campion, which deals with 19th century eroticism in the antipodes. Its star, the American Holly Hunter, is widely tipped for the best actress award.

A fistful of awards would be a big boost for the studio which backed Schindler's List - Universal, part of the MCA



AWARDS NIGHT: Holly Hunter (right), star of The Piano, is hugged by British actress Emma Thompson in Los Angeles

group bought by Japan's Matsushita electronics group. Universal has had a mixed box office record in recent years, though it had a huge hit last year with Spielberg's dinosaur movie, Jurassic Park.

Matsushita is said to be seeking other outside investors in MCA. Its Japanese rival, Sony, has acknowledged that it is considering bringing in new investor to its Columbia studios, which also have a mixed record.

Oscar rewards for The Piano would be a fillip to Walt Disney, which agreed last May to buy the film's distributor, a

small independent, Miramax. After the mutual back-slapping of Oscar night, Hollywood's financial brains will return to focus on the film industry's next big hurdle - its release programme for the important summer season in America.

Analysts are forecasting a summer of record US box office returns, thanks to a group of potentially strong selling films, including a new animated feature from Disney called The Lion King.

None of them, however, is likely to match the success of Jurassic Park last summer.

Fledgling Apec begins to take wary steps towards consensus

By George Graham in Honolulu

Finance ministers from the 18 countries of the Asia Pacific Economic Co-operation forum so enjoyed their first ever meeting in Hawaii that they agreed to gather again next year in Indonesia.

That might not seem a large achievement after a day and a half of talks, but it represents a significant step forward for the fledgling Apec, many of whose members remain wary of putting show into their informal links.

"The general view is certainly not to institutionalise this meeting but, if we have any specific and substantive issues to discuss, we should do so," said Mr Anwar bin Ibrahim, deputy prime minister and finance minister of Malaysia.

Apec's most reluctant member, Mr Anwar added that there was no commitment to further meetings beyond 1995.

Even so, the weekend talks at a beachfront hotel on the outskirts of Honolulu yielded an ambitious programme of work on regional capital flows, infrastructure financing and banking supervision. Ministers also agreed to send their deputies and central bank officials to a further meeting at the end of this year to discuss macro-economic issues.

In a joint statement at the end of the meeting, they agreed on the need for:

- sustained low-inflation growth.

- increasing cross-border flows of goods, services and investment.

- reliance on the private sector as the main engine of growth.

- further development of capital markets in the region.

- improved financing mechanisms for the estimated \$1,000bn (\$689bn) of infrastructure projects the region may need over the next decade.

- Mellowed into conviviality by the bright yellow trousers and pink plaid shirt of their

leaders in Seattle last year, it may be forced to confront some of these points of friction. These include immediate rows, such as the US-Japan trade dispute, US pressure on several south-east Asian countries to open their financial service markets, and its impending clash with China over human rights and the renewal of China's most-favoured nation trading privileges.

They also include the possible tension between the broader Apec grouping, econom-

made Apec business, such as energy supply problems in the region, the possible burst of China's bubble economy, and the potential for damaging corporate bankruptcies in the fast-growing stock markets of the region.

"If you are in farming and you have a flood, you don't just lose your crop, you lose your neighbour's crop with it. What happens in one of these countries spills over into the rest," Mr Bentzen said.

"What we are talking about is the creation of infrastructure in yet another area - financial policy infrastructure," said Professor David McClain of the University of Hawaii.

Mr Paul Martin, finance minister of Canada, cautioned against rushing Apec's evolution: "What is very clear is people want to see Apec develop under its own steam, not be directed. Apec is an agglomeration of countries; it has to develop at its own pace."

The greatest threat, some observers feel, could come from the US eagerness to press ahead. Apec will require "a degree of patience that may tax the American mentality, and a degree of sensitivity and cultural awareness in a region where, it seems to me, we have often underestimated the importance of nationalism," warned Mr Michel Oksenberg, president of the East-West Center, a government-funded research institute based in Hawaii.

The weekend talks at a beachfront hotel yielded an ambitious programme of work on regional capital flows, infrastructure financing and banking supervision

host, Mr Lloyd Bentsen, US treasury secretary, the other Apec ministers deliberately avoided almost all points of bilateral friction, as well as any temptation to force concrete commitments from the discussion.

"This meeting was about co-operation, consultation, consensus. There are more Cs this meeting was not about, like coercion, co-ordination and, I would add, coalition-building," said Mr Lawrence Summers, US Treasury under-secretary for international affairs.

If Apec is to develop towards the "new Pacific community", sought by President Bill Clinton at a meeting of the region's

passing countries on both sides of the Pacific, and narrower groups such as the Association of South-East Asian Nations in the east and the North American Free Trade Agreement in the western hemisphere.

Mr Eduardo Aninat, Chilean finance minister, who took part in the meeting although his country will not formally join Apec until the second half of the year, and whose government wishes to become the next member of Nafta, argued that this tension can be overcome, "as long as both organisations do not represent closed blocs, closed regionalism."

Some of the problems that might arise, however, could be

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VOCATIONAL QUALIFICATIONS

Radical overhaul for public exams

By John Authers

UK employers will be allowed unprecedented influence in compulsory schooling under proposals for new vocational qualifications announced by Sir Ron Dearing, the government's chief adviser on the curriculum and tests.

In the most radical overhaul of public examinations for schools in England and Wales for a decade, 14-year-olds will be allowed to spend one day a week studying for qualifica-

tions in subjects such as health services, leisure and tourism, or manufacturing.

The new qualification, which is as yet unnamed, would take up 20 per cent of school time over two years and would be equivalent to two GCSEs.

It would be voluntary, but the aim is to encourage children who are less interested in academic subjects to gain skills.

Employers, education-business partnerships and Training and Enterprise Councils are being

consulted, both about the content of exams, and over funding for them.

The National Council for Vocational Qualifications, an employment department quango, will have responsibility for vetting and administering the qualification.

Sir Ron told the Secondary Heads Association's annual conference in Bournemouth at the weekend that he hoped the new qualification could be offered from 1996.

To prolonged applause from

head teachers at the conference, he said: "I am all too conscious of the common tendency to consider the academic applications of knowledge and understanding as second rate."

"It is a tragedy that we have the value structures we do, and I rail against them," he said.

Under Sir Ron's plans, which have already been approved in principle by the government's education department, five vocational subjects would initially be on offer to pupils:

manufacturing, art and design, health and social care, leisure and tourism, and business and finance.

These directly mirror the first subjects introduced for the new general national vocational qualifications to be taken alongside A-levels by 16-year-olds.

After Sir Ron presents a progress report to the education department in the next few weeks, he and the NCVQ will jointly consult schools during the summer term.

Britain in brief



Rolls-Royce buys US software

Rolls-Royce will announce today the largest order ever placed by a UK engineering company for computer aided design and manufacturing systems as part of its efforts to improve the design and production of jet engines.

The UK aero-engine and industrial power group is buying £14m worth of Cad/Cam software and services for its aero-engine division from Computervision, the US software house.

Computervision said the initial order from Rolls-Royce involved 1,000 terminals or design stations.

The aero-engine manufacturer had an option to buy and install a further 1,000 terminals by the end of the decade.

According to the US company the order is potentially worth more than \$40m over a period of seven years.

Rolls-Royce's new CAD/CAM investment reflects a growing trend in the aerospace industry, with manufacturers increasingly turning to computer systems to help them design and test products before they are manufactured to reduce production lead times and reduce the risk of malfunctions and other testing problems.

Airframe manufacturers such as Boeing of the US and the European Airbus consortium have used CAD/CAM to design what they call "paperless" aircraft to enhance the development of complex aircraft programmes.

Hotel costs still irk tourists

The number of foreign tourists who believe the UK offers good value for money rose last year following sterling's devaluation, but dissatisfaction over the cost of hotels remained high, according to a survey published today.

The British Tourist Authority's annual survey of foreign

visitors also found that French and Italian visitors were more dissatisfied than tourists of other nationalities with Britons' inability to speak foreign languages.

The survey found that 55 per cent of visitors in 1993 thought London public transport provided good value, compared with 50 per cent in 1992.

Prices in shops won the approval of 47 per cent, compared with 35 per cent in 1992. Meals were regarded as good value by 42 per cent, compared with only 28 per cent in 1992.

However, hotel accommodation outside London won the approval of only 21 per cent, up from 19 per cent in 1992. London hotels were regarded as good value by 17 per cent of those answering the survey questions compared with 12 per cent in 1992.

tors to put up their own prices. Commercial property sales have also risen although it will be a long time before this works through to increased development activity.

Instead, housebuilding is leading the way out of recession. Demand for new homes has increased as the cost of buying has fallen to the lowest level for more than a decade. Prices have also begun to edge up again, according to building societies.

Immigration rules criticised

Immigration restrictions are depriving UK businesses of much-needed professional and managerial skills, says a new report published today by the left-of-centre Institute for Public Policy Research.

Changes in immigration policy could bring economic benefits in the form of skilled labour and an inflow of investors and entrepreneurs from overseas, the institute says.

It would also help in attracting international companies by making it easier for them to transfer staff into the UK.

Other western countries actively promote immigration to fill skill shortages and boost their economies, according to the report.

Britain's policy towards migrants was adopted in the 1960s to deal with large-scale immigration to fill low-skill jobs, the report says.

It neglects the needs of the labour market for selective, skilled immigration and erects unnecessary barriers to entrepreneurs who would invest in the UK and create jobs.

The work permit system operates primarily as a form of entry control, rather than a system for identifying the UK's economic needs for migrants. It should be revised to adapt to current migration and economic conditions, the institute says.

The UK approach is contrasted with that of the US, Canada and Australia, where immigration is seen as a means of attracting people who can contribute to future economic growth.

Substantial numbers of migrants are unlikely to be needed to fill UK labour shortages, the report says.

But relaxation of immigration policy is necessary in a world where certain types of human capital have become much more mobile.

Row over post sell-off rail code

By Charles Batchelor, Transport Correspondent

Potential train operators have attacked Railtrack, the company set up to take over British Rail's track and signalling after privatisation, for abusing what they see as its dominant position in contract negotiations.

The proposed contracts appear to offer train operators the repayment of their track charge if a bridge or stretch of line becomes unusable but to provide no compensation for any loss of income.

"The terms and conditions clearly transfer all the risk and obligations of running a railway to the franchisees," said Mr Peter Field, managing director of South West Trains, which hopes to win a franchise on routes from London Waterloo.

"We need guarantees that provide an absolute assurance that the infrastructure will be looked after. The performance regime really has to hurt Railtrack if it does not deliver."

Mr Chris Green, who is due to take over the running of ScotRail next month with plans ultimately for a buy-out, said: "There should be a sharing of risk but at the moment it feels like a one-way transfer."

"The consequences of a bridge washing away for three months would be huge in terms of the train operator's income but low in terms of the cost of bridge replacement to

Railtrack," he said.

He also called for contracts which took account of economic changes beyond the control of the train operators - with Railtrack's charges falling in a downturn and rising in periods of boom.

"We need to share the impact of the trade cycle," he said.

A third area of disagreement has emerged over timetables. One prospective franchisee, who declined to be named, said Railtrack was pressing for very frequent changes to allow it to slot in more trains if a new operator came along.

This would cause problems for existing service operators, he said.

Railtrack responded that it was negotiating "in the open" and under the scrutiny of the government, and the franchise director, who is charged with arranging the sale of BR franchises, and the British Rail board.

It declined to comment on the details of the negotiations which were "in the final stages", it said.

The contracts at present being negotiated will apply for the 12 months from April 1994 while the operating companies are working as "shadow franchisees" but still owned by BR.

The sale of the franchises to the managers or other buyers will only take place from 1995. Nevertheless "the considerations being applied are still very realistic," Railtrack said.

Shipping magnate dies at 76

Lord Inchcape, the former head of Britain's biggest shipping group who has died at the age of 76, was a shy and unassuming man in an industry which has produced more than its fair share of colourful, extrovert characters.

He was chairman of the Peninsular and Oriental Steam Navigation Company (P&O) at some of its most turbulent times in the 1970s and 1980s when its independence came under serious threat. He also ran the trading group which bears his name.

Kenneth James Williams Mackay was the third Earl of Inchcape, the link with P&O dating from the time when his grandfather merged the company with his own shipping line, British India.

In 1973 he became chairman and in 1978, chief executive as well, and initiated a restructuring policy to ensure P&O's survival after a period of expansion.

After Lord Inchcape had announced his intention to retire, Trafalgar House, also in property and shipping (through the rival Cunard line), launched a hostile bid in 1983.

It was then that the more assertive and financially experienced Mr Jeffrey (now Lord) Sterling took over as chairman. Sterling took over as chairman (through the rival Cunard line), launched a hostile bid in 1983.

£18m rides on meaning of 'm'

By John Gapper, Banking Editor

Two British businessmen are threatening to sue Union Bank of Switzerland after one of its Swiss branch managers supplied a reference saying that a customer was good for £18m, but later insisted that it had meant £18,000.

The managers said "m" refers to "million" in Switzerland, not millions.

The dispute broke out after the sale of a Spanish resort development in which the two men had a majority stake fell through. The sale depended on the investors that had agreed to buy it receiving an £18m loan.

The transaction is one of several thought to be being investigated by the Metropolitan Police. Detectives want to interview Mr George Lagoudontis, a Greek businessman who allegedly agreed to lend £18m last May.

After Mr John Collins and Mr Tony Etridge had agreed to sell their majority stake in a Valencia golfing and leisure resort last year, they tried to verify the standing of Royal Trust of Greece, Mr Lagoudontis' company.

Mr Beat Humold, manager of the UBS branch in Glarus, replied in German to Barclays, Mr Collins' and Mr Etridge's bank, that Mr Lagoudontis was "good for 18m sterling".

However, when the reference was re-checked later following

delays in the transfer of £18m and the exchange of contracts, Mr Humold and a fellow manager wrote on July 15 to say that he had not meant £18,000,000.

"In Switzerland, 'm' is used as an abbreviation for 'million' (thousand) and 'mio' for million. Therefore, we understood your request to be for 18,000, so our reply to you was absolutely correct," they wrote.

The legal department of UBS in Zurich has defended its stance and said it cannot give more information to Mr Collins' and Mr Etridge's solicitor because it supplied the bankers' reference to Barclays.

Mr Collins said that UBS was trying to "defend the indefensible" in not admitting that it was at fault over the reference. A spokeswoman for UBS in Zurich said that Glarus was a rural branch which could easily believe "m" to be an abbreviation for thousand. She said it had been prevented by confidentiality from giving more information.

Although an £18m price was agreed for the El Bosque development - in which Mr Collins and Mr Etridge held a controlling stake through companies in the Isle of Man - the buyers now believe that, because of delay, it is worth less than £10m.

Mr Lagoudontis said that it had proved impossible to make a loan because a company involved had been in receivership.

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Novel ways to reward

Big companies looking for new ways to reward their employees may find inspiration in the strategy of a leading UK local authority.

Staff at Wakefield metropolitan district council in the north of England have been given the scope to "double" their pay increases this year through an array of discounts and perks with local businesses.

David Williams, head of personnel at Wakefield metropolitan district council, says the deals are designed to help staff retention at a time of low or non-existent pay increases.

"In the present climate of budgetary restraint, we can't offer big pay increases but we have got enormous purchasing power and why not use it?"

He says the deals also encourage the 18,000 full- and part-time council staff and 7,500 employees of West Yorkshire Police Authority to use local businesses.

A report in Personnel Management Plus, a magazine of the Institute of Personnel Management, says that among the biggest savings was one of the first negotiated, nearly two years ago - a half percentage point off the mortgage lending rate of the Bradford and Bingley Building Society.

"The average saving on mortgages will be £500 over three years, which is doubling their pay rise for last year," says Williams. Staff had a 1.5 per cent pay increase in 1993 and are expecting little more this year.

Discounts have also been arranged on personal injury insurance, holiday travel, pizzas and electrical goods, and are being negotiated on new and used cars.

Williams says that with the annual pay increase no longer taken for granted such arrangements will become more common. "It is our job to find more imaginative ways of making people's earnings stretch further."

Richard Donkin

A Lincolnshire businessman tells Leslie Crawford of his travails in Kenya

An African adventure

When Eddie Arnold's international trading company went bankrupt in the late 1980s, he decided to take his knowledge of the food business abroad. Kenya's thriving horticultural industry seemed a good place to make a fresh start.

Arnold knew the country well, as it was one of the main suppliers of dehydrated vegetables for his UK clients. Deliveries, however, had become erratic, and Arnold seized the opportunity to go and sort the problem out. Before he knew it, he was taking over the management of a state-owned vegetable processing plant.

Three years later, Arnold has survived crop failures, the evaporation of bank loans, and the loss of a financial partner. He fought to rescue the state-owned factory from receivership, but was evicted when he fell behind with the rent. He recently convinced the Kenyan government to give him back the lease.

Arnold certainly got more than he bargained for in the quest for dehydrated vegetables. Did he underestimate the complexities of operating in an African environment? The Lincolnshire businessman, now 41, confesses that he was seduced by a proposition for western businessmen in Africa can resist the challenge of turning round an ailing commercial venture whose only handicap is its state-owned parentage.

Across the continent, African governments are under pressure from the World Bank and other creditors to divest from their sprawling progeny. But because public companies are in such poor shape, privatising management has proved to be a convenient half-way house on the road to full-scale privatisation. Foreign investors gain country experience with little or no capital risk, while the government is freed from the day-to-day running of corporations.

For the growing number of foreign managers taking charge of hotels, fishing companies, bottling plants and textile mills in Africa, a management contract looks like a risk-free gamble: minimum capital outlays ensure a big slice of the profits.

Or do they? As Arnold was to find out, it takes more than a pioneering spirit to survive as a businessman in Africa. When he first arrived, his intention was to work with Pan Vegetable Processors' management and its contract farmers to ensure a smooth delivery of export orders for his clients in Europe. The orders for dehydrated vegetables were worth millions of dollars at a time.



Under an African sky: Eddie Arnold with one of his contract farmers

Arnold realised that the parastatal's problem was that it was chronically short of cash. "I encountered a lack of management skills, the usual fiddles, and the fact that farmers were not being paid," Arnold recalls. "No money, no product - it was a simple as that."

Arnold decided to advance Pan Vegetable's some working capital, which produced its magical effect: the factory suddenly had a steady

supply of fresh vegetables to process for export.

For a while, everything went swimmingly, with satisfied customers in Europe and a factory operating under full steam in Kenya. But in 1992, Kenya's state holding company, the Industrial and Commercial Development Corp, placed Pan Vegetable Processors into receivership.

"I knew I could turn it into a

profitable operation," Arnold says. So in October 1992, he negotiated a three-year lease for the plant.

Then drought struck. Throughout 1993, a merciless sun beat down on the rich farmland of Kenya's Great Rift Valley. Farmers around Lake Naivasha, where the factory is located, lost 80 per cent of their crop. Arnold lost his supply of fresh vegetables, as well as £200,000 invested in seeds and fertilisers for his farmers.

To make matters worse, Kenya was in the middle of a severe credit squeeze and Arnold's pleas for emergency working capital fell on deaf ears. His money dried up, he fell behind on his rent and discovered one day that he had been locked out of Pan Vegetables.

Arnold suspects there may have been an ulterior motive for the lock-out. "The factory is an attractive asset, not least because it sits on 200 acres of prime farmland in a land-hungry country. When the government's Parastatal Reform Committee decided the company should be privatised, Arnold suddenly became an inconvenient sitting tenant. His financial difficulties gave the authorities an excuse to break the three-year lease agreement."

However, squabbles between the Industrial and Commercial Development Corp and the Parastatal Reform Committee have delayed Pan Vegetable's privatisation. Samson Juma, ICDC's top legal officer, admits that there is a "tug of war" between the two state organs over who should be in charge of Kenya's privatisation programme.

While the struggle continues, Arnold has the factory on a renewable one-month lease, which makes any long-term planning difficult, not to say impossible.

After much knocking on doors, he has obtained some working capital from Middle Africa Investments, a local firm of financial advisers, and he hopes he can hang on to Pan Vegetables until mid-year, when a new harvest might allow him to recover his original outlays.

Arnold hopes to make a bid for the factory when it comes up for sale. If he were offered another management contract, however, he would avoid his original mistakes: he says he badly underestimated the amount of working capital he would need - a complaint often heard among first-time businessmen in Africa. He negotiated too short a lease on the factory, and was let down by local partners who did not fulfil their financial commitments. Even gambling in Africa, it appears, requires far-sighted planning.

Let them know you're good

Lucy Kellaway is taught the art of self-promotion

This is the story of a yellow rubber band and a bottle of perfume. It is the story of two behavioural scientists from Dallas who, after years of research, found that these two objects held the key to success and recognition.

Put thus, the tale of George Dudley and Shannon Goodson sounds an unusual one, implausible even. Yet in the bizarre world of US motivational gurus this smiling duo are at the normal end of the spectrum, and have earned a reputation for down-to-earth theories and practical advice.

Their starting point is uncontroversial enough. It is that the people who are the best in their jobs do not necessarily get promoted fastest or, to put it in their words, "the cream doesn't rise to the top."

"If you want to make money, you not only have to be good at what you do, you need to make sure that others know how good you are," says Dudley. Most people, he says, have been brought up to think that it is modest, too forward or downright pushy to promote themselves. But the world has changed, and he argues that self-promotion is the most important thing they don't teach at school.

Madonna has learned it, and so has Ross Perot. These two shine less for their innate abilities than for their outstanding flair at self-promotion.

Mercifully, Dudley and Goodson stop short of promising that we can all be Madonnas or Perots. But they do claim that everyone can overcome their reticence and be a little more successful. To help them, Dudley and Goodson have written a book* which promises to get over what they describe as "call reluctance".

Practising what they preach, the pair were in Britain last week promoting themselves and their book to a group of bemused British managers. Dudley and Goodson introduced them to 12 different sorts of call reluctance, the results of 23 years of painstaking research. Everyone has an average of two of these traits, they said. I had barely opened my mouth before Dudley

suggested that my poor self-promotion might be due to "role rejection", a curious trait found in people who feel their jobs are a disappointment to someone close to them.

Other types include "yielders", who are so preoccupied with never offending anyone that they can barely bring themselves to act at all. Then there are people who suffer from "hyper-professional" behaviour. This type is too busy dangling the Rolex to pick up the telephone.

Companies as well as people can suffer from these disorders; Dudley diagnoses IBM as suffering from a classic case of hyper-professional call reluctance. "If you need someone in your sector you'll come to us, because of who we are," he says. It is how he characterises the IBM malaise.

His own problem - which he shares with Goodson - is that he overprepares. "We are people who cope with discomfort by insisting on more information. We feel it would be a calamity if someone asked a question and we didn't know the answer."

For each of the 12 types the remedy is different. One that works well for one type may be counter-productive for another. Overpreparation does not respond to words and arguments. "We need stronger medicine. This behaviour is habit based, and we need something that would interrupt the habit in sequence."

This is where the rubber band and the perfume come in. On Dudley's wrist he wears a big rubber band. "Every time these feelings hold me hostage, I snapped them with the rubber band. It is the only thing that gets through to me."

To help him overcome his fear of standing up in front of big audiences he sprays some Windson perfume under his nose. This, he says, reminds him of a happy time in his adolescence, and this smell makes him feel good during the presentation and leaves no room for fear.

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PUBLIC NOTICES

ANNUAL GENERAL MEETING

Notice is hereby given that the 153rd Annual General Meeting of Provident Mutual Life Assurance Association ("the Association") will be held at the Barbican Square, London EC2A 4PU, on Wednesday, 20 April 1994 at 12.30pm, for the following purposes:

- To adopt the Report and Accounts for the year ended 31 December 1993.
- To re-elect Mr Martin Charles Findlay, who retires by rotation, as a Director of the Association.
- To re-elect Mr Valentine Patrick Fleming, who retires by rotation, as a Director of the Association.
- To re-elect Mr Simon Marwarth Robertson, who retires by rotation, as a Director of the Association.
- To re-appoint Price Waterhouse as Auditors of the Association, to hold office until the conclusion of the next Annual General Meeting.

Mrs V.G.C. Steadman
Company Secretary
2 March 1994

A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of him or her. A proxy need not be a member of the Association. A form of proxy can be obtained by writing to the Company Secretary at the Association's Registered Address.

Provident Mutual Life Assurance Association
Registered Address: PO Box 368, 25-31 Moorgate, London EC2R 6BA
Registered in England no 8870

PROVIDENT MUTUAL

CONTRACTS & TENDERS

TURKISH AIRLINES INC.

Turkish Airlines invites any interested parties to tender for the supply of JET FUEL A-1 for the period 1st May 1994 - 30th April 1995 inclusive, at European, Middle East, Asia and Far East airports.

Fuel will be purchased under sealed tender by adjudication.

Proposals must be delivered on or before 8th April 1994 17.00 pm local time to the address shown below.

Full information on bidding together with technical and administrative conditions are also available, details of contacts are shown below:

Turkish Airlines Inc.
11-12 Hansover Street, London W1H 9HF

or

Turkish Airlines Inc.
Fuel Management, Ataturk Airport
General Management Building, A Blok 2nd Floor
34630 Yesilkoy/Istanbul, Turkey

Telex No. 28871 DXTK TR or 21198 TJTK TR
Tel: 0 212 663 47 03 / 0 212 663 63 00 Ext. 1250 or 1253
Fax: 0 212 663 47 44 / 0 212 663 49 04

BRAZILIAN NAVAL COMMISSION IN EUROPE

NOTICE OF PUBLIC TENDER NR. 002/94

Notice is hereby given that BNCE with offices at: 170 Upper Richmond Road, London SW15 2SH, is accepting tenders to choose a supplier of TRANSDUCERS FOR THE INTEGRATED SYSTEM OF INTERNAL COMMUNICATION - SICL. The details of this Public Tender are available, at request, at the above address or contact:

Contracts Division:
Tel: 081 788 6111 Fax: 081 788 4190

COMPANY NOTICES

PERMORON (REAL ESTATE) LIMITED

NOTICE IS HEREBY GIVEN that a Polling was on the 25th day of February 1994 presented to the High Court of Justice for the confirmation of the reduction of the capital of the above-named Company from £23,000,000 to £17,000,000.

AND NOTICE IS FURTHER GIVEN that the said Polling is directed to be heard before Mr Registrar Buckley at the Royal Courts of Justice, Strand, London WC2A 2LL on the 30th day of March 1994. ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of the hearing in person or by Counsel for that purpose. A copy of the said Polling will be furnished to any such person requesting the same by the undersigned solicitors on payment of the regulated charge for the same.

Dated the 21st day of March 1994
Lorrell White Durrant
45 Holborn Viaduct
London EC1A 2DY
Tel: 447C2085
Solicitors for the above-named Company

PERMORON (REAL ESTATE) LIMITED

PERMORON (LONDON) LIMITED
PERMORON (BRADFORD) LIMITED
PERMORON ST. GEORGE'S LIMITED

NOTICE IS HEREBY GIVEN that the members of the above-named Companies are requested to attend the 1994 AGM of each of the above-named Companies on 1st March 1994 at the following times and places:

PERMORON (LONDON) LIMITED: 10.00 am at 100, Abchurch Lane, London EC4N 3DF
PERMORON (BRADFORD) LIMITED: 10.00 am at 100, The Arcade, Bradford BD1 1LJ
PERMORON ST. GEORGE'S LIMITED: 10.00 am at 100, The Arcade, Bradford BD1 1LJ

NOTICE IS ALSO HEREBY GIVEN that the members of the above-named Companies are requested to attend the 1994 AGM of each of the above-named Companies on 1st March 1994 at the following times and places:

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PERMORON (BRADFORD) LIMITED: 10.00 am at 100, The Arcade, Bradford BD1 1LJ
PERMORON ST. GEORGE'S LIMITED: 10.00 am at 100, The Arcade, Bradford BD1 1LJ

By whom appointed: Lloyd Bank plc
Date of charge: 17 August 1993
Noted and charged: Lloyd Bank plc
Noted and charged: Lloyd Bank plc

PERMORON LIMITED

PERMORON LIMITED is a company registered in England. Its registered office is at 100, Abchurch Lane, London EC4N 3DF. Its principal business is the management and operation of real estate. Its principal assets are the shares in the above-named Companies. Its principal liabilities are the liabilities of the above-named Companies.

By whom appointed: Lloyd Bank plc
Date of charge: 17 August 1993
Noted and charged: Lloyd Bank plc
Noted and charged: Lloyd Bank plc

PETER COLLINS FOODS LIMITED

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By whom appointed: Lloyd Bank plc
Date of charge: 17 August 1993
Noted and charged: Lloyd Bank plc
Noted and charged: Lloyd Bank plc

LEIGH INTERNATIONAL INVESTMENTS LTD

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By whom appointed: Lloyd Bank plc
Date of charge: 17 August 1993
Noted and charged: Lloyd Bank plc
Noted and charged: Lloyd Bank plc

THE MONDAY People page

Getting out now the going's better

Luciano Benetton tells Andrew Hill
about his decision to eschew politics

If there is one man who has a right to appear calm, as Italy prepares for next week's landmark elections, it is probably Luciano Benetton.

Benetton, 60 next year, founded the Benetton Group with his brothers and sister in 1965, and built it into Italy's best-known and most successful clothing company at a time when the now discredited political regime was at the height of its power. During three decades in which many other entrepreneurs were obliged to pay off local and national politicians, Benetton's reputation remains untarnished. Luciano Benetton now heads a worldwide network of more than 7,000 shops in 110 countries, including Albania and Cuba.

Indeed, the only real controversy which has touched the group has been of its own making, in the form of a notorious series of advertising campaigns, culminating most recently in the image of a dead Bosnian soldier's blood-stained battle fatigues, which was banned in certain countries.

It was all the more striking, therefore, that Italy's small Republican party should have persuaded Benetton two years ago to stand for election to the Italian parliament's upper house, the Senate. Benetton was one of several respected personalities not previously active in Italian politics who have been helping to supervise the country's technocratic government. However, he will take part in the poll as a mere citizen, not as a candidate for re-election.

Is the birth of Italy's "Second Republic" really the right moment to retreat from active politics? "I became involved in Italian politics as part of a wider movement striving to overthrow the old political party system," Benetton says. He now believes Italy has nearly

achieved that goal: nearly, but not quite. "I'm a bit less worried now than before, but there's still a considerable amount of confusion."

More prosaically, he points out that politics takes too much of his time. "I think specialists are required for politics and you cannot be a specialist in too many things," he says. "I would have had to give up my job, which I'm not prepared to do."

It does not seem to worry Benetton that specialists are in short supply for this election campaign. Indeed, the front-runner is another entrepreneur, Silvio Berlusconi, who is leading the polls at the head of a new party, Forza Italia, and fielding a list of candidates mostly new to politics. Benetton is an admirer of Berlusconi's business acumen, but he remains to be convinced about his political skills.

"He [Berlusconi] has said that if he wins, he will create 1m new jobs and reduce taxes for many categories of Italians - well, I think he needs to prove it," Benetton says. "It's certainly not going to be an easy task. In this country a lot of money was squandered, a lot of public money was very badly employed and I think that Italians cannot really be told that just one person is going to solve all the problems of the public deficit, just like that."

It is easy to understand why Luciano Benetton feels happier out of politics. The caring, "green" image of the Benetton Group is largely the work of its chairman. The group's headquarters in a white-painted villa near Treviso in north-east Italy seem a long way from what its chairman describes as the "boring" but inevitable bluster and hyperbole of the election campaign.

Any similarities between Benetton's style and that of other prominent Ital-



ian industrialists are superficial. For example, he dismisses the suggestion that the family holding company's 4 per cent stake in a new daily, La Voce, is an attempt to match the media ambitions of other entrepreneurs. The company is simply part of a consortium, he says, investing partly out of "curiosity", partly out of confidence in La Voce's founding editor, Indro Montanelli, a disgruntled former Berlusconi editor.

Benetton is politically to the left of Berlusconi, whose party is allied with the federalist Northern League and the neo-fascist National Alliance. Although Benetton represented the Republican party, he now seems more likely to favour the recently formed Democratic Alliance, part of the left-of-centre Progressive grouping.

In any case, Benetton believes that such distinctions are less and less relevant to the business of managing Italy. "I believe that the economic programmes [of left and right] should not be too different, because, after all, certain issues which were taboo for many years, such as privatisation and reduction of public debt, will have to be faced by any government."

He cites the approach of the technocratic governments of the past two years as an example of what could and

should be done. "Rather than seeing people inventing something new I'd like to see good administrative management being pursued."

In practice, however, Benetton predicts uncertainty in the immediate aftermath of next week's election. He, like many Italians, believes electoral reforms and political alliances will have to be refined, and a second election called. This could usher in a period of more stable British-style politics, dominated by two or three parties.

It seems unlikely that short-term confusion in Italian politics will upset the general calm at Benetton Group headquarters. Helped by devaluation of the lira in 1992, and by the abolition of Italy's wage indexation system, the group has continued its tactic of dropping prices to fight the global recession.

"As a company we only want to be able to operate in a country which has a structure and a system that enables us to compete with other countries," he adds. "We don't have any specific expectations [of a new government]. As Italians, we know that the country will have to change and will have to implement some major projects, in particular the state will have to reduce its presence. But this is important to us as citizens, not as Benetton Group."

Personae . . .

Mathis: a bear-hug from Welch

What's it like being caught in a bear-hug by Jack Welch, one of the US's most powerful corporate bosses? Not pleasant, as David Mathis, boss of financial services group Kemper, is finding out, writes Richard Waters.

A "bear-hug" is Wall Street's favoured term for the tactic employed last week by Welch, head of General Electric, to force Mathis to accept his \$2.2bn unwanted advances: offer a big premium for the company, then sit back and wait for Mathis and his board to crumble to shareholder pressure and accept.

The 55-year-old Mathis has every reason to feel peeved.

Just two years ago, Kemper was on its knees, weighed down by bad property investments and poorly performing property/casualty and reinsurance businesses.

That Kemper has bounced back is largely down to him. Mathis sold off the insurance operations (apart from the life business) and relieved much of the pressure from real estate. Followers of the company are unanimous in their praise for his efforts.

Mathis could be the ultimate company man. His college education was backed by a Kemper scholarship, and he has spent his entire career at the fund management, life

insurance and broking group, based near Chicago. After working his way up on the insurance side, (including starting the group's operations in Europe) he stepped up to become chairman and chief executive in March 1992, at the height of Kemper's difficulties.

It must be particularly vexing for Mathis that the company's rebound caught the eye of Welch and his team before it attracted the attention of the stockmarket. His argument now that Kemper should be left alone to get on with its business rings hollow. Welch's hug is feeling tighter all the time.

Siew lands his plum job

Richard Siew will be coming home - well, almost - in May when he takes up his new role as managing director of overseas operations at Hall Engineering (Holdings), the UK metal stockholding, steel products and automotive engineering group, writes Andrew Baxter.

Siew, born in Kuala Lumpur and a Malaysian citizen, will be based down the road in Singapore for what will be a pivotal role developing Hall's Pacific Rim interests - destined to feature strongly in the future of the Shrewsbury-based group.

A self-assured man who has risen quickly through the company's overseas businesses, Siew came to the UK in 1979 but has always had his sights set on a plum job in the Far East.

He trained as an accountant, but did not want to become an auditor, so - attracted by the spread of the company's international operations - joined Hall in 1983 to get some industrial and management experience. After working in Saudi Arabia for four years, Siew moved to Malawi for Hall in what he calls a "troubleshooting assignment". Three years of restructuring Press Steel & Wire proved to be a prelude to a much tougher job in South Africa, where he arrived in 1990.

Over the past four years as chief executive of Hall's

interests in South Africa, Siew has "downsized" a business which was close to financial collapse because of borrowing restrictions, got rid of loss-making operations, reduced the workforce from 1,000 to about 250 and repositioned it for the future.

If things go well, Siew will have little trouble shooting to do in his new role. Since he will be operating in his own backyard, he sees a unique opportunity to develop Hall's businesses in Asia, many of which are joint ventures with BHP of Australia.

Siew will have a twin role of exploiting emerging markets, such as Vietnam, for Hall's more basic products, while pushing higher technology business opportunities, such as automotive engineering, elsewhere.

China, where Hall has hardly scraped the surface so far, is a top priority.

The Hall associate companies, which overall make the biggest contribution to Hall's profits, have been investing heavily in new equipment and manufacturing sites in Hong Kong, Indonesia and Vietnam.



John Tucker's international alliance

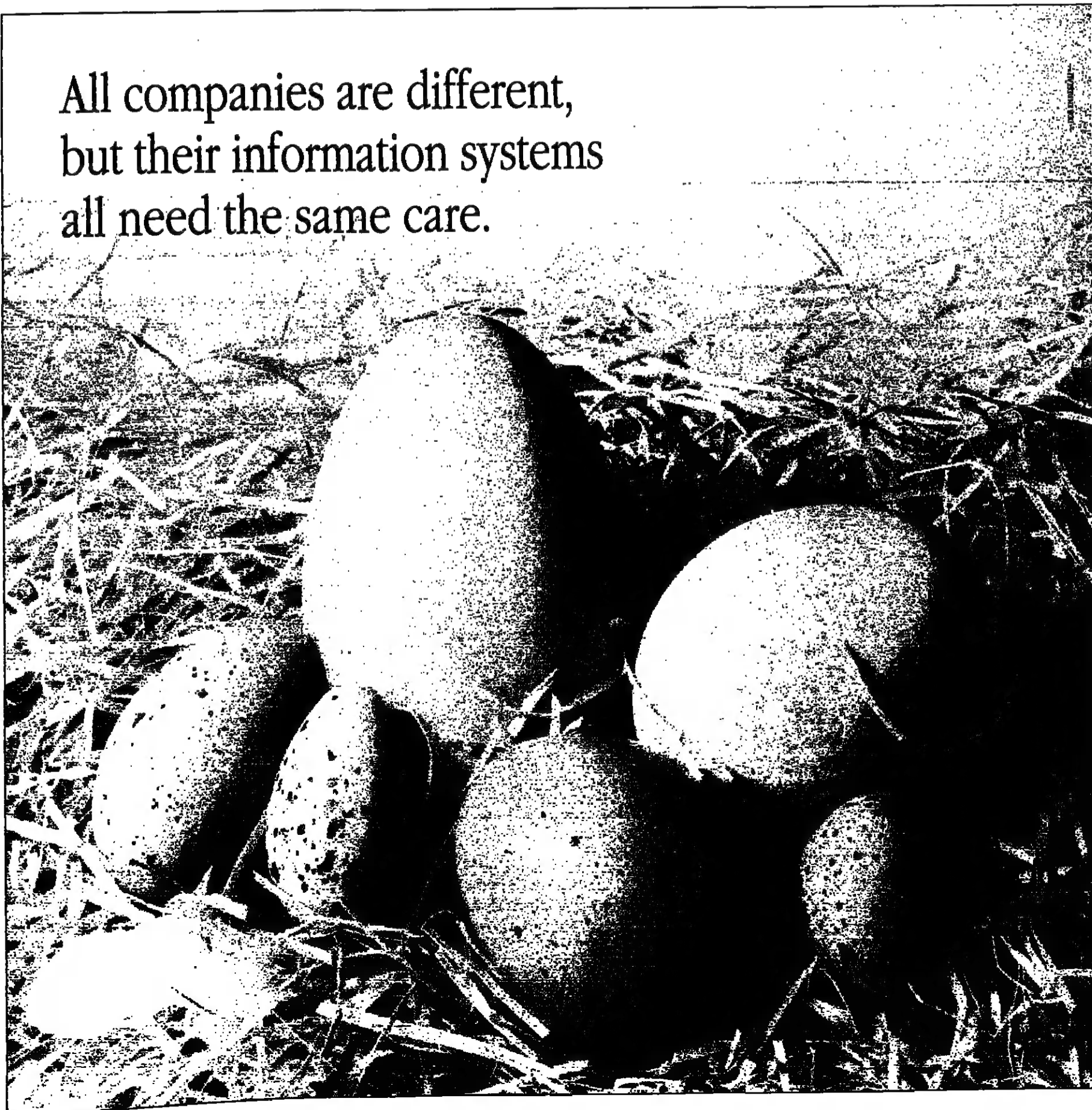
German corporate history was made on Friday when John R. Tucker became the first ever American to take the helm of a big German company, writes Michael Lindemann. Tucker will become chief executive of München Motoren und Turbinenunion (MTU), a subsidiary of Deutsche Aerospace (Dasa), on July 1.

He joins a handful of foreigners in senior German management, as companies - previously managed exclusively by Germans - fight to strike new international alliances. Tucker, 46, is expected to follow in the footsteps of his predecessor, Hubert Dunkler, and become a member of the Dasa board in the next few weeks.

Industry analysts have suggested the appointment is meant to strengthen Dasa ties with Pratt & Whitney, the leading US engines manufacturer, and rival the successful co-operation between General Electric and Snecma of France.

The new MTU boss began his career at Westinghouse Electric in 1968. Most recently he was chief executive at AEG Transportation Systems, the Pittsburgh-based subsidiary of the German multinational which is a market leader in propulsion and people-mover systems. He is credited with pushing sales up to a record \$10m in 1992 and revolutionising working practices among the 1,100 workers.

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If you stay on the Executive floor of the Brussels Hilton, your bathroom mirror will have a heated unit behind it to stop it misting up. On the Crown Club floor of London's Grosvenor House hotel, you will be attended by staff who are paid more than those on other floors to ensure that you get even better attention.

The class system, so firmly established on the world's airlines, has now arrived at Europe's top hotels. There are five-star hotels, promising business travellers every comfort, service and convenience. And there are designated floors within five-star hotels offering even more comfort, service and convenience - at a price.

Executive floors have been a feature of Asian hotels for several years, but are becoming increasingly common in the US and Europe.

Today, the Club floor of the Churchill Inter-Continental, near London's Oxford Street, opens for business. For £210 a night for a single room - about £25 more than you would pay elsewhere in the hotel - you can use the exclusive Club floor check-in desk, instead of the one in the lobby.

Club floor guests also have their own lounge, offering complimentary breakfast and evening cocktails. There is also a library on the floor, and a fax and modem socket in each bedroom. Guests have a valet to unpack their suitcases, and their clothes are pressed without charge. A meeting room is also provided free of charge, subject to availability.

Inter-Continental recently opened a similar floor at its hotel in Frankfurt. At first sight, the offerings of the Churchill Inter-Continental's Club floor do not look particularly enticing. The private lounge is small and the view from it is uninspiring. The "library" is even smaller, with a glass-fronted bookcase in it. Club guest rooms resemble other five-star hotel rooms and, although they have the prom-

Michael Skapinker explains what you can expect if you stay on a hotel's executive floor

Rooms where class matters



ised modem and fax sockets, so, it appears, do the other rooms in the hotel.

The idea behind executive floors in top hotels is a strange one. Hotels already offer different levels of service at graded prices. If the service offered by the five-star hotels is not required, or is too expensive, you can always stay in a two or three-star hotel.

But if you do elect to pay five-star rates, you expect the service that goes with it. If those paying even more for an executive floor in a five-star hotel receive the sort of service that makes doing business pos-

sible, what sort of service are guests on other floors getting?

Mr Geoffrey Breeze, vice-president of Hilton International, which offers Club-room, "a new service focus" at more than 60 of its hotels, explains: "Almost all Hilton International hotels are business-oriented and all of our guests receive service of the highest standards. One in 10 of our guests request executive floor accommodation. This customer requires extra services, immediately to hand, and is more likely to use the hotel as a base for business."

"While we would like for the

other nine to get a taste for executive floors, we are committed to providing all customers with the same quality of service." Got it?

Ms Melanie Baker, Inter-Continental's communications director, says the attraction of an executive floor is that it offers guests the personal attention of a small "boutique" hotel, while still providing the facilities of a large five-star establishment. "It offers the person travelling on business more of a private club. It's a privacy issue."

Ms Vanessa Leak, head of travel management marketing

at Thomas Cook, says access to a smaller lounge on the same floor as the bedroom is particularly attractive to women.

Mr Neil Kirby, deputy general manager of the Grosvenor House, puts it this way. A room on the Grosvenor House executive floor costs £45 more than elsewhere in the hotel. But the executive floor price includes breakfast, which will cost you £13.95 if you are staying on one of the other floors. On the executive floor there is also free use of the minibar, he says, and room service lunch or dinner is provided free. Free clothes pressing is also offered - a service you have to pay for if you are on one of the other floors.

Moreover, on the executive floor of the Grosvenor you get free use of the meeting room. In most London hotels this would cost £260 to £300 a day. The executive floor provides a package of services, which, as a business traveller, you might otherwise have to pay for individually. The final cost therefore is unlikely to be greater than staying elsewhere in the hotel. The hotels are convinced their guests view the service this way, because demand for executive floors is strong. Far from being a passing fad, special floors are here to stay, they say.

Airlines know what this means. Offer two classes and those in the cheaper one will ask for an upgrade.

Do hotels allow ordinary guests to upgrade to executive floor without paying extra? "Definitely not," is the response from the reception desk on the Churchill Inter-Continental's executive floor. Mr Kirby concurs: "We don't upgrade. Never. Unless it's a very regular customer."

While London hotels say business is picking up, occupancy elsewhere in Europe is still low. Ask for an upgrade to the executive floor. What have you got to lose?

Ringing the charges

Our recent invitation to readers to send in tales of mammoth hotel telephone charges yielded a barrage of festering grievances.

The main complaint concerned the premium levied by hotels, both for direct-dialled calls from bedrooms and for the use of telephone calling cards, a prime purpose of which is to avoid extortionate hotel phone charges in the first place.

One reader, staying at the Royal Moat House Hotel in Nottingham last month, was charged £82 for a 22-minute off-peak call back home to Singapore. The standard BT tariff for the call is about £17 - representing a nearly five-fold mark-up.

His complaint was not just at the size of the bill, but at the hotel's failure to make clear the scale of the mark-up. The list of "hotel services" in the bedroom states simply that "calls are charged at 30p per unit for 5 units and 25p for subsequent units" - which, as he writes, "provides absolutely no information to overseas guests who are unaware of the relationship between units and minutes".

A reader staying at the Bellhouse Hotel in Bescon-

field, Buckinghamshire, was well aware of that relationship, and used his BT calling card to avoid it. He was caught nonetheless by a "facility charge" for the use of such calling cards of 20p a minute. Both hotels confirm the charge rates.

One-off "access charges" are common - 75 cents being the norm in the US - but facilities

Telephoning from hotels around the world can cost you dear, says Andrew Adonis

charges are in a different league. "What next?" asks the reader who stayed at the Bellhouse. "Charges for incoming calls - after all, they have to be answered by the hotel operator?"

A visitor to Taipei was faced with a four-day hotel bill of £1,050 including £500 in phone calls - "I made some long calls to the UK and Tokyo, but was not prepared for that amount." However, his main complaint was against the leading phone company whose card he was using: its inaccurate billing

system produced a grossly inflated bill.

So it pays to check your bills. It also pays to complain. The Bellhouse visitor got a refund; so did another reader, who faced a \$100 phone bill at a central Washington DC hotel, made up of 100 charges of \$1 for each call made using a calling card. He had his bill halved, and is pressing for a discount on the access charge for travellers making an above-average number of hotel calls.

Some readers think the age-long custom of asking people to call you back is the only remedy. This also avoids calling-card premiums, although card charges are far lower than direct-dial rates levied by most hotels. But if you are using a calling card from a public phone, be careful not to be seen tapping in your personal identification number (PIN). One reader had his AT&T code "stolen" at Heathrow and was sent an \$18,000 bill - "presumably for drug calls all over the world".

It is notable that virtually all responses came from self-employed consultants or employees of small companies. Are they the only travelling executives who look at their hotel bills before paying?

Colonial era revisited

Vietnam Airlines will offer flights from Hanoi to Dien Bien Phu from April 1, spurred by demand from French visitors visiting the site of the battle which ended French rule 40 years ago.

BA in Bulgaria British Airways will resume regular services to Bulgaria in May after a 12-year lapse.

US expansion

KLM Royal Dutch Airlines will fly to 25 more US destinations from Amsterdam this summer, and add Osaka in Japan to its scheduled flights in September. Flights to Ho Chi Minh city in Vietnam will become bi-weekly, instead of weekly. Schiphol, the Netherlands' main airport, had 21m passengers last year, up 11 per cent.

Closing time

Greece has imposed a 2am closing time on hundreds of bars, clubs and restaurants. The government said the law would cut crime and boost worker productivity.

Gravy train

Hotellers in Corfu are trying to profit from the European Union summit which will take place there in June. Greek



have thought more seriously about their customers," he said.

The hoteliers demanded the Greek state pay for the extra two days when embassies in Athens refused. "I had no problem with the people of Corfu. I had a problem with the three big hotel owners, none of whom is from Corfu," Mr Pangalos said.

Warsaw bridge

Two workers were hurt when a gas explosion damaged one of Warsaw's main bridges over the River Vistula on Sunday. Traffic has been rerouted away from the Slasko-Dabrowski Bridge, which connects the suburb of Praga with Warsaw's picturesque old town.

Likely weather in the leading business centres

	Mon	Tue	Wed	Thur	Fri
London	14-18	15-19	16-20	17-21	18-22
Hong Kong	24-28	25-29	26-30	27-31	28-32
Los Angeles	12-18	13-19	14-20	15-21	16-22
Frankfurt	9-15	10-16	11-17	12-18	13-19
New York	12-18	13-19	14-20	15-21	16-22
L. Angeles	10-16	11-17	12-18	13-19	14-20
Paris	14-18	15-19	16-20	17-21	18-22

Maximum temperatures in Celsius. Information supplied by Meteorological Service of the Netherlands.

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ARTS GUIDE

Let's think boldly about education

I doubt you could find a politician anywhere who would challenge the need to improve education and training, especially for the academically inclined. As Detroit jobs conference illustrates, yet again, policymakers are united in believing that education can boost productivity and the supply of "high quality" jobs.

Given this consensus, thinking about educational reform remains bafflingly timid. Education is still organised according to guidelines advanced in the late 19th century. For the most part this antiquated model is unquestioned, even though we would be horrified if other aspects of social life were stuck in such a time warp. Imagine, for example, if we still had to rely on the horse-and-buggy or the telegraph.

One typically 19th-century assumption is that education is something that you go to for. You are educated first, then you enter the world of work, at which point you can happily stop learning.

There are two critical assumptions here. The first is that the world of change is an alien land where you learn early in life will remain relevant decades later. The second is that people can be sorted by their youthful educational attainment. The chap with an Oxford "first" is a genius for life; the 16-year-old school leaver (barring the occasional John Major) forever a dunce.

Both assumptions are palpably false. It is not socially or economically acceptable to write people off because they failed at school. Nor in today's fast-moving economy should anybody, whatever their age, assume they can rely on past educational laurels. We should be moving toward a new model in which work and education occur in tandem throughout our lives.

Yet little is done to promote greater flexibility in the timing of educational investments. Evening classes and distance learning remain the Cinderella of education. Governments heavily subsidise young students, many of whom lack motivation, while largely



MICHAEL PROWSE
ON AMERICA

ignoring the greater needs of adults struggling to combine work, child-rearing and study. A change of mindset is required. In the US, higher education imposes a crushing financial burden on professionals (or their parents) because they do not enter the labour market until their late 20s. A typical pattern is four years of liberal arts followed by three years of law school or five years of a doctorate.

Yet if the sequence were reversed with the vocational qualification taken first, young people could start working in their early 20s. Last indebted, they could then pay out of pocket for whatever other education they need or desire. It might be regarded as normal to combine careers with continuing education of some kind.

The 19th-century model is outdated in countless other ways. Teaching methods are not keeping pace with technological change. When interactive multimedia technology theoretically permits students to learn efficiently at their own pace, we are still locked to absorb information slowly through the medieval lecturer and class "one size fits all" format.

The school day and the school curriculum are still unexamined into quite arbitrary fragments according to a long-outdated blueprint. School children, for example, are required to study natural sciences but not economics, which is not necessarily more relevant for daily life. This merely reflects the lack of clout of economics as a "new" academic discipline at the time when the modern school curriculum was being devised.

In Britain's ludicrously over-specialised universities, stu-

dents can literally spend three or four years studying just one subject — as geography — French. And where, for all their reputed intelligence, are as respectful of arbitrary demarcation lines as any forelock-tugging trade unionist. University economists, for example, would dream of gaining expertise in other sciences. Each "expert" inhabits his own cell, oblivious of the work of scholars wearing different hats.

Why is the world of education — from kindergarten to post graduate study — so hide-bound? The short answer, I fear, is that it is an enterprise that is almost everywhere dominated by the public sector. Without huge subsidies higher education simply would not exist on its present scale. And this might not matter. But of university education did not cost much of a drag on the 18th-century Enlightenment.

As for schools, the paternalistic American model for achieving universal access. But the price paid is turning out to be steep. We now live in a top-heavy world where those parents are happy to spend large sums on homes, gadgets and holidays but regard "free" state education as a natural right. If more people could be persuaded to regard education as a service for which they should pay at least something (preferably a lot), and hence exercise some direct control, they might be amazed by the subsequent pace of reform.

As market forces take effect, teaching methods and curricula would rapidly adjust to suit the diverse needs of children. There would probably be a heavy investment in new technology and a resulting surge in teacher salaries, offset by a fall in educational employment.

The most revolutionary change is that schools' priorities and procedures would be determined not by tradition or government regulation, but by the ever-changing demands of customer-students. In this so frightening a prospect, so terrifyingly undemocratic, that we must cling to a bureaucratic system that is a proven failure for up to 70 per cent of the population?

At 59, he had never worked for a private sector company and his job for 36 years, with British Coal, ended when he was sacked. But that has not stopped him making one of the most remarkable debuts on the London Stock Exchange in recent years.

It is just six months since Mr Malcolm Edwards, former British Coal commercial director, took over as chairman of Geovox, a once renowned tin mining company. But since then shares in the company, renamed Coal Investments, have increased more than fivefold in value to 76p. Although dealings in the shares have been suspended, pending a capital raising exercise, the company is likely to stand as a top performer in the past year when share transactions resumed.

The company is striking in a sector where fortunes are declining fast and, as a result of the government's controversial pit closure programme, publicly. Moreover, the company plans to make its own initial public offering, from pits rejected as unprofitable by British Coal. It currently owns one pit, a tiny mine in Wales which was rejected as unprofitable by British Coal several years ago. The company's main interest in Coal Investments, however, lies in its plans to take over some of the pits of the corporation it closed recently.

Coal Investments is not the only company to emerge from the pit operations will, together with its marketing, ensure profitability.

Mr Edwards, a former British Coal executive, says British Coal "has the culture of nearly 50 years as a nationalised industry — with all its problems and bureaucracy and industrial relations. We are starting with a clean black board and we are writing the numbers."

One reason for the pits which the private operators are shaking out is the "dead hand of the centre". Mr Charles Kemot, analyst at stockbroker Credit Lyonnais Laing, explains: "British Coal has always suffered because, as well as running pits, it has had to perform tasks like keeping up to date plans for the industry and supplying the government with facts and figures. The licensed pits will have to bear the burden of centralised costs that management did not have to pay."

The new operators expect bigger benefits to flow from different mining techniques at the pits, from a change in

workplace culture, and from a change in the way the pits are run. Edwards says the company will be able to do this because it has the advantage of being a private company, not a public one. It can make decisions quickly and without the constraints of public opinion. It can also make decisions that are in the long-term interest of the company, rather than the short-term interest of the shareholders.

Pitted against past failures

Michael Smith on the outlook for companies mining collieries discarded by British Coal



Under the new ownership, the pits will be run as businesses, not as public utilities. The company will be able to make decisions quickly and without the constraints of public opinion. It can also make decisions that are in the long-term interest of the company, rather than the short-term interest of the shareholders.

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needed for deep mines, although RJB says it has doubled productivity in three years since taking over two small deep pits in Cumbria. And, in the case of Coal Investments, Mr Edwards has made his name as a marketing man rather than as a mining engineer directly involved in the coal, although his company, like RJB, is employing former British Coal managers.

Coal industry sceptics are concerned less with the ability of prospective buyers to cut costs than with the UK coal market. Initially, the aim is to displace imports of tonnes-plus a year of coal for household consumption and 1.5m tonnes for general industry (excluding steel).

British Coal believes the market can take for a market of 3m a year, but warns they will have to compete with coal imported from countries such as Colombia, South Africa and the US, and extracted by the companies which will own British Coal's mines after privatisation this year and next.

If British Coal's assumptions are right, perhaps five or six pits each producing about 100,000 tonnes a year, plus Betws producing 120,000 tonnes, could hope to remain in business. But even that might be optimistic. Mr Neil Clarke, British Coal chairman, said recently he expected some producers to be "squeezed from the market".

Mr Edwards counters by saying pit closures this year will deprive the market of a million tonnes of coal a year. That increases licensee's potential markets.

Mr Edwards also sees scope for displacing some of the 8m tonnes of coking coal needed annually by the steel industry. Moreover, he says British Coal's mines also make little allowance for the possibility of cutting steel production by 3m tonnes of steel imported last year by the electricity generators.

Arguments over a deep impression on investors in Coal Investments, RJB and Betws Anthracite. For all three companies, however, the hard work is ahead. They will prove their worth only if and when they extract their targeted tonnages of coal consistently and cheaply from deep mines, and then sell it profitably to the markets which they say are there for the taking.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

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Lack of answers dogs Citizen's Charter

From Mr John Symons.
Sir, In his Personal View article (March 17), William Waldegrave suggests that the Citizen's Charter is a "glass half full", and filling rapidly. He goes on to claim that the Financial Times had made the mistake of not recognising that his reforms in the public sector are far wider than merely privatisation and contracting out as well. The problem is that it is almost impossible to get any hard information from the minister. The government has spent so much on these reforms that it is impossible to get any hard information from the minister. The government has spent so much on these reforms that it is impossible to get any hard information from the minister.

government ministers claimed that the information is either "commercial in confidence" (parliamentary questions to the Transport and Industry Secretary January 31, and to the Minister, Department of Health February 7) so that the work involved in preparing an answer would be disproportionate (parliamentary question to the minister, Welsh Office January 31). The minister claims that £100m was spent last year through market testing and contracting out but he will not give a breakdown of the figures involved. Equally, information on the value of consultancy contracts is enormous. The Treasury will provide information

on the value of such contracts. For example on job creation and auditing, the minister all information connected with privatisation. Meanwhile, the ministry of defence is prepared to give a value in all circumstances awarded including privatisation, and then all consultancy contracts of less than £10,000. On these variations in practice, and the impossibility of eliciting hard facts for these reforms, the minister can hardly wonder that fundamental questions are asked at just how much value for money these really is in public sector reform.

We now see a move towards competitive tendering; and answers to parliamentary questions since last March reveal many departments and agencies are not going out to tender before placing market testing consultancy contracts. Until the minister, and perhaps as importantly Sir Peter Levene, the prime minister's efficiency adviser, can answer straightforward questions with straightforward answers there will continue to be a single-minded policy to spend more on dogma than money. Elizabeth Symons, general secretary, Association of First Division Civil Servants, 2 Caxton Street, London SW1H 0QH

Openness in US airline industry

From Mr Jochen Murach.
Sir, It is amazing to see the way the American industry markets its policies. On the one hand, it accuses the Japanese of shutting down their domestic market to foreign competitors. On the other hand, it accuses the Americans of being too open to foreign carriers. The strategy, which is especially being pursued by American Airlines and Delta Airlines, is to allow foreign carriers access to the US "core" market. This policy of market liberalisation, often lectured on by the Clinton administration.

It is hard to bring the lasting quarrel in the American airline industry to an end. Good sense demands it. Jochen Murach, Rudolf-Gubig-Str. 1, 94032 Passau, Germany

Efficiencies alone will not be enough

From Mr John Langdon.
Sir, Last year, Mr Ian Byatt, director-general of Ofwat, the water industry regulator, requested water companies to canvass customers' views on a new set of prices. They were asked what improvements they would like for their own benefit and for the benefit of the environment. They were also told the likely impact on prices of the options put before them.

It seems curious therefore that, in judge from your report of his recent speech ("Water companies told to cut costs", March 15), the regulator will not provide the water companies with the means, in his forthcoming review of prices, to provide the quality of service customers desire. Criticising the high profits of water companies in recent years, the regulator makes no

reference to the fact that two-thirds of them have been re-invested in the business. The companies will continue their already significant progress towards greater efficiency and cost cutting. But this alone will not square the circle. Janet Langdon, director, Water Services Association, 1 Queen Anne's Gate, London SW1E 9BT

Jobs conundrum that must be tackled

From Dr Edward de Bono.
Sir, Your leader ("Summit for good jobs", March 16) rightly points out that the cyclical and structural unemployment recorded at the G-7 jobs summit is not the whole story. Fine tuning existing concepts will not generate ideas needed to cope with the third type of unemployment, "conceptual unemployment". Such areas as non-commercial values, low cost entrepreneurship, non-transferable wealth and the protectionism of local

markets need thinking about. At every point technology, design and competitive pressures will produce more value from fewer people. Within a few years full employment will produce more value than can possibly be absorbed by those who can pay for the value. There is so much need for fundamental new thinking about economic habits as there is for new ideas about employment. The maximising mission of capitalism and the distributive mission of socialism are

only the opposite sides of the same coin. We need new ideas involving pluralism and parallelism in which different values have their own mission. I suggest that the EU sets up a commission to do some seriously creative thinking about these matters now that the Detroit parade has elevated employment in the level of international concern rather than domestic housekeeping. Edward de Bono, 12 Albany, Piccadilly, London W1V 9RR

Out of the frying pan, into another empire?

From Marko Pekku.
Sir, Taking into account the possibility of the accession of Finland to the European Union, it is misplaced to suggest that "Finlandisation" was not that bad. Our peculiar situation was probably

protected under Soviet influence than by the treaty of the union. More realistically, we must accept that an empire has fallen and another is rising. After Sweden and Russia, now it's the turn of Europe.

It is part of Finland's destiny to belong to some empire. Then just don't call it "accession", but "annexation". Marko Pekku, Division of Finland in the EU, rue de Tervet, 21, 1040 Brussels

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Monday March 21 1994

Global warming

The world's first treaty on combating the threat of global warming - one of the Rio Earth Summit - becomes international law today. The Wednesday in Geneva, 80 countries also agreed broad principles on setting up the Global Environment Facility, a \$2bn fund to help developing countries.

These agreements represent the first step in a series of ambitious attempts to tackle global "green" issues. However, neither the treaty nor the fund come close to a solution.

The global warming hypothesis is that increasing concentrations of "greenhouse gases" in the atmosphere - particularly carbon dioxide - will warm the planet in the next decades to such an extent that it will be uninhabitable. Nor will it be for years whether it is warming or occurring, its effects are damaging or beneficial.

Rio set out to find ways of curbing growth in emissions of these gases. In the much-amended treaty, in which finally reached agreement, requires signatories only to draw up plans for curbing emissions, not to make them.

The GEF is also unlikely to do more than scratch the surface of the task, given the small size of the budget and the dozens of countries petitioning for a share.

In practice, devising a worldwide agreement on curbing emissions is likely to be impossible. First, polling such agreements is hard

since emissions are difficult to monitor. Second, countries will be tempted to renege, particularly if they are convinced that they will benefit from other countries' continued observation of the rules.

The greatest obstacle, however, is securing agreement on the distribution of cuts in emissions between different countries, given that any deep cuts are more than likely to slow economic growth. Developed countries see the rapid projected growth in emissions in China and India - and in Russia, should its economy revive - as the greatest threat to atmospheric stability. However, developing countries may reasonably respond that the present atmospheric concentration of these gases comes from industrialised countries, which will continue to supply the bulk of emissions for years.

A more fruitful route may be to pursue the co-ordinated removal of subsidies to fossil fuels, particularly coal, which would also encourage energy efficiency.

Developing countries should redirect their funds and energy towards considering how to mitigate the effects of climate change if it occurs. That could mean changing agricultural patterns, or even building dams around low-lying areas in case sea levels rise.

Governments showed at Rio that they wanted to take precautionary steps while global warming remains a potential but unproven hazard. These two approaches - eliminating subsidies and mitigating the effects of climate change - should provide the way ahead.

Italy's election

Which of two starkly contrasting versions of Italy's future will emerge from the elections in less than a week's time? One version is the Italy of political continuity, where an old guard has lapsed and politicians trade slogans over how to replace it. The other is the Italy of radical reform - of curbed budget deficits, low inflation, rising exports and privatisation. Will the election herald political as well as economic renewal, or will it be a political uncertainty and thus risk undermining economic progress?

Probably it will do neither. The election is unlikely to deliver a clear-cut result that would break with the past of corrupt coalition politics. But nor will the ensuing turbulence derail economic reform. More likely, it will lead to a period of party horse-trading - to formation of a government committed to the sensible reformist path marked by the predecessors. This is change...

To suggest that the new order will not be so dissimilar from the old might seem odd. Italy is experiencing an unparalleled upheaval, with most of its former political class discredited by scandal. For the first time voters expect to have a genuine choice between politicians preaching social democracy and others espousing conservative and economically liberal values.

But neither side seems likely to secure an absolute parliamentary majority. The hybrid electoral system may well produce a parliament just as fragmented as

last, while the alliances of left, right and centre will splinter as soon as the campaigning is over.

At least as important as the electoral arithmetic will be the economic constraints facing a new government. They are so severe that, in practice, the voters' choice may well turn out to be a mirage.

In the past two years, the technocratic governments of Giuliano Amato and Carlo Azeglio Ciampi have made great strides towards reducing the budget deficit, curbing the relentless rise in government debt, and encouraging wage restraint. Their efforts have brought a fall in interest rates and a devaluation-led surge in exports. But the virtuous circle they have created remains fragile, and the financial markets are on the alert for signs of back-sliding.

It is in this context that the politicians' sometimes extravagant campaign promises must be judged. Mr Silvio Berlusconi, the businessman leader of the Forza Italia movement, tantalises Italians with the prospect of a lighter tax burden without troubling to explain how it might be achieved. Translating this into government policy, however, would produce an instant lira sell-off and a rapid rise in interest rates.

More informed Italians know that the real reason for the face is the government's unwillingness to move from the mainstream of European integration. The benefits of reform are already evident. If the politicians throw it off course, they will reap a bitter reward.

Atlantic flights

The US and Britain have stepped back from the brink of an airline war. We should be thankful for that. A tit-for-tat war would have meant transatlantic passengers would have been put in the cause of global airline liberalisation. The two countries profess to be in the business of opening up the world to competition.

But it would be too soon to celebrate. Washington's decision to week to extend for a year a ticket "code-sharing" arrangement between British Airways and its US partner, United, merely buys time to break the logjam over creating an open skies regime between the two countries. Negotiations stalled when the US pulled out of talks late last year. There are still no plans to resume talks.

What is needed is a more vision from the key players: Mr Federico Peña, the US transportation secretary, and Mr John MacGregor, his British counterpart. They must free themselves from a mercantilist perspective, whereby they negotiating positions have been driven by their national airlines. That is a recipe for procrastination and ultimate failure as the two airlines players have an incentive to maintain their

between which airports. Freeing up the system would lead to more competition and cheaper fares. It would also enable new air routes between the two countries to be opened up. Regional airports such as Manchester and Cincinnati would be the biggest winners. Passengers would not need to travel so often to gateways like Heathrow and New York's JFK to catch their transatlantic flights.

Lower fares and greater convenience would boost traffic. This would have a knock-on effect on trade and tourism. It would also enhance Britain's position as Europe's principal hub for US flights and allow it to build on its comparative advantage in aviation vis-à-vis the rest of Europe.

This, in turn, would help Washington secure similar open skies deals with other European countries. At present, its only liberal regime covers traffic to the Netherlands. Though some progress was made last week in opening up traffic to Germany, the US has no agreement with France. If Paris and Bonn saw more of their transatlantic traffic being diverted through the UK following an open skies agreement with the US, they would have every incentive to follow suit. Such a dynamic of competitive liberalisation has been apparent in the telecommunications industry, also characterised by a maze of bilateral deals.

With so much to gain, Mr Peña and Mr MacGregor must set a date for new talks. With the right spirit, it should be possible to break the logjam.

There is a new breed of bogeymen in the financial markets - hedge fund managers, who make large bets on price movements using private clients' money.

They have been demonised, in particular, for driving bond prices down sharply last month by suddenly withdrawing bets on European bond markets. They had taken fright at the US Federal Reserve's decision to raise interest rates for the first time in five years.

The Bank of England is now investigating the activities of hedge funds - pools of money which are switched between financial markets to exploit short-term opportunities. Regulators worry that the lending to hedge funds could make banks vulnerable to heavy losses.

But there is an aspect of the hedge fund industry that strikes greater fear into the hearts of regulators: their heavy use of derivatives. These are sophisticated financial instruments such as options and futures, which give investors the right (options) or the obligation (futures) to buy securities, commodities or currencies at a set price at a later date. Agreements to exchange money for securities or currencies are bilateral deals concluded "over the counter", while futures and options are listed on exchanges.

Derivatives are already widely used by banks and insurance houses; but the emergence of hedge funds - most of them unregulated - as significant players in the derivatives market worries market supervisors. The notional value of futures contracts traded in world exchanges is about \$140,000bn a year.

One aspect of derivatives is that, for a small downpayment, the purchaser can control a larger portion of the market. For example, \$10,000 could buy a contract to purchase \$100,000 worth of bonds later. Such leverage means potential gains or losses are magnified.

To address their concerns about these instruments, US and UK securities regulators last week agreed to share information on derivatives trading. The move reflects an awareness that derivatives regulation is outdated - and possibly ineffective.

In most countries, regulators supervise specific types of companies - banks, insurers and securities houses, for example. But the derivatives market spans a range of financial institutions and national frontiers.

Regulators have two main concerns about derivatives. The first is that poor management or a lack of understanding of these complicated financial instruments could cause companies to incur heavy losses. For example, a trading subsidiary of Metallgesellschaft, the German oil and metals company, faces final

The impact of derivatives on financial market stability is unknown. Tracy Corrigan asks if regulators should worry

On trial for dangerous dealing

Losses of \$1bn on derivatives in the oil derivatives market last year. The second is the broader impact on other financial markets, particularly whether derivatives increase price swings and have a destabilising influence.

Banks and securities houses welcome volatility as it increases their opportunities to make money, either through trading their own capital or by charging fees to buy and sell on behalf of clients. But non-financial companies - and less sophisticated investors - do not like large price swings which could leave them facing losses. Central banks want to pull all the levers and do not like to feel that they are losing control of monetary policy.

There is a case for saying that derivatives markets are, however, from a long-term perspective, stabilising markets. No empirical study over the past 20 years has yet shown that derivatives increase volatility, and many have concluded they may even reduce it.

Most recently, in December a study of the effect of derivatives on the London market by Mr. Fred Stambaugh, a vice-president of Chase Manhattan Bank, says "If there were no derivatives markets, and banks had those heavy positions on their books, you would have seen greater movement in the underlying bond market. Mr. Stambaugh, a vice-president of Chase Manhattan Bank, says "If there were no derivatives markets, and banks had those heavy positions on their books, you would have seen greater movement in the underlying bond market.

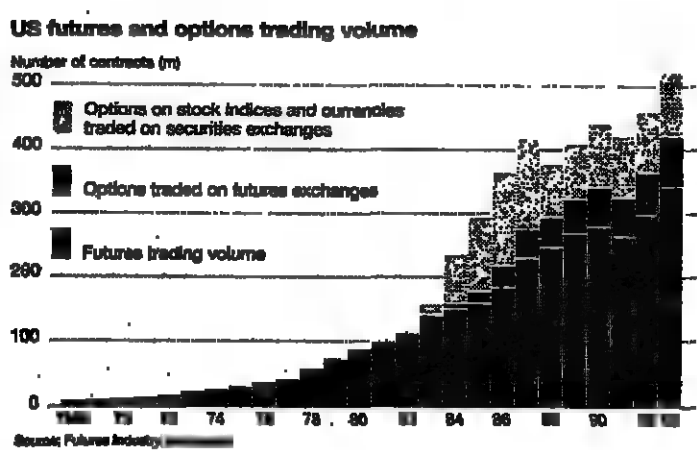
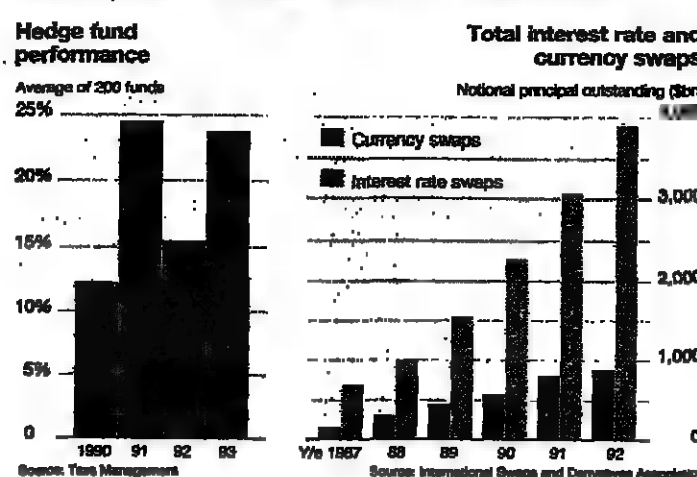
Other observers argue that derivatives markets may dampen volatility. During the sharp bond price falls in February market participants were able to hedge bonds via the futures market when trading in the underlying bond market was unwilling to quote prices in the underlying bond market. Mr. Fred Stambaugh, a vice-president of Chase Manhattan Bank, says "If there were no derivatives markets, and banks had those heavy positions on their books, you would have seen greater movement in the underlying bond market.

There is a case for saying that derivatives markets are, however, from a long-term perspective, stabilising markets. No empirical study over the past 20 years has yet shown that derivatives increase volatility, and many have concluded they may even reduce it.

But the market's evidence does not always impress market participants. "Various studies say there is a benign relationship between the two markets, but it certainly doesn't feel like that some days," observes one UK fund manager. It is just a case of feeling that the market is a case for saying that derivatives markets are, however, from a long-term perspective, stabilising markets. No empirical study over the past 20 years has yet shown that derivatives increase volatility, and many have concluded they may even reduce it.

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Derivatives: bigger slice of the action



glitches. "The sort of tests that have been conducted to determine whether derivatives create volatility," says one regulator. One theory is that, in periods of volatility, because market participants holding futures have to provide for potential losses, they may have to sell other holdings to generate the extra cash needed.

A likely explanation for the divergence of views is that derivatives produce different effects depending on market conditions. Moreover, their impact could vary according to whether they are used mainly to hedge risk or to speculate on market movements. The worrying feature about

derivatives, it is easier, for example, to profit from the German in the Japanese stock market by using futures rather than by selling a portfolio of individual stocks. Derivatives have created much greater linkage between markets, and the leverage involved means that positions can turn much quicker," said Mr. Reese, a commissioner in the Securities and Exchange Commission, which regulates the securities industry.

The trend towards global investment itself is partly responsible for increasing volatility. When a particular market looks attractive, large amounts of capital flow in from around the world - and again quickly when fortunes turn.

At the same time, there has been a trend towards pooling money - retail investors are uniting in mutual funds. Wealthy individuals may turn to hedge funds.

"The speculative side of the business has been institutionalised and the markets are driven by the interests of the new institutional speculators," says Mr. Hunt Taylor, managing director of Reynwood Trading Corporation, a New Jersey-based hedge fund.

The risk regulators face is that the rapid evolution of the world's financial markets may have created a potentially dangerous cocktail of aggressive traders, speculative investors, and highly complex financial instruments which may not be fully understood.

In the US, where action has been taken to regulate the use of taxpayers of banking and the troubled savings and loans industry in the 1980s are still fresh, efforts are being made to regulate derivatives across a broader range of markets. A working group on financial markets, with representatives from the relevant US regulatory bodies, meets regularly.

Such co-operation between regulators, not just in the US but elsewhere, seems an obvious way of identifying the risks which derivatives may be creating. That is, in fact, behind last year's agreement between the SEC, the Commodities and Futures Trading Commission and the UK's Securities and Investments Board. Such an approach may be needed in other financial markets, anyway, given the trend towards internationalisation.

Beyond that, it may be necessary to accept that markets have become liable to big swings, which can have a knock-on effect across the time-zones, and that they are the result of the liberalisation of financial markets heralded since the start of the 1980s.

Russia finds independent foreign policy

The electoral success of Vladimir Zhirinovskiy's Liberal Democratic Party has - naturally - made it a case for saying that derivatives markets are, however, from a long-term perspective, stabilising markets. No empirical study over the past 20 years has yet shown that derivatives increase volatility, and many have concluded they may even reduce it.

Under foreign minister Andrei Kozyrev, an assertive listener, Russian foreign policy has since made big adjustments. It has been changing its basic course towards strategic rapprochement with the west. It is now better formulated and less one-sided. It has achieved a significant success in persuading the Serbs to pull back from Sarajevo. It is focusing much more than before on the Commonwealth of Independent States and on former partners in Europe. And it is active in Asia.

Russia has learned to express its differences with others as well as to make its own. Differences have centred on former Yugoslavia and on the continuing inaccessibility of Western markets to our goods; in particular, Russia's ruling elite and the increasingly influential military oppose plans to enlarge Nato

after the failed coup of 1991 and the emergence of Russia as an independent state. During that period, Russia was too inclined to say "yes" to our new friends in the West - even before being asked to. We suffered a temporary loss of our vision and of our ability both to understand, and act, in our own interests. This created a backlash.

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by admitting east-central European states (but not Russia), believing this threatens Russia with geopolitical isolation.

At the heart of the problems and tensions between Russia and the west is, and will remain, the relationship with the former Soviet republics. In autumn 1993, Russia took

Russia has learned to express its differences with others as well as to make its own. Differences have centred on former Yugoslavia and on the continuing inaccessibility of Western markets to our goods; in particular, Russia's ruling elite and the increasingly influential military oppose plans to enlarge Nato

countries out of the world zone. The decisions were prompted by exasperation at the lack of reform in these states, especially Ukraine, and by Russia's unwillingness and inability still to subsidise them.

In any reintegration of former Soviet states, Russia will play a different role from that in the old Soviet Union (which was a strange combination of political metropolis and economic colonies) or in the first two years of the CIS's existence. During the latter, Russia was uncertain about how to proceed; it knew it could no longer be donor and taker but it did not know whether to pursue separation or try a new form of re-integration.

Now, it seems there is a growing consensus. Most CIS regimes in Moscow (except for a national exception which would try to turn political reintegration) would probably attempt a modality which would remain independent politically but be subordinated economically. No sane politician in Moscow would choose to take responsibility for managing both the surrounding weak economies and their turbulent societies - a task that would mean taking responsibilities off the shoulders of local leaderships and then them to Russia for all their ills. Russia also cannot afford total separation, nor a policy of benign neglect.

In this model, Russia would play the role of first among equals in relations with the CIS - rather like the US in Nato, or Germany in the European Union - but not the big brother protecting and backing its primary kin (though elements of that role will remain). Russia will also have to maintain

be a local peace keeper or peace enforcer. To do this effectively and avoid becoming a militaristic state, Russia must meet conditions fulfilled. First, her role as peace keeper should be legitimate; and second, it should be part of an international effort - under the aegis of international organisations and constrained by international law. That would mean Moscow from unlimited use of military power and ultimately dangerous unilateralism.

Russia is now beginning to act - but neither as the former Communist empire nor as the terribly nice guy of the late Gorbachev/early Yeltsin period. It is ready to part with this nice guy, this Mr. Yeltsin, and work with an independent partner and prospective ally? I think the answer will be in the affirmative - though, of course, I well understand how nice it was to talk with Mr. Yeltsin.

Sergei Karaganov

The author is deputy director of the European Institute of the Russian Academy of Sciences and a foreign affairs adviser to President Yeltsin.

Going for a song

If ICI's first joint venture in mainland China - a \$15m paint factory - is not a success, blame the astrologers and not ICI chairman Sir Denis Henderson.

Its opening was dictated by a soothsayer who figured March 18 was the day which would provide the maximum amount of good fortune. As an extra precaution, ICI laid on 60 lion dancers to frighten away any lingering evil spirits.

However, the highlight of the opening ceremony was the premiere of the ICI song, specially composed by Chen Shuitu of the Guangzhou conservatory, with vocals by Miss Zhu, a police lady, backed by the brass band of the local People's Liberation Army unit. Sir Denis was particularly moved by a bit in the song which compared ICI to China's three great river systems - the Yellow river, Yangtze river and the Pearl river.

Mind numbering

Clearly lucky numbers are big business in that part of the world. A licence plate bearing the number 9 was bought by businessman

Yeung Sau-shing for a record HK\$12m (\$US1.6m) at a Hong Kong government auction on Saturday. Certain licence plates are not properties because some digits, when spoken in Cantonese, sound like desirable words. "Nine" sounds like the word for "dog" and is considered lucky because 1994 is the year of the dog in the Chinese lunar calendar.

Research bonus

Much mayhem in Australian stockbroking circles - or, more precisely, the upper echelons of Minnet, one of the country's largest broking firms which recently bought itself out from Westpac with the help of Jardine Fleming.

Neville Miles, Kerry Packer's old chum who organised last year's MBO, has been deposed as joint managing director after losing the support of his troops. Miles came to a head when a dozen top analysts and the head of the London office threatened to move to James Cape, which is desperate to be a big player in Australia.

It is the second top management upheaval at Ord Minnet in less than a year and the swift response to the threatened defections may have been prompted by memories of what happened when

OBSERVER



Sir Warburg took control of British Partners. The nucleus of British Partners team defected in County Warburg's Australian operation and quickly turned it into number one in its field.

Full circle

Meanwhile, Lord Walker of Worcester, Britain's first Environment minister, must feel a sense of déjà vu at his party's latest U-turn on out-of-town shopping centres.

Don't tell me it was Walker, as he then was, attended a conference

in his new book, *Anatomy of Change*, will tell him that Whitehall mandarins, and he has not made his chairmanship of the Local Government Association yet made by highlighting the Government's own inability to make up its mind.

Given that Sir John has just ended the chairmanship of Tarmac in his growing portfolio of directorships, he could be forgiven for wanting to lighten his load of public duties in order to concentrate on his business career.

However, Sir John's job of reviewing local government is only halfway through and he has every intention of staying on until the task is finished in about a year's time.

That sort of devotion to public duty is surely worth a peerage. Will it be Lord Banham of Avon, covering Gloucestershire, Somerset and Bristol, or Lord Banham of Centrepont?

Peer pressure

Say what you will about Sir John Banham, the former director general of the CBI, he keeps rattling the establishment cage. His criticisms of the way Britain is run

in the retail in Indianapolis which he learned first hand about the small problems with US shopping malls in terms of unnecessary congestion and inner city decay. On his return to Britain he issued a circular to local authorities urging them to resist the lure of hypermarkets.

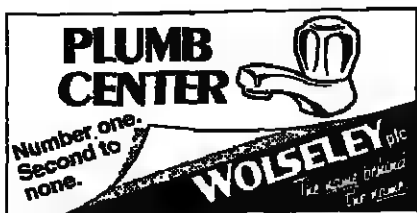
If John Gummer, the environment secretary, wants to give local authorities further guidance on the perils of out-of-town shopping he could do a lot worse than re-issue his predecessor's advice.

Probably only needs a change of tone.

Socks pulled up

Those of the Los Angeles Times flagellated itself by publishing a "staged" picture of a firefighter cooling himself by a swimming pool, the earnest US press has struggled to make the photographic truth.

Hence, an evening picture of Socks, the US presidential cat, commanding the podium in the White House briefing room has had to be accompanied by a note explaining that the person taking Socks for a walk was unprompted to place cat on podium. Don't tell me it was Socks' idea.



FINANCIAL TIMES

Monday March 21 1994



Main parties lose out in German local elections

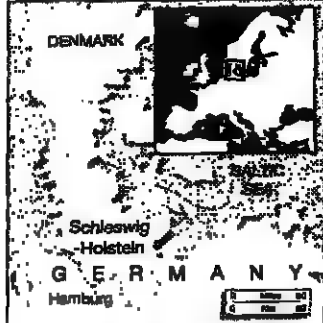
By Quentin Peel in Bonn

Germany's main political parties, Chancellor Helmut Kohl's Christian Democrats, and the opposition Social Democrats, suffered a significant loss of support in local elections yesterday in the northern state of Schleswig-Holstein.

In contrast to the last election in 1990, however, extreme right-wing parties failed to capitalise on their unpopularity, and the main beneficiaries were the environmentalist Green party.

First trend of the results in Schleswig-Holstein, where the Social Democratic Party (SPD) controls the state government, showed 37.1 per cent support for SPD candidates, and 37.6 per cent for the rival Christian Democratic Union (CDU). That equated to a 4.2 percentage point drop in support for the SPD compared with the last local council election in 1990, and a 3.7 percentage point drop for the CDU.

The Greens were expected to improve on their 1990 vote of around 14.5 per cent, while the



Free Democratic party (FDP), the coalition partner of the CDU in Bonn, slipped from 6.1 per cent in 1990 to under 5 per cent yesterday.

The Schleswig-Holstein elections are the second poll out of 19 in Germany this year, culminating in the general election in October.

Although local elections usually see a lower turnout for the big political parties, these polls confirm the trend of declining support for the ruling CDU and FDP, but also with the opposition SPD.

On the other hand, the failure

of the far right-wing Deutsche Volksunion (DVU) to match the 6 per cent threshold in the 1990 state election suggests that the party in support of right-wing extremists has lost its appeal. Last week, the Republicans, another far-right group, won only 3.9 per cent in neighbouring Lower Saxony.

The likely outcome is another good result for the Greens, who look increasingly certain to win their way back into the national parliament in October.

It is a disappointing result for the Social Democrats, although the setback was expected. The ruling party in Schleswig-Holstein has been hit by the resignation of its leader, Björn Engholm, and continuing investigations into the circumstances in which the first chairman of the CDU in 1997. Although the party suffered only a 4.2 percentage point drop in support compared with the last local election there, it was 7.5 points down on the 1990 state election result.

The CDU is also disappointed, which it had hoped to push the Social Democrats into second place.

Risk grows of Tory split over extension of EU

By Kevin Brown, Political Correspondent, in London

The prospects of a dramatic split in Britain's Conservative party over enlargement of the European Union increased yesterday as opinion hardened on both sides of the English Channel ahead of a crucial meeting tomorrow in Brussels.

Senior ministers insisted that the price for the entry of Sweden, Finland, Norway and Austria would be required by the Union's foreign affairs council.

But leading members of the council, the Commission and the European parliament said Britain would have to accept substantial changes to the Union's system of qualified majority voting.

Backbench Conservative MPs, including some not normally regarded as anti-European, said they would support a motion to precipitate a vote in the parliamentary Conservative party.

Mr Michael Portillo, chief secretary to the Treasury, said he was confident that Mr Douglas Hurd, foreign secretary, would achieve a compromise allowing enlargement to go ahead.

"Britain's vital national interests are protected at this point. I am pretty clear that can be made compatible with an agreement. But I think the idea that the whole thing is going to sink on British obduracy is really an invention," he said.

Mr Portillo also claimed that the government's reluctance to allow changes in the voting system would help the Conservatives in the European parliament elections on June 9.

He said: "I don't think British people want to be part of a club. They want to know there are certain rights attached to it."

However, Mr Niels Helveg Petersen, the Danish foreign minister, said there could be no compromise based on Britain's wish to retain the existing voting system, under which 23 of the 12 member states would form a blocking mechanism in the Council of Ministers.

Mr Helveg Petersen said most member states would probably accept Greek proposals for a move to a blocking mechanism of 27 votes out of 90 in the enlarged council, combined with a one-month cooling-off period to allow reflection.

Mr Leo Tindemans, leader of the European People's party, the transnational grouping to which the British Conservatives are affiliated, said no compromise would be acceptable unless it involved a move to 12 votes.

Mr Hans van den Broek, commissioner for foreign affairs, said there was "amazement" among Britain's EU partners that the government was prepared to stall delaying enlargement.

THE LEX COLUMN

The currency factor

The Bank of England seems concerned that companies may have used devaluations to boost margins rather than to boost sales, and recent trade figures give some support to that idea. Such windfall profits gains might also be expected to have an impact on earnings. The art is knowing in which direction it has been strongly felt when the currency is devalued.

Brokers' estimates for the non-financial part of the FT-SE-100 All-Share index show that average gains account for about 3.5 per cent of total earnings and around 10 per cent of the turnover over the year.

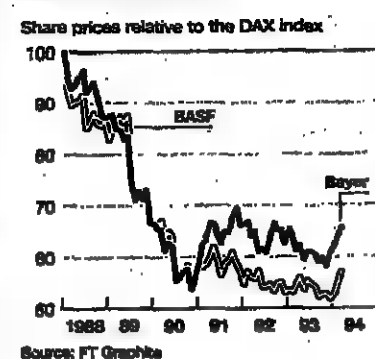
Hedging of currency risk may mute the impact, but even in 1994 currency gains are likely to be modest. The average currency rate in 1993 was 1.00, and the average rate in 1994 is 1.00.

The utilities and stores sectors are almost entirely sterling-based. Some sectors, notably pharmaceuticals, are, by contrast, strongly affected. Still, overall for the falling interest costs have had almost twice the impact on earnings, and are likely to be an even more important factor this year.

Currency and interest bills will moderately flatten the earnings recovery, but the bulk of the 18-20 per cent rise estimated for 1993 will come from productivity gains as slack is taken up. While the economy will expand faster this year, earnings rises are likely to remain around 20 per cent, and will be more dependent on volume increases.

With such a marked variation in currency and interest effects, it would be worth taking a close look at companies' 1993 report and accounts as they plot through the letter box over the next few weeks.

German chemicals



Source: FT Graphica

ability of pushing prices higher. However, the paper is increasing as Europe's economy moves out of recession. The pick-up in UK advertising has already been translated into higher newspaper circulation.

The paper for magazines has already experienced strong price rises this year. Newsprint prices, too, appear to be pushing upwards - or, at least, fluctuations are being reduced. Many publishers have locked into fixed price contracts for newsprint for months ahead. But those companies which are more reliant on circulation than advertising revenue could yet experience a nasty margin squeeze if they are to pick up circulation more selectively.

Signs of a recovery in the UK housing market prompts the question of what will win the extra mortgage business. The banks' share of net new lending has grown to the point where last year it equalled that of building societies for the first time. Despite the jump of more than £1bn in new lending commitments by building societies in February, the market still looks tilted in favour of the banks. But only one building society is constrained by limits on wholesale funding. Their regular income from the sale of mortgages is not as high as the amount of new lending they do. Taken too far, it could lead to a noticeable reduction in their overall margin without any new compensating fall in risk.

German chemicals

Results from the big three German chemicals companies - BASF, Hoechst and ICI - have struck an unexpected note of optimism. Dividend cuts aside, the figures were marginally better than expected. More importantly, all agree that chemicals margins remain some time in the north quarter, since when improving conditions in the US have offset only gentle declines in Europe. If that improvement is sustained, investors judged the stock price recovery. The shares of each have outperformed the German market by up to 10 per cent from a low point in late 1993.

There are still reasons for caution. While the outlook in industrial chemicals is improving, agrochemicals and pharmaceuticals could act as a drag. Industry suggests that benefits flowing from a turn in the chemicals cycle will

not be spread evenly. Bayer and Hoechst outpaced the German market from mid-1993 to mid-1994, but year after European economies turned. BASF's higher exposure to petrochemicals delayed similar outperformance until late 1993, when the scale of overcapacity in plastics markets, that pattern could be repeated.

While costs are being cut and markets are no longer deteriorating, though, earnings growth looks assured. The steady stream of restructuring announcements - such as Hoechst's plan to spin-off its fibres business - points to an encouraging emphasis on self-help. If the companies can avoid the temptation to retrench as European economies improve, the combination of margin recovery and attractive yields will prove difficult to resist.

UK mortgages

Signs of a recovery in the UK housing market prompts the question of what will win the extra mortgage business. The banks' share of net new lending has grown to the point where last year it equalled that of building societies for the first time. Despite the jump of more than £1bn in new lending commitments by building societies in February, the market still looks tilted in favour of the banks. But only one building society is constrained by limits on wholesale funding. Their regular income from the sale of mortgages is not as high as the amount of new lending they do. Taken too far, it could lead to a noticeable reduction in their overall margin without any new compensating fall in risk.

The trend could be distorted by the fact that Abbey National is likely to give up some of last year's abnormally high 18 per cent share of the new mortgage market. But it looks as though banks will again have a high share of what has turned out to be a particularly lucrative market of operating profit. Less certain is whether higher volume will be sufficient to pressure the juicy interest spreads of more than 2.5 percentage points which banks have been enjoying on variable rate mortgages. Such spreads are already dropping back to foreign banks and centralised lenders who fund entirely in the interbank market. If the government's present attitude leads to building societies being allowed to raise more wholesale money, they may well be expected to win back some of the market share they have lost.

Dublin willing to 'build on' temporary Ulster ceasefire

By Tim Cooney in Dublin

The Irish government sought to breathe fresh life into the Northern Ireland peace process yesterday by indicating that a temporary ceasefire by the IRA would be welcomed in Dublin.

Speaking on Irish radio, Mr Michael Spring, the foreign minister, said a temporary ceasefire would be "a step in the right direction".

The Irish government's decision to encourage a temporary ceasefire coincides with the previous approach in both Dublin and London of concentrating on the prospects for a permanent cessation of violence.

Mr Spring said the Irish government would "encourage" the IRA to move to a permanent end to violence, and "would build upon" a temporary ceasefire.

Mr Spring's statement followed reports of an interview given to New Century, a left-wing British magazine, in which he appeared to suggest that a temporary ceasefire could help to break

the deadlock in the peace process.

In an interview intended to reassure public opinion, Mr Spring said Dublin's view on the timing of talks with the republican movement remained "very firm".

"I have to repeat that we will not negotiate with the IRA, Sinn Féin as long as they support violence. If they want to enter the political process, there has to be a permanent cessation of violence and a very firm declaration to that effect," he said.

That remains the line with the British approach by the British government since the publication of the British-Irish Downing Street Declaration on Northern Ireland in December.

But Dublin's statement was seen to welcome a temporary ceasefire as a step towards the British government by surprise.

The Northern Ireland Office was unwilling to comment on Mr Spring's views. Officials would say only that Sinn Féin could explore any talks with the British government within three

months of a permanent cessation of violence.

In the New Century interview, parts of which were published yesterday in Britain's Observer newspaper, Mr Spring appeared to indicate that a temporary ceasefire could be built upon "without making concessions" to Sinn Féin or the IRA.

In the interview, Mr Spring said the republican movement's strategy appeared to be to offer a temporary cessation of violence "in return for sit around the table with other nationalist parties". He said that would "pose a bit of a dilemma".

The apparent acceptance in Dublin's position would seem to be in a delicate distinction being drawn by Dublin between "talks" and "negotiations".

An Irish government spokesman was unable to confirm or deny that talks, either directly or indirectly with Sinn Féin - as distinct from negotiations - could take place after a temporary IRA ceasefire.

Italy to speed up telecoms sell-off

Continued from Page 1

nary and savings, 2.4 per cent share will be bought.

There will be 10 ordinary shares for each ordinary share in Telespazio, the satellite operator, and 10 ordinary shares for each ordinary share in SIRI, the maritime communications operator. A total of 1.25 per cent share will be exchanged for each share

in Iritel, which is involved in the domestic long-distance network and international traffic.

After the merger Telecom Italia will have a share capital of L7,277bn. Stet will see its stake in the five fall slightly to 55 per cent while Iritel, the umbrella company which controls Stet, will hold nearly 3 per cent. The remainder will be in the market.

Members of the five are

expected to approve the merger in May. Financial results revealed at the weekend showed that Stet increased sales by 8.5 per cent last year to L23,404bn, with net profits up 4.7 per cent to L8,570bn and a dividend on ordinary shares increased by 10.5 per cent to L1.25. The star performer was cellular phones, with the number of subscribers rising by 14 per cent to 1.2m.

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October 1993	December 1993	December 1993
OMG	HOME	HOME
11,000,000 Shares	3,737,500 Shares	7,500,000 Shares
OM GROUP, INC. A U.S. subsidiary of Outokumpu Oy (Finland)	Union Switch & Signal Inc. A U.S. subsidiary of Ansaldo Trasporti S.p.A. (Finmeccanica IRI Group) (Italy)	Home Holdings Inc. A U.S. subsidiary of Trygg-Hansas Holdings (Sweden)
Common Stock	Common Stock	Series A Common Stock

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FT WEATHER GUIDE

Europe today

Europe will be cool with scattered patches of snow as an area of low pressure moves across Finland and on to the east. From the west, a ridge of high pressure will keep showers at bay in south-west Europe. Rain clouds will move in from the north and west, and areas will be dry at times in the afternoon. South-westerly winds will increase to near gale or gale force. In Germany and the Benelux countries, cloudy skies and local rain will be interspersed with sunny spells. Sunny and spring-like weather will dominate southern Europe. However, along the north-west coast of Spain, it will be cloudy and breezy. Rain will remain stationary along the north coast of Spain. Alpine areas with snow expected 1200-1500.

Five-day forecast

Northern and central Europe will stay with a westerly current still active. During the week, milder air will move north to produce higher temperatures in central Europe. Europe will remain sunny, but from Wednesday, some rain will develop over the north.

TODAY'S TEMPERATURES

Maximum	Minimum	Weather	Wind
Abu Dhabi	30	cloudy	sun
Accra	30	cloudy	sun
Algiers	21	cloudy	sun
Amsterdam	8	cloudy	sun
Athens	20	cloudy	sun
B. Aires	23	cloudy	sun
Bangkok	35	cloudy	sun
Barcelona	17	cloudy	sun
Beijing	9	cloudy	sun
Belfast	11	cloudy	sun
Berlin	15	cloudy	sun
Bombay	22	cloudy	sun
Buenos Aires	22	cloudy	sun
Calcutta	22	cloudy	sun
Cairo	22	cloudy	sun
Cape Town	22	cloudy	sun
Cardiff	11	cloudy	sun
Chennai	22	cloudy	sun
Cologne	11	cloudy	sun
D. S. Aires	22	cloudy	sun
Dakar	27	cloudy	sun
Dallas	23	cloudy	sun
Delhi	23	cloudy	sun
Dubai	23	cloudy	sun
Dublin	12	cloudy	sun
Dubrovnik	17	cloudy	sun
Edinburgh	12	cloudy	sun
Faro	18	cloudy	sun
Frankfurt	12	cloudy	sun
Geneva	10	cloudy	sun
Gibraltar	10	cloudy	sun
Glasgow	10	cloudy	sun
Hamburg	10	cloudy	sun
Helsinki	10	cloudy	sun
Hong Kong	24	cloudy	sun
Honolulu	24	cloudy	sun
Istanbul	14	cloudy	sun
Jersey	12	cloudy	sun
Karachi	24	cloudy	sun
Kuala Lumpur	24	cloudy	sun
Las Palmas	24	cloudy	sun
London	12	cloudy	sun
Luxembourg	12	cloudy	sun
Lyon	12	cloudy	sun
Madrid	12	cloudy	sun
Manila	24	cloudy	sun
Moscow	14	cloudy	sun
Mumbai	24	cloudy	sun
Montreal	14	cloudy	sun
Munich	14	cloudy	sun
Nairobi	24	cloudy	sun
Naples	14	cloudy	sun
Nassau	24	cloudy	sun
New York	14	cloudy	sun
Nice	14	cloudy	sun
Nicosia	14	cloudy	sun
Osaka	14	cloudy	sun
Paris	14	cloudy	sun
Perth	14	cloudy	sun
Prague	14	cloudy	sun
Rangoon	24	cloudy	sun
Riyadh	24	cloudy	sun
Rome	14	cloudy	sun
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Monday March 21 1994

Banks join to bid for privatisation work in Britain

By Alison Smith in London

An alliance between Kleinwort Benson, the UK merchant bank, and BZW, the investment banking arm of Barclays, is bidding to become the UK government's main contractor for the next three years of electricity privatisation, could mark the start of a trend in joining forces to win such work.

BZW announced yesterday that it had teamed up with Kleinwort to bid for the task of selling the UK government's remaining 40 per cent stake in National Power and PowerGen, the two UK electricity generators.

The sale is expected to raise more than £5.84bn. Both banks will be involved in giving advice and in placing the shares.

Kleinwort Benson advised on the original privatisation, while BZW was the financial adviser to the government over the sale of the British electricity companies, and advised Northern Ireland Electricity on its privatisation.

Written presentations have already been submitted, and the competing banks will present in person to the UK Treasury.

sure today. Warburgs, which advises PowerGen, is not making the task, and other merchant banks would also be in the running. For example, Schroders, for example, advised National Power.

"The government is looking for a team with a strong track record in finding in-house the best of advisory and distribution skills they're looking for," said Kleinwort yesterday. "It wouldn't be surprising if a number of alliances were being forged."

Another banker pointed out that it was more commonplace for banks to join forces. "We could be seeing the start of a trend that has gone across the other side of the Atlantic," he said.

Last year, for example, First Boston teamed up with Merrill Lynch to win the mandate to act as global underwriter in privatising YPF, Argentina's national oil company.

The timescale for the sale of the government's residual stake in the generators remains uncertain, although the UK Treasury is likely to get the proceeds in the 1994-95 financial year.

Rancour grows on William Hill deal

By Maggie Urry in London

The temperature is rising in the dispute between the two UK companies William Hill and Grand Metropolitan over the £685m takeover of the William Hill betting business.

Last week GrandMet started court proceedings to seek "rectification" of the sale agreement, claiming that William Hill had changed its interpretation of one aspect of the deal.

Brent Walker appears incensed by GrandMet's move which it sees as an attempt to rewrite the agreement, and will today issue a statement.

The two parties have been in dispute over the deal since autumn 1990, and in July 1992 agreed to go to arbitration.

The property and leisure group's statement today will argue that rectification "is not

concerned with the interpretation of agreements, but with the correction of alleged errors in the drafting of an agreement". Brent Walker and William Hill will say they will resist the application because they do not want to pay the costs of the arbitration.

The agreement was signed in September and the deal completed in December 1989. GrandMet promised the business would achieve profits of £56m in the year to end September 1990. Brent Walker could reclaim part of the purchase price if profits fell below £12m in that year. It could reclaim 12.82 times the difference between the profits made and £56m. By September 1990, William Hill was claiming a £160m return on the purchase price and refused to pay the final £56m then due. The courts ruled in William Hill's favour.

Walker had to pay the £56m.

Walker had to pay the £56m.

Rescue near for Crédit Lyonnais

By David Suchan in Paris

The French government is this week expected to unveil its rescue package for Crédit Lyonnais, the state-owned bank which is to announce on Thursday a hefty loss for 1993.

The government is ready to inject around FF15bn (£2.2bn) of fresh capital into the bank, according to preliminary press reports. It could also take much of the bank's non-performing property loans and put them into a new state-backed company.

Crédit Lyonnais has refused to comment on a report in the financial Economist weekly that last year's losses would

Euro Disney, the troubled leisure group that last week agreed terms with its banks for a FF13bn (£2.17bn) rescue package, has suffered a sharp fall in attendance over the past year, according to Mr Philippe Bourguignon, chairman, writes Alice Rawthorn in Paris. One cause of the decline was a steep reduction in the number of British visitors. The UK was one of EuroDisneyland's largest markets in the park's first year, but the pound's weakness against the French franc triggered a fall in British bookings. Details, Page 17

total FF4.5bn, despite a sharp reduction in provisions against bad loans because some FF400m of these loans would be shifted into a shell company. This new company would be financed by a Crédit Lyonnais loan, but this would be guaranteed by the state which would have no say on the loans.

In the 1993 annual report, Crédit Lyonnais said its major

sure on direct property lending amounted to FF24bn. Of this "a fraction seems compromised" and therefore it only made a provision of FF6bn. The financial Economist article claims that the bank was grossly under-provisioned and had told the finance ministry that - in the absence of a state guarantee - FF22.5bn of provisions would be required in its 1993 accounts. On this, FF13bn

would be in reserve property loans, with the rest for industrial loans and shareholdings.

If the state is willing to take over responsibility for FF400m of Crédit Lyonnais' bad loans, "this would be good news for the taxpayer", according to Mr Stephen Arrouays, a banking analyst with the IHSI brokerage house. "Clearly, there has been a lack of control by

Lyonnais' state for which the bank would be making amends," he said. Some private French banks, as well as the European Commission, may question the state aid for Crédit Lyonnais, and insist the bank should make some matching sacrifice. Mr Jean Peyrelevade, the new head of Crédit Lyonnais, has signalled his willingness to do this by announcing that the bank will sell some FF20bn of assets over the next five years. It has already sold its stake in Essilor, a maker of spectacle lenses, to St Gobain, the glass group, and its share in TFI, the television station's main shareholder, Bouygues.

Deborah Hargreaves explains a change in the market for coffee, sugar and cocoa

Soft commodities, hard prices

Five years ago, when the world was leaving a recession, commodity prices were in a state of collapse. Today, the picture is different. Prices for "soft" commodities such as coffee, sugar and cocoa are surging, encouraging financial investors to turn their attention to these previously unsophisticated markets.

Prices have been buoyed by crop difficulties, rising consumption and a declining world stockpile for coffee and cocoa. The end to the recession is expected to fuel demand.

Rising prices and an upturn in investor interest in the soft commodity markets has resulted in financial investors returning to commodities after an absence of several years.

"When capital is increasingly focused on real estate and this is reflected by growing exchange membership among international finance houses and banks," says Mr Robin Woodward, chief executive of the London Commodity Exchange. Poor returns expected on world stock markets have also encouraged institutional investors to put cash into commodities. Even the metals markets, which world stock markets have been benefiting from, have lost interest in commodities.

But it is not just speculation that is fuelling this year's rise in the soft commodity markets. Coffee, cocoa and sugar crops are all expected to be lower

than forecasts for the world - leading to a deficit, to be made up from stockpiles.

Cocoa prices reached a five year high at the end of last year with prices breaching \$1,000 a tonne on the London Commodity Exchange after a period of a growing shortfall in production. Prices remain firmly above \$250 a tonne and production is expected to be below 1.2m tonnes in 1994.

The International Sugar Organisation last week revised its deficit forecast to 3.4m tonnes this year - just over 1 per cent of world consumption - from 1.1m tonnes in December.

Prices have risen by almost 10 per cent for both raw and white sugar with the raw futures contract at New York's Coffee, Sugar and Cocoa Exchange reaching more than 12 cents per lb last week.

Similarly, coffee prices hit their highest level for 19 months last week when the ICE futures position futures contract touched \$1.34 a tonne. Coffee prices have also risen a lot from the rejection of a producers' retention scheme.

Last October, all coffee-producing countries put together a plan to withhold up to 20 per cent of supplies from the export market until prices improved. This followed a dramatic collapse in the market when prices fell to their lowest level since 1974.

The retention scheme has

Prices on the rebound



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below the costs of production and sugar prices fell to their lowest level since 1974. However, Goldman reckons prices are 15 per cent higher than production costs as the producers' retention scheme has begun to bite. Goldman points out that the low valuation of these commodities makes them a good investment opportunity.

But not everyone is happy about the resurgence of interest in these commodities. Goldman Sachs, the US investment bank, works out production costs for commodities. This shows a price below which it is not economic to produce.

By this measure, commodity prices overall are 7 per cent undervalued when compared with the cost of production. Cocoa prices are 5 per cent

in the traditionally gentlemanly commodity markets. The main cash can be a volatile move and some traders complain that the soft commodity markets are becoming dominated by fund activity.

"Funds can push a market, but it is not like the case of these markets are bucking fundamental trends," says Mr Lawrence Eagles, commodity analyst at GNI, the London brokerage house.

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This week: Company news

VOLKSWAGEN

Holding out the promise of a better diet

An issue exercising at least one of the analysts summoned to Volkswagen headquarters on Thursday is the company's prospects for lunch.

Unrelated, since it governs prospects for a good lunch and jam tomorrow, is how convincingly the VW group spells out VW's medium-term earnings outlook.

Last year's figures, released last week, showed a DMI Subo (\$1.15bn) group profit and just a touch in the parent's pockets in a DMI dividend. But they "don't mean anything", according to one invitee.

Mr Ferdinand Pisch, chairman, is expected to issue a cautious break-even for this year. But he is also likely to be lyrical on rapidly rising profits thereafter. This prospect will have analysts have the VW group marked down as a best-bet recovery stock, equipped to profit once the motor market starts growing again.

If pressed, the board may also clarify the restructuring measures at Seat, the Spanish subsidiary whose near-collapse has been blamed last year's earnings slump. VW expects it to be the only one of its marques to remain in the red this year.

Most of the analysts have discounted the possibility of lasting damage to the group if production and purchasing star Mr José Ignacio López de Arriortúa is foul of continuing criminal investigations against him.

Although there are hefty doubts about the effects on unit labour costs of the four-day working week currently in effect in Germany, and the overhang of 30,000 surplus employees, city professionals appear to have been convinced that production methods are enough to have turned the tide.

Ample portions of asparagus, usual analysts' meetings traditionally held in May - when the green stuff is in season - cheap - serve underpin their view.

PRUDENTIAL

Shaking off some dire conditions

Changes in the US weather and the prospects for the regulatory climate in the UK will both have an impact on tomorrow's results announcement from Prudential, the financial services and life insurance company.

The biggest turnaround is expected from Mercantile & General, the reinsurer subsidiary, which in 1992 incurred a loss on a non-life operations of £143m - described as "dire" by Mr Mick Newmarch, Prudential's chief executive.

In 1992, the North American hurricanes alone produced losses of £56m. More recent US disasters have not affected the insurance industry so badly.

Further growth is expected from the UK life and pensions side - Prudential is the UK's largest life insurer - but the longer-term prospects for the life sector are uncertain.

The range of analysts' pre-tax profits go from £510m-£570m, compared with £406m, with a 10 per cent dividend rise.

Among other less central issues also likely to come up is the direction of Jackson National, one of the largest US life insurance companies, which was acquired by Prudential in 1986.

There may also be questions about some aspects of Prudential's fund management, following the loss of some management pension funds.

OTHER COMPANIES

Citic to kick start Hong Kong season

Hong Kong's reporting season moves into full swing this week, kicking off with full-year earnings from Citic Pacific, the Hong Kong-listed arm of Beijing's China International Trust and Investment Corporation. Last year the group brought into Hong Kong Telecom.

The market is looking for around HK\$1.6bn profits after tax, a rise of 70 per cent. A growth rate of 80 per cent was achieved in the first half after Dah Chong Hong (DCH) almost doubled car sales in China. But it was thought Chinese austerity measures would hamper progress in the second half.

Also today, Hongkong Land, Jardine's property arm, is expected to reveal flat earnings. Stronger gains are slated to come on Thursday, with reports from Mr Li Ka-shing's main company, Cheung Kong and its subsidiary, Hutchison Whampoa, Hong Kong's largest conglomerate.

■ RVI: The trucks and buses arm of Renault, the French state-owned vehicle group, will announce 1993 results tomorrow. The company, like all truck manufacturers, is struggling to emerge from the sharp downturn in European markets. The worst is now over, according to the company, and analysts are expecting a substantial improvement on the losses of FF1.5bn (£280m) recorded in 1992.

■ Banque Nationale de Paris chairman Mr Michel Pébereau will today announce the French banking group's first set of annual results since its privatisation last autumn. ■

■ Citic Pacific: The group's profits are expected to be around FF8.75bn for 1993 from FF2.17bn in 1992 and will be more interested in Mr Pébereau's comments on the prospects for BNP's recovery this year.

■ IBM chairman and chief executive for the past year Mr Lou Gerstner, is expected finally to reveal his strategies for IBM's recovery during a meeting with analysts in New York on Thursday. Industry watchers hope to hear Gerstner map out IBM's recovery, including details of how the company aims to halt the decline of its mainframe computer and data storage products revenues, level personal computer profits and address new markets.

■ Skanska: Scandinavia's biggest construction group should show a strong rebound from its disastrous 1992 results when it unveils 1993 figures on Thursday. The group will be relying on capital gains on disposals to compensate for continued recession in the Swedish construction market and big property write-downs. At the half-way stage, the group predicted a SKR2.2bn (£280m) full-year profit.

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Anglia Television Group PLC

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March 1994

Lihir Gold flotation threatened with delay

By Kenneth Gooding, Mining Correspondent in London

The flotation of Lihir Gold Company, which will be the first of its kind in the UK, is threatened with delay because of recent upheavals in the government of Papua New Guinea.

The company, which will develop one of the world's biggest gold mines in the heart of an active volcano on the island of Lihir, is expected to be floated on the Australian stock exchange in September. It is expected to be valued at more than £1.5bn (£830m).

However, the PNG government has not yet issued a Special Mining Licence for the project, without which the flotation cannot proceed. The licence is expected to be issued by the end of the year.

But, Mr Plas Wignall, PNG's prime minister, reshuffled his cabinet and a new minister for mines, Mr John Kaputin, will not be hurried into giving a licence.

The delay is costing RTZ, the world's biggest mining company, some useful cash flow. Only after the licence is issued will RTZ complete a deal agreed a year ago to sell a 30 per cent stake in the mine to a consortium of investors.

When Lihir Gold is set up, RTZ will raise about £1.5bn in debt financing. Lihir will be floated to raise \$300m-\$400m. PNG officials will get preferential treatment in the deal.

per cent of the company and the Malaysian Mining Corporation is expected to receive up to 20 per cent, while bought from RTZ via a placement or sub-underwriting.

RTZ would be left as owner of the mine with 40 per cent of the new company, and Nuigini Mining, a subsidiary of Battle Mountain Gold of the US, with 10 per cent.

Mr David Loudon, chairman of Nuigini, said at the weekend that he was confident the Special Mining Licence would be issued. "But we are all on tenterhooks. Obviously, if the licence is not issued until mid-year, the flotation schedule would have to be changed."

RTZ was continuing talks with investors about raising the debt and some technical work was being carried out on the mine project.

Barnes & Noble approach to Pentos

By Alison Smith

Pentos, the specialist retail group which includes the Dillons bookshop and Aldi food stores, is considering an approach to Barnes & Noble, the US bookseller group.

Any arrangement between Barnes & Noble and Pentos would be a major move for the US bookseller, which is looking to expand its presence in the UK and other European markets.

However, while Mr Bill McGrath, Pentos chief executive, is said to be in talks to explore an acquisition, any deal is still in the early stages.

Four more companies set their sights on a stock market quote

LCH gets price tag of £140m

By Simon Davies

London Capital Holdings is emerging from the financial wreckage of the former Randworth Trust property company and will set a listing value of around £140m.

Randworth was one of the most aggressive property companies of the 1980s, following its privatisation in 1989. It went into receivership and was rescued by its bankers, Citibank.

Citibank is expected to sell 65-75 per cent of LCH through a placement and public offer which will raise up to £100m. The bank said it would retain its remaining shareholding of up to 10 per cent on a long-term investment.

The flotation is scheduled for May. The bank said it was willing to sell its shares in LCH to free the management from financial restrictions imposed under UK banking regulations while Citibank retained control.

LCH retains much of Randworth's portfolio. The 14 properties, which are in London, are almost entirely in the West End.

LCH is one of a growing list of property companies aiming for a listing in the first half of 1994.

joined Randworth in 1987.

Mr David Newbigging - former chief executive, or chairman, at Hong Kong trading group Jardine Matheson and the current chairman of Rentokil - is to become chairman of LCH when the flotation begins.

Mr Kempner, West End property developer, offered substantial upside potential to the limited availability of new property in the area.

The company plans to use the rental income from its core portfolio, estimated at £17.5m in 1993, to fund development of new property purchases, or joint venture projects.

40% pay rise for Fife chief

Mr Gavin Hepburn, chairman of Fife Indmar, the Scottish engineering company, received a 40 per cent pay increase last year to £129,457.

The figure, published in the annual report, included a bonus for performance related to the company's success in securing new orders.

Pre-tax profits last year of £1.1m compared with previous losses of £1.5m.

George Simpson prepares to take up his post as the new Lucas chief

Mr George Simpson, who played a leading role in the sale of Lucas Group to BMW, will next month begin his new job as chief executive of Lucas Industries.

Mr Simpson, 51, was elected to the post on Friday - the day on which Rover, the car producer, officially passed into the ownership of BMW.

Lucas sought for services of Mr Simpson.

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Lombard Insurance to float

By Richard Lapper

Four months after independent financial advisers the first group of insurance companies to gain a stock market listing for more than 20 years, another is set to follow.

Lombard Insurance, a Tonbridge-based company, is expected to raise £100m from the flotation, planned to take place in the next few months.

Overall, Lombard is expected to be valued at £1.5bn. After the fund-raising, the company's share price is expected to rise to around £1.50.

The group reported pre-tax profits of £5.5m for the year ended 1993, but the management buy-out. Annual underwriting profits of £3.1m compared with losses of £1.1m in 1992 and £1.5m in 1991.

Persona valued at £20m

By Alan Kane

Persona Group, a Surrey-based distributor of personal computer networking products, is coming to the market for the first time in a long time.

Some £20m is being valued for the company, which is expected to be valued at £2.5m in the market for the first time in a long time.

The group's management, which owns about 10 more per cent of the company's equity, expects to raise the shareholding, although the company expects to be valued at £2.5m.

A placing and a private offer will be handled by Charterhouse Bank and Charterhouse Tilney Securities.

Fiscal Properties seeks £25m

By David Blackwell

Fiscal Properties is hoping to raise £25m through a flotation next month.

The group, which is a commercial properties company, is expected to be valued at £2.5m in the market for the first time in a long time.

The portfolio has grown from a value of £12.3m at the end of December 1991 to £52.9m at the end of January this year.

A combination of new ordinary shares and convertible unsecured loan stock will be issued. The size of the issues will be announced, along with the pricing, on impact day.

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Rowan Dartington & Co. Limited
6th Floor, The Colston Centre, Colston Street, Bristol BS1 4XE

21st March 1994



Primagaz Group announces that it is acquiring LiquiPoliGas from Agip Petroli Group through its 100% owned subsidiary company Novogas.

The acquisition is within the context of further privatisation in Italy and, in addition to the LiquiPoliGas activities, the Novogas Terminal is being acquired for a total of 245 billion Litras (approximately £1.00 million).

LiquiPoliGas distributed bulk and cylinder LPG (Liquefied Petroleum Gas) in Italy.

Following the acquisition, which is still subject to obtaining the usual consents, Novogas will be the entire Italian market and will be a market leader in Italy approximately 17%.

Primagaz is advised by Merrill Lynch.



Automobile

£326 million Floating Rate Notes Due 1998

The following table shows the provisions of the Notes, which are hereby given that on the next interest payment date, being 1st March 1994, the Redemption Payment will be £326,000,000.

Following redemption of the Notes, the remaining balance of the Notes will be £31,700,000.

Westminster Bank Limited

GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange rounded against four key currencies on Friday, March 18, 1994. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	£	DM	¥	US\$	£	DM	¥	US\$	£	DM	¥	US\$
Argentina	100	100	100	100	100	100	100	100	100	100	100	100
Australia	100	100	100	100	100	100	100	100	100	100	100	100
Belgium	100	100	100	100	100	100	100	100	100	100	100	100
Canada	100	100	100	100	100	100	100	100	100	100	100	100
France	100	100	100	100	100	100	100	100	100	100	100	100
Germany	100	100	100	100	100	100	100	100	100	100	100	100
Italy	100	100	100	100	100	100	100	100	100	100	100	100
Japan	100	100	100	100	100	100	100	100	100	100	100	100
South Korea	100	100	100	100	100	100	100	100	100	100	100	100
Spain	100	100	100	100	100	100	100	100	100	100	100	100
Sweden	100	100	100	100	100	100	100	100	100	100	100	100
Switzerland	100	100	100	100	100	100	100	100	100	100	100	100
Taiwan	100	100	100	100	100	100	100	100	100	100	100	100
UK	100	100	100	100	100	100	100	100	100	100	100	100
USA	100	100	100	100	100	100	100	100	100	100	100	100
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Special Drawing Rights (SDR) 17, 1994 United Kingdom £1.000000 United States \$1.000000 Germany D-Mark 1.000000 Japan Yen 100.000000 European Currency Unit (ECU) 1.000000 United States \$1.414333 Germany D-Mark 1.000000

Abbreviations: (a) Base rate by reference to which other rates are calculated; (b) Central bank rate; (c) Forward rate; (d) Spot rate; (e) Bank buying rate; (f) Bank selling rate; (g) Bank buying rate; (h) Bank selling rate; (i) Bank buying rate; (j) Bank selling rate; (k) Bank buying rate; (l) Bank selling rate; (m) Bank buying rate; (n) Bank selling rate; (o) Bank buying rate; (p) Bank selling rate; (q) Bank buying rate; (r) Bank selling rate; (s) Bank buying rate; (t) Bank selling rate; (u) Bank buying rate; (v) Bank selling rate; (w) Bank buying rate; (x) Bank selling rate; (y) Bank buying rate; (z) Bank selling rate; (aa) Bank buying rate; (ab) Bank selling rate; (ac) Bank buying rate; (ad) Bank selling rate; (ae) Bank buying rate; (af) Bank selling rate; (ag) Bank buying rate; (ah) Bank selling rate; (ai) Bank buying rate; (aj) Bank selling rate; (ak) Bank buying rate; (al) Bank selling rate; (am) Bank buying rate; (an) Bank selling rate; (ao) Bank buying rate; (ap) Bank selling rate; 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The Markets

THIS WEEK

Global Investor / Martin Dickson in New York

All eyes on the Federal Reserve



The US Federal Reserve runs the risk of being damned if it does — and yet not damned if it does not.

The Fed's policy-making Open Market Committee will meet tomorrow amid widespread speculation in the capital markets that it will announce a further tightening of its monetary policy.

There are certainly good reasons for it to do so. Although a recession of inflation last week showed that inflation remains subdued, America's economic expansion has proved surprisingly robust in the first months of the year, and as labour and product markets diminish, inflationary pressures will start building.

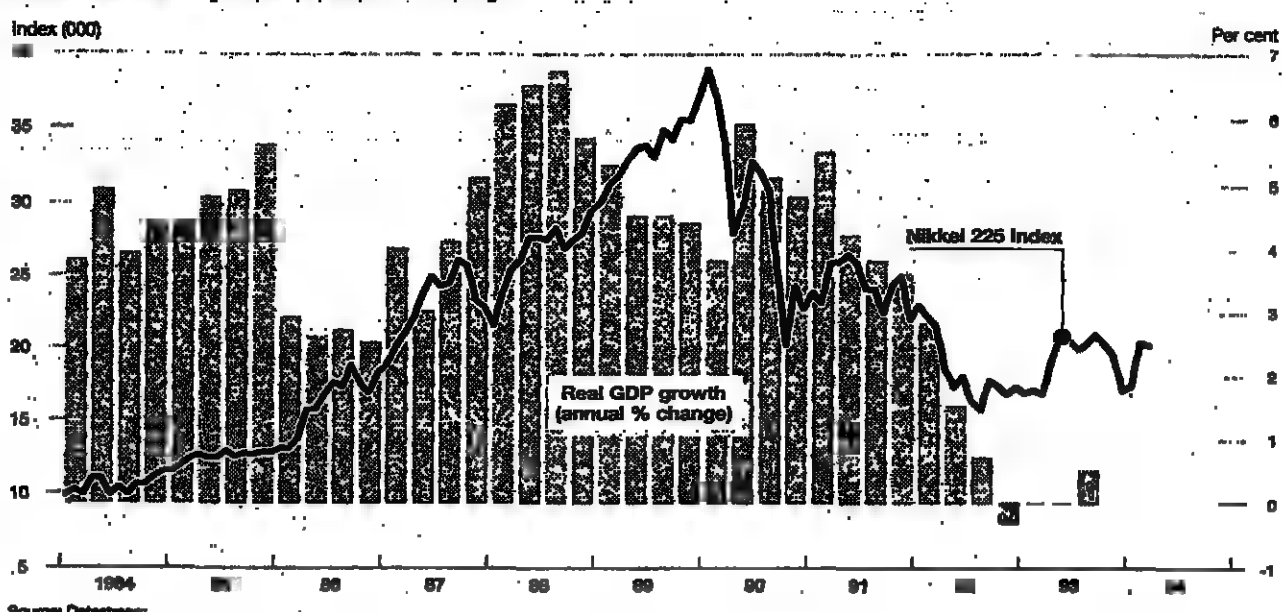
But it remains unclear how far and how fast the Fed will be able to push up rates following the initial turn of the screw, in February 4, when it tightens monetary policy for the first time in 18 months, with a quarter of a point increase in Fed funds to 4.25 per cent.

Mr Alan Greenspan, the Fed chairman, has spoken of wanting to move from an accommodative to a neutral stance, leaving the market guessing as to just what constitutes neutrality. But many analysts are anticipating a 1 per cent Fed funds rate by year end, with forward rates suggesting that this level could be reached by mid-year.

The Fed might move in principle on further tightening tomorrow, while leaving an actual move until April, perhaps after it has had a chance to view the employment figures for March, due out on the first of the month.

However, a failure to tighten within days of the meeting would risk further unsettling a jittery market. Its impact on Friday's market was graphically illustrated on Fri-

Japanese equities: set to rally?



day when a visit to short-term rates by Mr Greenspan in the White House for a discussion of "economic fundamentals" with Mr Clinton prompted a sharp rise in bond markets around the world.

Mr Clinton, in turn, theorised, was trying to dissuade Mr Greenspan from increasing rates, though the White House denied that any message on interest rates was given or received.

Whatever the president's motives, the fact that the discussion took place on Tuesday's FOMC meeting points to a curious insensitivity on the part of both the White House and Mr Greenspan to the anxiety of the credit markets.

If the Fed fails to tighten in the wake of the meeting, it will risk being seen as succumbing to White House pressures, and thus undermining its inflation-fighting credibility.

Mr Greenspan has several options.

The market's jitteriness makes the chances in any tightening move particularly hard to judge. The Fed's most likely path is to choose a quarter point on Fed funds, which would be with Mr Greenspan's reputation for gradualism. The danger in this move is that, rather than calming the market, it will simply keep it in a state of nervous suspense, waiting for the next 25 basis point increase.

Some analysts suggest that an immediate half-point increase in Fed funds would dramatically underscore the central bank's inflation-fighting credentials and end the Chinese water torture of slowly rising rates. The danger here is that it could spook the markets into thinking that the Fed fears inflation as far more serious a threat than it really is.

A middle way would be to accompany a 25 basis point increase in Fed funds with a move in the psychologically

important discount rate — the rate the Fed charges banks for loans — from 3 to 3.25 per cent. Whatever path is chosen, there seems a good chance that a rise in Fed funds will be accompanied by an increase in commercial banks' prime lending rates.

Last week's Money Guaranty, when among the largest banks in keeping its prime rate below 6 per cent, moved it up in line with the rest of the market, possibly anticipating a further upward shift.

Still, if Mr Greenspan plays his cards carefully, it is possible that a Fed tightening move could improve the mood of the market, rather than prompting the further volatility many analysts fear. After all, a quarter point increase in Fed funds is already well-timed in bond prices and last week's market showed a sharp rise in the wake of the Fed's move.

Mr Greenspan's summons to the White House with uncertainty over the

who focuses on flow of funds rather than traditional valuation criteria, says Japan's list of market makers.

Liquidity is rising, helped by Central Bank intervention, while Japanese investors, with their lowest exposure to stocks in 13 years, have ¥7 trillion in cash, banks and money market funds, which is ultimately likely to return to equities.

Japan is certainly showing the first signs of light at the end of its recessionary tunnel, with a report from the Bank of Japan last Friday suggesting that the economy appeared to have turned weaker.

The general expectation is for a sharp upturn, with increasing sticking to conservative capital investment programmes and banks slowly strengthening their balance sheets, weighed down with non-performing loans.

With only a minimal dip in personal consumption later in the year from the June income tax cuts, GDP growth for the year may only just be positive.

Certainly, the fact that Japan's three major financial institutions are in recovery suggests that the market has the potential to offer substantially greater capital gains than the US over the next few years, justifying some portfolio shifting. But with US earnings still rising sharply, the great move could be missing out on a final North American bull run.

The greatest risk in Japan is another sharp rise in the value of the yen to the dollar, which could squeeze off the incipient recovery.

The continuing trade friction between Washington and Tokyo adds to the danger of the US talking up the yen is seen as a move to help the Japanese economy over the past few weeks — including Friday's announcement of a sharp jump in merchandise imports — have taken a little heat out of the issue. But it may boil up again if the Cl-

Japanese equities

It is time to substantially increase portfolio weightings in the Japanese equity market? After all, over the past two prominent London analysts have redoubled their advice to do so.

Mr Nick Knight, of Nomura, argues that the Nikkei index, which has been stuck in a trading range just over 20,000 is set for a rapid move to 30,000, with an upside chance of reaching 40,000.

"The bull story," he says, "is very simple and easy to see — economic recovery, with corporate restructuring with low inflation, low interest rates and high liquidity, all in a cycle which is way behind the US."

Mr Michael Howell, global manager at M&P Securities,

Total return in local currency to 17/3/94

	US	Japan	Germany	France	Italy	UK
Cash						
Week	0.06	0.04	0.12	0.12	0.15	0.09
Month	0.29	0.19	0.51	0.54	0.71	0.11
Year	3.59	3.08	6.63	8.75	10.69	7.07
Bonds 7-10						
Week	0.22	0.16	0.59	0.49	0.39	0.11
Month	-1.41	-1.79	-0.50	-0.43	-1.11	-1.53
Year	3.39	3.08	7.19	11.73	11.11	7.07
Equities						
Week	1.13	1.9	0.4	1.4	1.5	-0.2
Month	1.1	0.7	-1.58	-2.5	-2.5	-5.1
Year	7.3	26.9	21.5	43.1	18.1	18.1

Best performing stocks from FT-A World Indices in local currency to 17/3/94

	Close	Week	Month	Year
Kemper Corp. (USA)	2.15	24.3	-6.9	13.2
General Electric (USA)	1885.00	21.8	23.6	18.0
Highveld Steel (S.A.)	24.00	20.0	33.3	114.3
Union y Fenix (S.A.)	1600.00	19.2	-3.0	-61.6
Victor Co of Japan	1560.00	18.8	56.1	81.7
US Steel (USA)	16.88	17.4	27.4	43.0
General Motors (USA)	64.25	17.1	64.7	64.0
Noranda (Canada)	16.7	17.3	27.3	43.0
Louisiana Land (USA)	15.1	5.4	5.4	18.1

Sources: Cash & Bonds - Lehman Brothers. Equities - © NatWest Securities. The FT-World Indices are jointly owned by The Financial Times Limited, Goldman Sachs & Co., and NatWest Securities Limited.

administration finds inadequate the unilateral market-opening initiatives which Tokyo is promising to produce shortly.

Even so, it is hard to see the yen appreciating to greater than ¥100 to the dollar, and it could be in the yen's back of the recovery and a falling trade surplus.

The Oscars

The big question facing Tinseltown is how many Japanese investors will pick up for the much-acclaimed Academy Awards.

The awards will give a needed boost to Universal Studios and its parent MCA, owned by Japan's Matsushita Group, which were responsible

not only for Schindler's List but for Spielberg's far bigger hit of last year, Jurassic Park.

But the Oscars are not a particularly good guide to film industry investment stocks. Warner Brothers, the studio owned by Time Warner, may not feature prominently in the Oscars, but it has been one of the US's best performing stocks in the past few years, thanks to its small measure of steady, long-time management.

Time Warner stock has been weak recently because its cable television arm has been hit by government-mandated rate reductions. But, with the stock's age looming, the shares look cheap, and have the potential of a potential bid stock, with the Seagram drinks group has built up a 13 per cent stake.

Economic Eye / David Walton

Conundrum of assessing inflation credibility

Following the examples set by New Zealand and Canada, the UK and Sweden have both adopted explicit inflation targets. While such an objective can be helpful in establishing a coherent framework for monetary policy, it also carries the risk of being too rigid.

A key lesson of the 1970s is the phenomenon known as "time inconsistency". In simple terms, governments may say one thing, but find that it is in their interest to do something different.

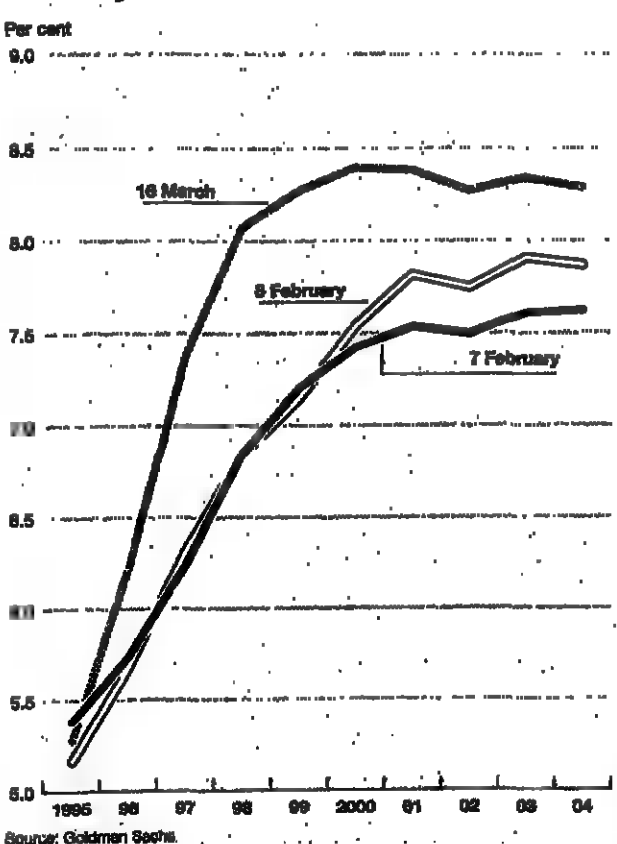
Suppose, for example, the government stated that its objective was to reduce inflation and that initially this was believed by wage bargain-ers. Wage settlements would then be struck on the basis of the government's target. But would it be optimal for the government to deliver that target? Certainly not. If, instead, the government engineered a little bit of inflation, companies would find that prices were increasing faster than costs, making it attractive to raise on workers.

From the government's perspective, for the price of a small increase in inflation unemployment would have been lowered. This is not the end of the story. The fall in unemployment would have raised the government's "trick" workers into believing that it would deliver zero inflation, thereby forcing them to accept a cut in real wages. Workers would be unlikely to fall for that again.

The "time consistent" policy is one where inflation is at a level where the cost of "cheating" by the government exactly outweighs the benefits. This may coincide with the government's official target. But it could easily not. Crucially, it is the level of inflation that will get built into wage settlements over the longer term.

In a situation may be developing in the UK. The Governor of the Bank of England continually stresses his commitment to reducing inflation and the lower half of the 1 to 4 per cent target range. Yet no government in the last 30 years has ever achieved this. If, instead, people come to believe that the authorities would be content with inflation simply within the target range, then it

UK one year forward interest rates



could prove impossible ever to lower inflation substantially below 3 to 4 per cent without a further rise and damaging recession.

A further lesson of the 1970s is the difficulty of forecasting inflation. Inflation responds with long and variable lags to monetary policy changes. This means that the UK authorities are obliged to set interest rates with a view to securing underlying inflation within its target range in two or three years' time.

To achieve this they need to be confident in their ability to forecast inflation developments. Yet the government's poor track record in delivering consistently low inflation in recent years clearly calls this into question.

One promising approach for the authorities to pursue is to take greater account of the expectations of inflation contained in financial markets. Market expectations should embody all the available information on inflation and these

market expectations for the path of interest rates and inflation.

Developments in the UK forward interest rate curve over the past six weeks are shown in the accompanying graph. Prior to the base rate cut on February 3, market expectations were for interest rates to rise gradually over the next few years, settling down eventually at about 7.5 per cent. Following the base rate cut, short-term interest rates obviously fell, but the forward rate curve remained relatively flat, with lower rates not expected to be cut beyond one year. After six years, interest rate expectations are actually higher than they were prior to the base rate cut.

This shift in the forward rate curve can be interpreted directly as a worsening in long-term inflation expectations. In other words, the market has been damaged by the government's inflation target.

Then there has been a further upward revision in market inflation expectations. Compared with the situation prevailing in early February, interest rates are now expected to be 1 per cent higher from 1997 onwards, with rates expected to rise eventually to 8.5 per cent. The bulk of the deterioration would seem to be a further widening in inflation expectations.

Real yields on index-linked gilts are running at just under 3 per cent. Even if we allow for an inflation risk premium on conventional gilts relative to index-linked gilts, it would now seem that the market no longer believes that the government's inflation target will be achieved over the longer term.

This is a marked turnaround in the situation prevailing at the time of the Bank of England's last inflation report and should be of concern to the authorities. If the UK government is serious about reducing inflation in the longer half of the target range, it may soon have to think seriously about the possibility of raising interest rates to bolster its anti-inflation credibility. David Walton is senior international economist with Goldman Sachs.

SGA SOCIETE GENERALE ACCEPTANCE N.V. FRF 300,000,000 FLOATING RATES DIFFERENTIAL NOTES DUE DECEMBER, 1995

NOTICE is hereby given to the Noteholders that, pursuant to the Terms and Conditions of the Notes, the rate of interest applicable to the period from December 20, 1993 (included) to March 18, 1994 (excluded) is 7.567769%.

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For the interest period December 1, 1993 to March 11, 1994, the Total Payment Amount of the Notes is \$129,880,000.00, of which \$129,880,000.00 is the current outstanding principal amount. Principal in the amount of \$129,880,000.00 per USD100,000 aggregate principal amount of Notes will be payable on March 11, 1994. After March 11, 1994, interest on the Notes will be paid on the basis of the Floating Rate of Interest.

For the interest period December 1, 1993 to March 11, 1994, the Total Payment Amount of the Notes is \$129,880,000.00, of which \$129,880,000.00 is the current outstanding principal amount. Principal in the amount of \$129,880,000.00 per USD100,000 aggregate principal amount of Notes will be payable on March 11, 1994. After March 11, 1994, interest on the Notes will be paid on the basis of the Floating Rate of Interest.

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Meeting of shareholders



Convocation for the Annual General Meeting of the company to be held on Wednesday, April 11, 1994 at 3.00 p.m. in the Grand Ballroom, Hotel de Ville, 12, Avenue de la Libération, Paris 16.

1. Opening.
2. Report of the Management for 1993.
3. Adoption of the Financial Statements for 1993.
4. Re-appointment of a member of the Supervisory Board.
5. Appointment of a member of the Supervisory Board.
6. Approval of the accounts of the company for 1993.
7. Approval of the accounts of the company for 1993.

The Meeting is open to all holders of Shares, Ordinary and Preference, and to representatives of the company upon presentation of a valid passport or other official identification.

The Meeting is open to all holders of Shares, Ordinary and Preference, and to representatives of the company upon presentation of a valid passport or other official identification. The Meeting is open to all holders of Shares, Ordinary and Preference, and to representatives of the company upon presentation of a valid passport or other official identification.

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EQUITY MARKETS: This Week

NEW YORK

Frai McGurty

Shares set to tumble if Fed tightens

Is the Federal Reserve poised to lift short-term interest rates for a second time in 18 months? Most Wall Street analysts are convinced it will do so today or soon after the Fed's policy-making meeting tomorrow. But rate increase or not, the perceived threat is sure to bear heavily on investor sentiment this week.

If the Fed strikes, shares are expected to tumble, just as on February 4, when the central bank lifted its Federal Funds Rate by 25 basis points to 3.25 per cent. That day, the Dow Jones Industrial Index plummeted 96 points and has regained scant ground since then.

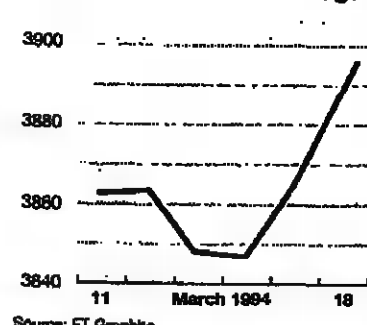
Opinions vary over just how far equities would fall this time, and how soon they would begin to rebound. Mr. Paul Cardillo, director of research at Westfield Investments in New York, believes the market's rate concerns are already sufficiently priced into stock values. If the Fed does in fact raise rates, he expects a "knee-jerk reaction" by stocks, followed by a quick recovery.

But Mr. David Shulman, equity strategist at Salomon Brothers in New York, takes a more pessimistic view of the market's intermediate prospects. He finds no compelling reason to believe the investment house's forecast of a 10 per cent Fed Funds rate by June, accompanied by a 10 per cent "volatility" in share prices.

Reaching its peak of 3,895.65 five days before the Fed's last strike, the Dow is down a net 82 points, or about 2 per cent, at 3,813.65. If Mr. Shulman is correct, the index has a long way to go before hitting bottom.

Several other factors are likely

Dow Jones Industrial Average



Source: FT Graphics

to influence stocks this week. Unfortunately, the Fed is likely to be negative, a factor that could lead to any sell-off that may follow a move to more restrictive rates.

At Kemper Securities in Chicago, Mr. Gregory Nie says technical factors suggest the market is "over-bought" and expects it to begin working off some of the excess during the week, regardless of whether a policy change is forthcoming from Washington.

Institutional investors are also starting to look ahead to the end of the first three months of the year, with some putting "window-dressing" in their quarterly reports to clients.

With a net decline in the S&P 500 in prospect this quarter and the unfavourable trend in market sentiment, Kemper's technical analyst says a portfolio manager may make a "dash for cash" in March.

A heavy outflow of funds from the market could badly damage stock values.

But what if the Fed chooses to remain on the sidelines? Mr. James Solloway, director of research at Argus in New York, is one of the minority who holds such a view.

Given the economic fundamentals and the sharp reaction to last month's rate boost, he argues the Fed will hold its fire. If so, he says, "pessimism has reached such an extreme, we are likely to be on the verge of a decent rally this week."

LONDON

At the fickle mercy of US securities

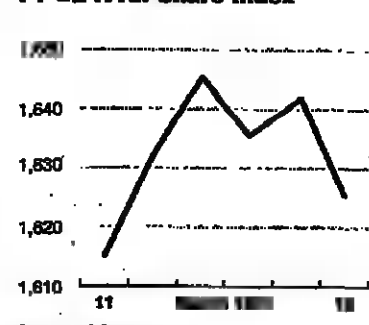
The stock market continued to take its medicine manfully last week - smiling when the construction sector delivered a fresh batch of dividend increases and then grimacing when the UK and global bond traders showed they still had the power to disrupt the share market as well as their own. The flow of money on the domestic economy is to confirm investors' belief that the British consumer is proving a poor leader for economic recovery.

It is clear that equities will remain strongly influenced by the gilt-edged market until the institutions have finished reshaping their portfolios in the light of the rise in bond yields since the beginning of February. Since then, the market has been at the mercy of sudden swings in bond prices and, with the Bundesbank effectively cutting rates for a month, are now at the mercy of the US Federal Reserve.

It is difficult to be sanguine about a trading week which will include a meeting of the Federal Open Market Committee, auctions of US Treasury short-term bonds, and figures for both sides of the Atlantic, and be topped up by an Opec meeting. The latest domestic retail price index shows a mid-week fall, but should change the picture for the next week.

"Rebalancing the recovery away from consumption," sums up the new view taken of the global sector by BZW, and others in the market. The UK investment bank, pinpointing "the problem that the economy has in sustaining consumer-led growth," believed that the weakening of gross margins in the services sector over Christmas will continue, perhaps for a full 12 months.

FT-SE-100 All-Share Index



Source: FT Graphics

Combined with the market's breakdown in orderly, non-price competition in such areas as the electrical, DIY and durable goods sectors, this implies an unusually risky outlook for the stores sector. High street names such as Marks and Spencer, GUS and others are benefiting from the protection afforded them by retail franchises, and advantages and the difficulties of any upstart rival would find in entering their established markets.

At the other end of the market scale, Argos, Dixons and Kingfisher are identified by BZW as facing vulnerable profit margin structures; gross margins as a rule are around five points below those for the industry as a whole.

Long-term views on the stock market are still bullish. "The bull market is now well established," is the opinion of Strauss Turnbull, which expects domestic interest rates to fall to 3 per cent very soon.

Investment pressures on European rates and benign inflation in the UK should balance UK tax rises in April. The overall opinion is still that the market will move down, the recovery will recover and the market can only be good for share prices in the medium term. But the underlying worry is that the market may have already decided that interest rates are giving higher later this year and that the stock market may have already discounted all the recovery on offer at present.

OTHER MARKETS

FRANKFURT

Bayerische Hypothek opens the German banks' reporting season with Hoare Govett forecasting a 27.8 per cent rise in operating profit in 1993, the strongest rate of increase in the sector. Vereinsbank, whose figures are on Thursday, is expected to show a 26 per cent rise. Full-year figures from Veba on Thursday are expected to show a continuation of the trend seen at nine months, with profits fell 14 per cent.

Tomorrow sees the start of the subscription period for the one-for-four rights issue, aimed at raising DM200m to help fund new developments.

PARIS

A busy week in Paris for financial markets, where markets have been recovering some ground recently. UAP is due to report today, with Societe Generale forecasting a profit rising by 38 per cent to FF1.5bn. Fiat figures are expected from Cie Bancaire and Credit National when they report tomorrow.

Comptoir National for a 7 per cent rise in net profits from Societe Generale on Friday.

MILAN

Another busy week for the stock market as it is expected to be privatised telecommunications sector is expected as the country prepares to go to the polls next Sunday and Monday. With no further opinion polls permitted ahead of the vote, the market is likely to be dominated by speculation about the likely composition of the new cabinet.

ZURICH

Georg Fischer, the engineering group which is heavily dependent on the depressed German motor industry, is expected to post a full-year loss of around SF40m to SF45m tomorrow. However, many analysts believe that the worst may now be over for the restructured engineering group as the global economy begins to pick up.

Sandoz is due to report on Thursday and consensus estimates are for a 13 per cent rise in net profit to about SF1.7bn.

TOKYO

The market faces a final round of profit-taking ahead of the March book closing, although foreign demand remains strong. However, figures for household spending in January and the diffusion index of business and economic conditions could support share prices.

RISK AND REWARD

Currency overlay strategies find wider appeal



The currency overlay, long a practice of US investors, is slowly making its way across the Atlantic and is attracting increasing attention from UK fund managers.

A good value in a bond or stock market does not necessarily mean good value in its currency, portfolio managers can use overlay strategies to separate their currency decisions from their underlying bond or equity decisions. This enables them to offset their currency risk, and in some cases to enhance their returns.

Imagine a UK pension fund with a 10 per cent holding in US equities, says Mr. Ian Halpin, chief executive at Record Treasury Management. "We would hedge the currency exposure on that position so that, if the dollar drops, the fund is short dollars," he says. Conversely, "if the dollar rises, we would try to ensure the fund is neutral on the currency position so that it benefits from the rise."

European bond markets have provided a classic example of the benefits of overlay, says Mr. John Stopford, head of currency management at Guinness Flight. The high-yielders - Italy, Spain and Germany - offered the best-performing returns but the worst-performing currencies. "If you had held bonds unhedged you would have gained on the bonds, but lost on the currencies. By separating the two investment decisions, you could benefit from both the fixed-income and the currency element."

Guinness Flight has been using overlay strategies on its international bond portfolios for years. The fund's investment in the Global Bond Fund currently includes a 5 per cent holding in US Treasury bills, 30 per cent in Italian bonds and 65 per cent each in Australian, Spanish, Danish, Japanese bonds and gilts. The fund's currency overlay strategy

diverges markedly: 57 per cent is held in US dollars, 15 per cent in Australian dollars, 10 per cent in Italian lire and 5 per cent each in Canadian dollars and Japanese yen.

Rather than seeking merely to limit their downside risk, more and more currency managers are using dynamic currency strategies to boost their returns.

"You increase your exposure to foreign currencies when they strengthen and reduce it when they weaken," says Mr. Vishal, director of international equity research at the London-based Rogers Case. This strategy protects investors' downside but allows them to participate in the upside.

According to Mr. Avinash Persaud, head of currency research at J.P. Morgan, there is a real reason why currency overlay has taken so long to catch on in Europe.

"Correlations between bonds and currencies switch from positive to negative depending on the force of European convergence," he says. In an environment of currency stability, as between 1987 and 1992, currencies and bonds perform as though they were the same asset class.

But in an environment of divergence, as in the UK since September 1992 when it left the European exchange rate mechanism, "bonds and currencies have become very separate asset classes and currency overlay adds significant risk reduction to a portfolio," he says.

Between October 1992 and January 1994, sterling's 5-8 per cent rise was accompanied with a 2.5 per cent rise in 10-year gilt prices.

Currency overlays have been relatively scarce since the ERM turmoil. However, "currencies will continue to be volatile, and there are gains to be made," says Mr. Cella Cull, director of fixed income at BZW Investment Management. BZW last year developed a currency trading model. "If it is successful, an overlay product may fall out of it," he says.

Conner Middelmann

INDICES AT A GLANCE

	Closing price	Over week	On 12 months	Since Jan 1	High	Low	1994	Low
FT-SE 100	3,218.10	+0.8	+11.8	-5.9	3,520.30	2,786.30	6/5/93	3,520.30
Dow Jones Ind.	3,895.65	+0.9	+12.4	-3.8	3,978.36	3,170.81	2/4/93	3,978.36
Nikkei	10,444.41	+1.8	+9.3	+17.5	21,148.11	13,919.77	1/11/93	20,677.77
Dax	2,155.81	+2.4	+27.1	-4.9	2,267.95	1,780.04	2/4/93	2,267.95
CAC 40	2,221.34	+2.1	+13.1	-2.1	2,355.93	1,835.72	17/5/93	2,221.34
Com. Ital.	574.52	+1.4	+35.7	-8.9	689.03	513.93	18/2/94	588.85

EMERGING MARKETS: This Week

The Emerging Investor / Patrick Harverson

Hostage to US interest rates

In 1993, the flood of US money into emerging financial markets was one of the driving forces behind the bull market in the debt and equity of developing countries. Such was investors' appetite for foreign securities, that last year more US money poured into stock and bond markets in Asia and Latin America than in any previous 12-month period.

Yet in the past few months there has been a kind of emerging market backlash. In February, rising US long-term interest rates - which quickly pushed up rates in Europe - unnerved investors in emerging markets, leading to heavy selling of stocks and bonds. Then, prices in emerging markets have fallen, in many cases by as much as 10 per cent since January.

Now US investors reacting to the unexpected setback. It is a crucial question, however, if the market will prompt US investors to withdraw the money that has been keeping stock and bond prices in Latin America and Asia buoyant this past year. Many emerging markets would be in danger of collapse.

So far, however, there seem to be few signs of panic. According to US and analysts in New York, most investment institutions, pension funds and insurance companies have reacted relatively calmly to the February and early March declines.

Yet, the immediate outlook for emerging markets is

not bright. The selling began when interest rates in the US and Europe began to rise sharply in early February. When bond prices in Latin America and other emerging markets began to tumble, US dealing houses were caught with unbalanced long positions.

With US funds, Japanese, European and US banks, and hedge funds now selling into a declining market, liquidity rapidly deteriorated, and "the Street" (the US dealers) was left sitting on a mountain of emerging market debt which they could not shift.

As one investor explains: "I have estimated that the number of checks with people around here - that there is between US and Latin America - that there is a clear up in the inventory accumulation. This will not happen in days; it will take weeks, probably months."

Yet, there are buyers out there. Mr. Peter Frey, head of emerging markets institutional sales at JP Morgan in New York. "The only consistent source of demand for the bonds (recently) has come from US institutions, predominantly mutual funds and insurance companies."

Mr. Frey says some US funds are buying because they believe that prices are heading in the right direction over the longer term. Also, he points out that US institutions have plenty of resources committed to tracking these markets.

Stock	Country	Friday close	Week on week change
Banco Do Brasil (Ptd)	Brazil	11.170	0.0045
Banco Itaú (Ptd)	Brazil	11.170	0.0045
Centra Amorim	Peru	11.170	0.0045
Alamosa (Ptd)	Argentina	11.170	0.0045
Sanco Itaú (Ptd)	Brazil	11.170	0.0045
Light Services de Colombia	Brazil	11.170	0.0045
First Philippine Holdings B	Philippines	11.170	0.0045
Manila Electric Company B	Philippines	11.170	0.0045

Mr. Mark Siegel, head of emerging markets at Putnam, the US mutual fund group, says his funds have been buying recently because they have tightened their positions at the end of 1993 and had cash to spare.

"If you kept your powder dry, based on the assumption that the shape of the price curve was ridiculous at the end of the year, you've been able to buy at bargain prices," Yet, Mr. Siegel admits, "no matter how intellectually well briefed you might be, when you get into one of these downfalls, it can be very uncomfortable."

While some US investors have been hunting bargains, there has still been a great deal of selling. Investors in some funds, which specialise in emerging markets, have seen money flowing out recently.

The World Markets Income Fund run by Fidelity, the biggest US fund group, has shrunk in the first half of 1994 from a peak of \$358m at the end of January, to just \$200m.

Mr. Robert Citrone, who runs the Fidelity fund, admits that there have been plenty of redemptions recently, but points out that the fund is only \$38m smaller than it was at the start of 1994.

"The very short-term and trading-oriented investors felt they had to get out during the correction," says Mr. Citrone. Yet, he says, some of that money is beginning to trickle back, and the total amount that the entire Fidelity group has invested in emerging markets is up \$1bn from the start of the year to \$8.5bn.

Mr. Citrone says the big funds, which hold only pieces of emerging markets, viewed the recent losses as a good opportunity to buy cheaply.

The situation is a little different in emerging equities markets, where the recent declines were not as worrying as they were in bonds.

While there is evidence that some US investors have tightened their positions lately, Mr. Juan Mesa, head of Latin

Hungary sets to curb insider trading

Hungary's stock market has been hit by a wave of insider trading and the confidence of investors drawn to the Budapest bourse since it began to take off in the new year, writes Nicholas Denton in Budapest.

The state securities supervisor, in an unprecedented step, has asked the police to conduct a criminal investigation into a suspicious rise in the share price of Novotrade in late 1993.

The supervisory authority is also conducting an investigation into heavy trading - 20 times the normal volume - in Danubius shares on January 27.

The wave of buying anticipated the introduction of the Budapest stock exchange, which now has a market capitalisation of 120 per cent on the last day of trading.

The stock exchange authorities reject accusations that half of all activity is fuelled by inside information and officials say that Budapest is no more than any other market.

Nevertheless, the stock exchange is aware that there is a problem and is putting new emphasis on enforcement of trading rules.

"These cases show that the regulators are not sleeping," says Mr. János Rotty, chief executive of the Budapest stock exchange.

Hungary last month also introduced stricter penalties for insider trading. The use



News round-up

of privileged information to make a profit through insider trading may result in a prison sentence of up to three years.

The BSR hopes that a new system of automated computerised trading, introduced this month to double trading volume, will also serve to curb insider trading.

Against the backdrop of market malpractice in all the capital markets, the reputation of the Budapest stock exchange has suffered. The market has lost the interest, and the scrutiny, of investors.

Budapest has been one of the best performing emerging markets so far this year with its IPC index rising 40 per cent in dollar terms since the start of the year.

The collapse last month of Lupis, one of the largest domestic brokerages, has also spurred the authorities to supervise financial markets more firmly. Lupis allegedly misled clients' funds in the crash and was in a vain attempt to avoid bankruptcy.

Warsaw

Mr. Marian Rajczyk, president of Bank Slaski, resigned on Thursday.

The bank has been in the

recently following the pricing of the shares for privatisation.

The country's finance minister has already resigned, partly over the controversy.

Indonesia

Moody's, the international rating agency, has assigned an investment grade rating of Baa1 to the foreign currency debt issued by the Republic of Indonesia.

Moody's said the rating reflects the marked improvement in the government's ability to foster financial market principles.

The agency said the rating also takes into account that Indonesia still has a high level of foreign currency debt.

Under terms of the rating, floating rate debt issued by Indonesia in 1996 will be in 2001 is still under review.

Further coverage of emerging markets daily on the World Stock Markets page.

CURRENCY MARKETS

Nerves on edge ahead of Fed meeting

Foreign exchanges will this week face the meeting of the Federal Open Market Committee which is expected to herald a further tightening of US monetary policy.

Although the market has discounted a 25 basis points increase in the Federal funds rate, nerves are on edge following the unscheduled meeting last Friday between President Clinton and Mr. Alan Greenspan, chairman of the Fed.

When the Fed tightened policy, on February 4, foreign exchanges remained largely immune from the ensuing tur-

molt in financial markets. Anxiety remains, however, over further divergence in US and European interest rates could prompt shifts in international asset allocation which would affect currencies.

Indeed, a key issue in the weeks ahead will be the shift to which US and European interest rates can decouple. Put differently, how can the Bundesbank raise policy while the Fed is tightening?

This is important for the dollar, which is now under pressure from the Fed's move to raise rates. Many investors believe the US

currency will strengthen only if German interest rates are cut sharply.

This issue is also important for European currencies. Mr. Paul Cserkovic, head of global currency research at UBS, argues that "the still relatively monetary stance of the Bundesbank, in the face of the esbank, is a threat to the market's deterioration, threatens to strain the ERM. He believes that the French franc is most vulnerable to such pressures."

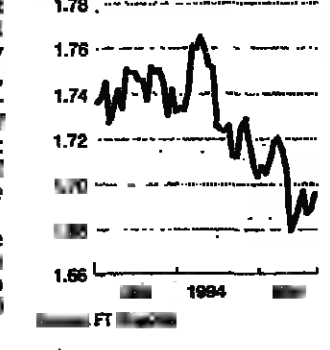
In the UK, the key concern is whether a good retail inflation figure on Wednesday will

prompt a rise in interest rates. Opinion is divided. Some argue the government will lower taxes to offset higher taxes that will affect next month. Others are firmly opposed. Mr. Steve Hannan, head of research at IBI International, says if the Bank of England cuts rates again, "it will run an even greater risk of the marketplace."

He predicts a "very definite chance" that a fall in the pound will see the DM2.45 to DM3.50 range.

Dollar

Against the D-Mark (DM per \$)



Source: FT Graphics

Latin Securities emerging markets indices

Index	18/3/94	Week on Actual	Percent	Month on Actual	Percent	Year on Actual	Percent
Latin America	100.00	-3.79	-2.31	-21.16	-11.56	-7.97	-4.73
Argentina (19)	112.55	-0.69	-0.81	-17.81	-2.84	-2.84	-2.84
Brazil (20)	197.57	2.47	1.26	-7.81	-3.71	59.72	41.48
Chile (12)	100.00	-3.94	-2.29	-11.88	-8.88	20.60	13.88
Colombia (24)	112.55	-6.94	-4.51	-31.87	-18.24	-18.44	-11.44
Latin America (75)	156.42	-3.12	-1.96	-21.16	-13.05	7.00	4.44
Europe	100.00	0.52	0.52	3.14	3.22	17.48	21.01
Germany (14)	100.55	0.13	0.10	-2.85	-18.10	16.14	16.14
Portugal (14)	74.15	-16.05	-17.79	-58.37	-44.47	-87.56	-54.16
Turkey (22)	106.31	-2.98	-2.68	-10.39	-3.93	-3.93	-3.93
Asia	100.00	-0.63	-0.40	-12.09	-7.12	-11.33	-7.80
Indonesia (17)	157.71	-3.22	-2.81	-12.09	-4.69	10.36	10.36
Malaysia (22)	120.06	-5.53	-4.11	-11.88	-5.96	-59.92	-21.31
Philippines (11)	198.13	2.29	0.91	-45.52	-15.18	88.14	-21.13
Thailand (21)	254.34	-19.70	-8.45	-41.00	-16.70	-65.85	-65.85
Taiwan (29)	134.54	-0.82	-0.61	-11.88	-9.03	-19.17	-12.47
Asia (123)	182.76	-5.24	-2.84	-18.82	-9.38	-38.65	-17.46

All indices in \$ terms. January 7th 1993=100. Source: Sterling Securities

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conclusion

Line 8

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Continued on next page

FT GUIDE TO THE WEEK

21

MONDAY

N Korea atom row deepens

The US has cancelled high level talks with North Korea, which were scheduled to take place in Geneva today. The move follows the refusal of the North Koreans to allow International Atomic Energy Authority officials to complete their inspection of nuclear installations.

The Authority's board of governors is holding a special meeting in Vienna at which it is expected to decide to refer the North Korean nuclear issue to the UN Security Council, which could impose economic sanctions.

Russian partners: Russia, the US and several European countries will for the first time hold large-scale joint naval manoeuvres off Norway. Russia last week announced it was going to join Nato's Partnerships for Peace programme. This aims to draw former Warsaw Pact adversaries closer to the alliance without extending them the full security guarantees that go with full membership.

Global warnings: The Rio treaty becomes international law, following ratification by more than 50 countries. Signatories undertake to draw up plans for curbing emissions of so-called greenhouse gases.

Scott inquiry: Alan Moses QC, prosecution counsel in Matrix Churchill trial, begins two days of evidence to Lord Justice Scott's inquiry into arms exports to Iraq.

UK trade figures: The visible trade deficit with non-European Union countries is expected to widen to £800m in February from £785m in January. Whole-world trade figures for December showed a large increase in imports into the UK and a poor export performance, particularly to the EU.

Oscar comes to Hollywood

The 66th annual Academy Awards ceremony takes place today. Steven Spielberg's *Schindler's List* looks the surest bet in years for best film and best director. Also worth a flutter: Tom Hanks for best actor (*Philadelphia*) and Holly Hunter for best actress (*The Piano*). Britain this year may be on the outside looking in. Recent victors Hopkins, Day-Lewis and Thompson are re-nominated but not tipped to win. But Wales's *Hedd Wyn* may triumph as best foreign film.

Fading tiger: Experts gather in Geneva to try to co-ordinate programmes to stave off the threat of extinction to the tiger. It is estimated that only 5,000 survive in the wild.

Holidays: Japan, spring equinox national holiday (markets closed). Iran celebrates New Year and puts its clocks forward one hour.

22

TUESDAY

Europe strives to expand

European Union foreign ministers hold another crisis meeting to try to settle the enlargement row. Norway resolved its dispute over fish last week and is now set to join the Union.

The agreement, brokered by the United Nations, is hedged with conditions on the movement of civilian traffic because the two sides have not yet reached a political settlement.

The deal bans commercial traffic from a city whose 380,000 inhabitants are dependent on humanitarian aid, but if honoured, it will be an important step towards lifting the 23-month Serbian siege of the Bosnian capital.

South Korea and the US are to discuss reviving their joint military exercise, Team Spirit, following the inability of International Atomic Energy Authority officials to complete their inspection of North Korea's nuclear facilities.

Look east Europeans: Jacques Delors, European Commission president, chairs a brainstorming session at the European Commission aimed at producing ideas for accelerating the political and economic integration of eastern Europe into the European Union.

The European Parliament begins a two-day mini-session in Brussels.

Fraud busters: The UK will unveil an initiative to tackle fraud in the European Union at a meeting of justice ministers in Brussels. The plan is for all 12 member states to adopt similar legal measures.

UK inflation: The retail price index for February will be watched closely for clues as to whether Kenneth Clarke, the chancellor, has room for a further base-rate cut.

The headline inflation rate is expected to fall to 2.2 per cent, from 2.5 per cent in January. Underlying inflation (excluding mortgage interest payments) is expected to fall from 2.8 to 2.6 per cent.

Computer at work: Details of a computerised database to co-ordinate the digging-up of Britain's roads are due to be unveiled at a conference in Birmingham. About 8,000 holes are dug every day to repair or lay cables and pipes.

The proposed national register of information on planned street-works hopes to avoid companies digging up the same stretch of road, one after the other.

Football: Dublin: Republic of Ireland play Russia. Belfast: Northern Ireland play Romania. Glasgow: Scotland play The Netherlands. Stuttgart: Germany play Italy.

Holidays: Pakistan National Day.

23

WEDNESDAY

Sarajevo roads to open

An agreement between Serb and Muslim leaders to allow the limited opening of roads, linking Serb and government-held areas of Sarajevo is due to come into force.

The agreement, brokered by the United Nations, is hedged with conditions on the movement of civilian traffic because the two sides have not yet reached a political settlement.

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24

THURSDAY

Franco-German relations



Germany's foreign minister Klaus Kinkel (left) meets France's President Francois Mitterrand, Prime Minister Edouard Balladur and Alain Juppé, French foreign minister, in Paris.

The two sides will doubtless be anxious to smooth over last week's strains in Franco-German relations, following an off-the-record briefing by France's ambassador in Bonn.

South Korean President Kim Young-sam starts a three-day visit to Japan. He is due to meet Prime Minister Morihiro Hosokawa, the Emperor and Empress, and business leaders.

On Sunday, he travels on to China. He will ask Chinese leaders to exert pressure on North Korea to accept nuclear inspections or, if persuasion fails, back sanctions against it.

Safety at sea: European Union transport ministers meet in Brussels to attempt to finalise plans to combat maritime accidents caused by substandard ships.

Emissions standards: European Union environment ministers, meeting in Brussels, are expected to approve a directive cutting car exhaust emissions by half. It will apply to new vehicle types from 1995 and to all new vehicles from 1997 and will bring the EU in line with US federal standards.

Scott inquiry: Sir Nicholas Lyell, UK attorney general, gives evidence to Lord Justice Scott's arms-for-Iraq inquiry.

He will be questioned about the reasons why he agreed to the prosecution of businessmen from the company Matrix Churchill for illegally exporting arms to Iraq, although it is alleged he knew the company had been providing the government with intelligence.

US savings and loans: The House of Representatives' Banking Committee holds a hearing on the semi-annual report of the Resolution Trust Corporation, the agency in charge of mopping up the 1980s savings and loan debacle. This includes the affairs of Madison Guaranty, the failed Arkansas savings and loan at the heart of the Whitewater controversy.

Some Republicans may seek to turn the hearings into a Whitewater probe, but it is far from clear whether this will be allowed.



US-North Korean relations are clouded by the dispute over the inspection of North Korea's nuclear plants.

25

FRIDAY

Opec considers oil price

Oil ministers from the Organisation of Petroleum Exporting Countries meet in Geneva amid continuing signs of oil price weakness. Analysts say there would have to be a cut of at least 1m barrels a day in the present Opec output ceiling of 24.52m b/d to have any significant impact on prices.

Ugandan poll: In the country's first experiment in democracy since 1980, Ugandans start voting for a constituent assembly (to Mar 27). The assembly will endorse a new constitution and clear the way for parliamentary and presidential elections.

Saleroom: A painting of a defiant stag in the Scottish Highlands by Sir Edwin Landseer is to be offered at Christie's in London. Scene in Braemar is equalled only by the famed Monarch of the Glen as an example of the artist's empathy with nature. It carries a top estimate of £1.2m, and is the star lot in an auction of Victorian pictures.

Cricket: Third test match between England and the West Indies begins in Port of Spain, Trinidad (to Mar 30).

Holidays: Greece, national day.

26-27

WEEKEND

Italian general election

Italy votes under a new electoral system on Sunday and Monday.

Boat race: The annual rowing contest between the universities of Oxford and Cambridge takes place on the Thames in London on Saturday.

Passover: the Jewish religious festival, begins on Saturday evening.

Summer time begins in Europe on Sunday. Clocks go forward one hour.

Ukrainian parliamentary elections have a first round on Sunday.

Turkey's municipal elections on Sunday will be a test for prime minister Tansu Ciller.

France stages run-off ballots in local elections on Sunday.

Americas leader: The 32 members of the Organisation of American States vote on Sunday for a head to replace Joao Soares of Brazil.

Football: In the English Coca-Cola Cup Final, Manchester United play Aston Villa at Wembley on Sunday.

Compiled by Patrick Stiles. Fax: (+44) (0)171 873 3194.

ECONOMIC DIARY

Other economic news

Tuesday: The French trade surplus is expected to fall to FF7.5bn in January from the very large FF13.2bn in December. Italian inflation is under control and consumer prices should show only a small increase in March.

Wednesday: The German M3 money supply figure is expected from the Bundesbank any time from Wednesday on. It is forecast to show an annualised rise of 15.0 per cent in the money supply in February, after January's 21.2 per cent increase. The peculiar method of calculation, comparing each month with 1993's fourth quarter average, will continue to produce high rates of growth for some time. Germany's March cost-of-living indices may show subdued inflation.

Thursday: Final estimates of UK gross domestic product in the final quarter of 1993 are unlikely to show a change from the previous estimate of 3.6 per cent annual growth in Q4, but will provide a breakdown of the balance of payments for 1993.

Friday: The UK Confederation of British Industry's monthly survey of manufacturing trends will provide clues as to how optimistic industry is about the recovery.

Statistics to be released this week

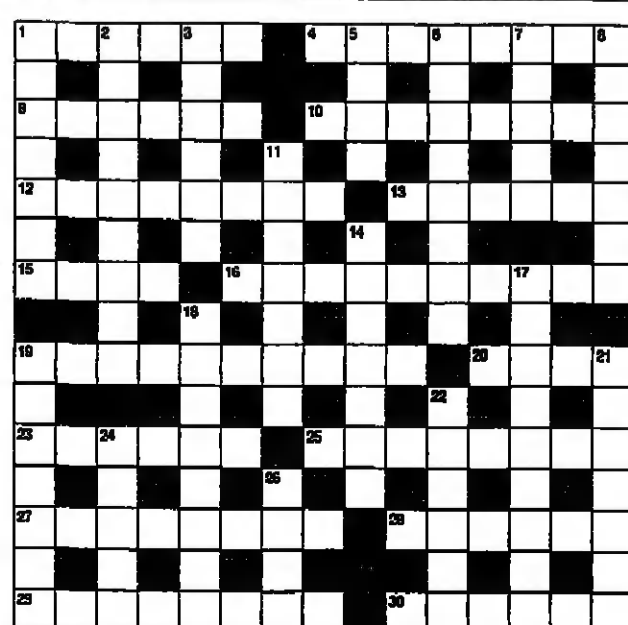
Day	Released	Country	Economic Statistic	Median Forecast	Previous Actual
Monday	US	Feb Treasury budget	\$44.0bn	\$15.8bn	
Mar 21	France	Dec current account	Fr6.1bn	Fr3.1bn	
	UK	Feb trade balance ex-EC	-£280m	-£278m	
	Italy	Mar consumer price index - cities*	0.2%	0.4%	
	Canada	Jan retail sales*	-0.3%-0.6%	0.9%	
Tuesday	US	FOMC meeting in Washington			
Mar 22		Jan trade balance	-\$0.0bn	-\$4.0bn	
		Jan merchandise trade	-\$41.3bn	-\$39.0bn	
		Johnson Redbook		5.8%	
	France	Feb consumer price index - final*	0.2%		
		Jan trade balance	Fr7.5bn	Fr13.2bn	
		Feb new housing*		11.0%	
	Canada	Jan merchandise trade surplus	C\$841m	C\$524m	
Wed	US	Feb durable orders	-0.5%	3.7%	
Mar 23		Feb durable shipments	-0.8%	-0.8%	
	France	Feb household constructions*	0.5%	0.9%	
	UK	Feb retail price index*	0.4%	-0.4%	
	Australia	Feb motor vehicle registrations	2.25%	6.4%	
Thursday	US	Initial claims - from Mar 19	340,000	342,000	
Mar 24		M1 - from Mar 14	\$1.5bn	-\$0.4bn	
	UK	Fourth quarter GDP - final*	2.6%	2.6%	
	New Zealand	Feb trade balance		NZ\$67m	

*month on month, **year on year

Statistics, courtesy MIMS International.

- ACROSS**
- The provision of money within reason (6)
 - No saint - a composer of music (5)
 - Recover say in the shower (6)
 - Made up undisturbed (8)
 - Regular study by good man, a hard worker (11)
 - The odd 30 from France (6)
 - To be retrospective is bad (4)
 - Practical when dealing with a certain issue - and clever (10)
 - Fighting men may be made to give their names (3,7)
 - Forced to turn over a cheese (4)
 - Game will find a way to cross a river (8)
 - Give voice about the players, tuning (8)
 - Steady flow at day's end (8)
 - A woman some people remember thankfully (6)
 - They circulate - so they say! (8)
 - Eccentric 13 sisters winning renown (6)

- DOWN**
- Note the infallible guide's craft (7)
 - Taking a break, entering a far-distant country (9)
 - Such clothing gets by (8)
 - Nothing is in order - play on this (4)
 - A quiet family man, that's obvious (8)
 - Laid into trendy lot (5)
 - An old writer is rather slow (7)
 - In time coming to accept one is not permanent (7)
 - Goes along with dope - sent inside (7)
 - Stick around mind, working out for a game (9)
 - "They are not long, the weeping and the..." Dowson (8)
 - The board acquiring gold picture (7)
 - Get a man involved - a big business man (7)
 - Calling for private transport always (8)
 - Into oriental exercise, though not very efficient (8)
 - Engineers fix up running water (4)



MONDAY PRIZE CROSSWORD

No.8,409 Set by VIXEN

A prize of a Pelikan New Classic 390 fountain pen for the first correct solution opened and five runner-up prizes of £25 Pelikan vouchers will be awarded. Solutions by Thursday March 31, marked Monday Crossword 8,409 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 8EL. Solution on Tuesday April 5.

Name: _____
Address: _____

Winners 8,397

Mrs S.A. Andrew, Bradford-on-Avon, Wiltshire
Peter W. Booth, Watford
Ms L.K. Childs, Droitwich.
Worce
F.W. Fulcher, West Ruxton, Norfolk
D. Gibson, Dollar, Clackmannanshire
M. Morial, Winchester, Hampshire

Solution 8,397

ACROSS
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"Serve good food,
and your dinner guests will
finish every mouthful.
Open a good brandy and,
regrettably, the same is true."

ARNOLD SORENSON,
VEGAN FOOD CRITIC, CALIFORNIA



INTRODUCE SOME CALIFORNIAN INTO
THE CONVERSATION.

E&J
SINGLE CASK MATURED BRANDY.

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Of broking and jobbing the Pelikan's fond.
See how sweetly he puts your word onto bond.

Pelikan



JOTTER PAD